# MINUTES OF THE MEETING LABOR AND EMPLOYMENT RELATIONS COMMITTEE MONTANA STATE SENATE

March 19, 1987

The twentieth meeting of the Labor and Employment Relations Committee was called to order by Chairman Lynch on March 19, 1987, at 1:00 p.m. in Room 413/415 of the Capitol.

ROLL CALL: All members were present.

FURTHER CONSIDERATION OF HOUSE BILL NO. 166 AND HOUSE BILL NO. 170: Senator Gage stated the amendments added do about the same thing to both bills. One problem with these bills is title insurance companies are going to have problems in regard to liens that have been filed but were still valid. Also, this would have a reflection on the financial institutions who may be selling contracts outside the state. The language states if a third party receives an affidavit from the seller of the property that the taxes have been paid, then the department cannot go back against the third party for payment of the lien.

Ms. Peg Hartman, Department of Labor and Industry, stated the department has reviewed the amendments and they have no problems with them.

Mr. Bob Phillips stated the title insurance companies and financial institutions have no problem with the amendments.

DISPOSITION OF HOUSE BILL NO. 166: Senator Keating made a motion the amendments be adopted. The motion carried unanimously. Senator Keating made a motion that House Bill 166 AND AS AMENDED, BE CONCURRED IN. The motion CARRIED UNANIMOUSLY.

DISPOSITION OF HOUSE BILL NO. 170: Senator Keating made a motion the amendments be adopted. The motion carried unanimously. Senator Keating made a motion that House Bill 170 AND AS AMENDED, BE CONCURRED IN. The motion CARRIED UNANIMOUSLY.

CONSIDERATION OF HOUSE BILL NO. 810: Rep. Dan Harrington, House District 68, sponsor of the bill, stated this bill takes labor jurisdiction from the Nation Labor Relations Board (NLRB) and places it with the Board of Personnel Appeals. Three cities with Head Start Centers who have negotiating

LABOR AND EMPLOYMENT RELATIONS March 19, 1987 Page 2

rights will be effected. They are Great Falls, Butte and Missoula. The reason for this bill is because most NLRB work is done on interstate commerce, and if a Head Start Center has a problem that requires negotiation, it takes more time to get someone from out of state than if they were under the State Board of Personnel Appeals.

Rep. Harrington reserved the right to close.

PROPONENTS: Ms. Terry Minow, representing the Montana Federation of Teachers, said they support this bill. They represent Head Start employees in Butte, Great Falls, and Missoula, and they currently have the right to collective bargaining. This bill will put these employees under the jurisdiction of the Board of Personnel Appeals. If these employees have a problem, they must get in touch with someone from the NLRB to come to Montana to deal with the problem. This bill would help move things along more quickly.

OPPONENTS: None were present.

QUESTIONS (OR DISCUSSION) OF THE COMMITTEE: There were no questions.

Rep. Harrington closed by stating this bill would move things along more quickly and he feels it is important this bill passes

DISPOSITION OF HOUSE BILL NO. 810: Senator Manning made a motion that House Bill 810 BE CONCURRED IN. The motion CARRIED UNANIMOUSLY.

CONSIDERATION OF HOUSE BILL NO. 381: Rep. Edward Grady, House District 47, sponsor of the bill, stated that House Bill 381 concerns cosmetologists who rent or lease space or equipment, but are not considered self-employed under state law. This bill will exempt them from coverage under unemployment insurance law and Workers' Compensation Act. Also, it amends Section 39-51-204, MCA and Section 39-71-401, MCA. This bill is intended to allow licensed cosmetologists who rent the space from a licensed salon, where they have the freedom to be self-employed and to build personal clientele within the hours and days suitable for them and their clients.

PROPONENTS: Mr. Gary Burton, representing himself, gave testimony in support of this bill. A copy of his testimony is attached as Exhibit 1.

LABOR AND EMPLOYMENT RELATIONS March 19, 1987
Page 3

Ms. Gayle Graber, representing herself, stated this bill would allow the cosmetologist the freedom to set their own hours and days, to learn the facets of the business, to promote themselves, and to increase their personal income by 20%. It would motivate cosmetologists to assume the responsibilities in management, self-image, education, private knowledge, and application.

Mr. Rick Tucker, representing Gary Burton, gave testimony in support of this bill. His testimony is attached as Exhibit 2.

OPPONENTS: Ms. Bev Ball, representing Ball Hair Designs, gave testimony in opposition to this bill. Her testimony is attached as Exhibit 3.

Senator Darryl Meyer, Senate District 17, stated he is opposed to this bill. He stated the establishments that are currently in business are licensed to operate, they have their license and they do not rent out space. When a cosmetologist rents space, she should have to pay unemployment and insurance.

Mr. Scott Stelchy, representing Scott's Hair Affair, from Great Falls, gave testimony in opposition to this bill. A copy of his testimony is attached as Exhibit 4.

Ms. Julie DeVries, representing Dahl's College of Beauty, gave testimony in opposition to this bill. A copy of her testimony is attached as Exhibit 5.

Ms. Peg Hartman, representing the Department of Labor and Industry, gave testimony as neither a proponent or an opponent. A copy of her testimony is attached as Exhibit 6.

QUESTIONS (OR DISCUSSION) ON HOUSE BILL NO. 381: Senator Manning asked Mr. Hiram Shaw, Workers' Compensation Division, if these individuals lease space in a shop, are they exempt from Workers' Compensation taxes. Mr. Shaw stated they can apply to the Division for an exemption, and this is based on approval from their contract. Senator Manning asked Mr. Shaw who decides if they are exempt. Mr. Shaw stated the Division makes the decision. Senator Keating asked Mr. Shaw if many exemptions have been granted. Mr. Shaw replied 2/3 of the applications for exemption are granted an exemption. He could not remember receiving many requests from cosmetologists. Senator Keating asked if cosmetologists ever receive an exemption. Mr. Shaw stated no, not to his knowledge.

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Page 4

Senator Gage asked what period of time the cosmetologist's license covers. Ms. Ball replied one year, starting December 31. Senator Gage asked Ms. Ball if a salon could have both a booth rental system and employees if this bill passed. Ms. Ball replied yes, it is possible. Senator Gage asked Ms. Ball if each person in the booth rental situation would be required to be licensed. Ms. Ball stated under current law, they operate under that single salon license.

Mr. Rick Tucker stated to obtain a cosmetology shop license, that person is not required to be a cosmetologist; however, licensed cosmetologists must work in a licensed shop.

Senator Lynch asked Mr. Tucker if there are booth rentals currently in use. Mr. Tucker replied yes. Senator Lynch asked Mr. Tucker to explain how they work. Mr. Tucker stated they are working with the liability of paying Workers' Compensation taxes and unemployment taxes. Senator Lynch asked Mr. Tucker if this bill passes and a booth renter hurts themself on the job and is incapacitated, would the state have them under Workers' Compensation because they are not paying into the fund. Mr. Tucker stated they would not be covered because they elect not to pay it.

Senator Keating asked Mr. Tucker the cost of a shop license. Mr. Tucker replied the shop license is \$35 per year, and an individual cosmetologist license costs \$25.

Senator Lynch asked Ms. Hartman if this bill passes, would there be a drastic effect on the funds. Ms. Hartman replied no. Senator Keating asked Mr. Tucker if a person wanted to open a shop and be an independent shop owner, would she buy a shop license and a cosmetologist license. Mr. Tucker replied yes.

Senator Keating asked Mr. Burton if this law passed, if his employees would all want to lease their chairs. Mr. Bruton replied no, not all of them could afford to lease their chairs, and some people do not like the responsibility of being self-employed.

Senator Gage asked Ms. Hartman if the Department of Labor would change their criteria for determining if people are self-proprietors or employees if this bill passes. Ms. Hartman stated they will abide by how the law reads; however, should this be tested in court, it could be changed.

Senator Thayer asked Ms. Hartman how they would determine if someone is an independent contractor. Ms. Hartman stated

LABOR AND EMPLOYMENT RELATIONS March 19, 1987
Page 5

it is somewhat difficult because the law indicates if there is even a slight degree of control, an employee/employer relationship is indicated.

Senator Thayer said this bill also includes barbers, but there are none present at this hearing. Mr. Tucker stated the barbers were placed in this bill by the House Subcommittee.

Senator Keating asked Mr. Stelchy to explain a salon owner on a commission basis. Mr. Stelchy stated he pays through a progressive scale; the more work the cosmetologist turns out, the better they will be paid. They receive somewhere between 60-65% of the profit for the individual customer and he pays their social security, unemployment and Workers' Compensation. His employees have input as to how the salon is run.

Senator Blaylock asked Mr. Burton if, in a leased shop, an individual was doing a poor job, would you break the lease contract and fire that person. Mr. Burton replied he would have no choice but to keep them on if they signed a lease, however, it has been his experience the person who does a poor job generally leaves on their own accord. He has never had to cancel anyone's contract for that reason.

Senator Thayer asked Ms. Ball what her reaction was regarding Ms. DeVries' testimony that new cosmetologists would have no place to obtain a job. Ms. Ball replied most industries are having economic troubles, including the cosmetologist industry. Many salons have gone to the booth leasing because it guarantees an income for the salon.

Senator Keating stated he did not think this bill would affect Ms. Ball's shop. Ms. Ball stated it does affect her shop because they are all licensed under the same department regulations as she is. This bill exempts only booth renters or salon owners. Ms. Ball stated she would be exempt, but her 7 employees would not be.

Mr. Otto Witt, stated he is an owner of a salon and beauty school, and he is not a cosmetologist. Mr. Witt stated there have been some unstable comments made today, and there are some unsure legalities involved with this bill as it is written.

Rep. Grady closed by stating this bill was put into a subcommittee in the House and the amendments were agreed on there. This bill allows cosmetologists to build up a clientele and allow them to get started in a business of their own. Rep. Grady urged support of the committee. LABOR AND EMPLOYMENT RELATIONS March 19, 1987 Page 6

CONSIDERATION OF HOUSE BILL NO. 727: Rep. Cal Winslow, House District 89, sponsor of the bill, stated this bill would exempt resident managers of lodging establishments from minimum wage and overtime laws. This would effect small motel managers generally managed by married couples who live on the premises. It is economically unfeasible for small motels to survive under current law. Rep. Winslow feels there is potential lawsuits for the small motels because last year a motel had to pay \$19,000 to a former manager who took her case to the Labor Standards Division.

PROPONENTS: Mr. Phil Strope, representing the Montana Innkeepers Association, urged support of the bill.

OPPONENTS: There were no opponents present.

QUESTIONS (OR DISCUSSION) ON HOUSE BILL NO. 727: Senator Manning asked Ms. Hartman if there have been many cases of live-in managers applying for overtime compensation. Ms. Hartman stated this has not been a large problem.

Rep. Winslow closed by stating this has not been a large problem, but there is potentially a large liability present if someone chooses to take it to court.

DISPOSITION OF HOUSE BILL NO. 727: Senator Galt made a motion that House Bill 727 BE CONCURRED IN. House Bill 727 was HELD IN COMMITTEE DUE TO A 4-4 TIE VOTE. (See attached roll call vote sheet.)

ADJOURNMENT: There being no further business to come before this committee, the hearing adjourned at 2:20 p.m.

SENATOR JOHN "J.P." LYNCH, Chairman

LABOR AND EMPLOYMENT RELATIONS COMMITTEE

50th LEGISLATIVE SESSION -- 1987

Date Mr. ch 19, 198

NAME	PRESENT	ABSENT	EXCUSED
John "J.D." Lynch Chairman	X		
Gene Thayer Vice Chairman	X		
Richard Manning	X	,	
Thomas Keating	X		
Chet Blaylock	X		·
Delwyn Gage	χ		
Jack Haffey		·	
Jack Galt	Х		
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Each day attach to minutes.

	VISITORS' REGISTER			
↑ ↑ NAME	REPRESENTING	BILL #	Check Support	One Oppose
K. L. Keck Jucker	GAM/Burten	HB-38/	X	
Buryel	·	#B381		X
Ten Maker		XB371	$\times$	
all with		#8381		_X
Dary Burton		HB381	$X_{-}$	
Soustech				$\frac{1}{}$
Linam Shaw	Workens' COMP.	HB387		
Sondy Huk ( - an)		NB-38/	χ	
Connie Genderson			X	
Dayle Graber			4	
Bunda & Bulforte		HB-381		
Mari Schwifel		4381		
Kenda Haney		#B38/		
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SENATE COMMITTEE LABOR AND EMPLOYMENT RELATIONS

Date march 19,1987	Bill No. <u>#B 170</u>	Time /: 06 p.1
VAME	YES	NO.
W.E.	153	
John "J.D." Lynch, Chairman	X	
Gene Thayer, Vice Chairman	X	
Richard Manning	X	
Thomas Keating	X	
Chet Blaylock	Y	
Delwyn Gage	\ \ \	
Jack Haffey	- X	
Jack Galt	\(\hat{\chi}\)	
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Julie Rademacher	John "J.D." Lynd	ch
Secretary	Chairman	
Motion: Be Concurred -	En, And As A	me rel Ball
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SENATE COMMITTEE LABOR AND EMPLOYMENT RELATIONS

AME	YES	NO
John "I D " I James Chairman		
John "J.D." Lynch, Chairman	$X \longrightarrow X$	
Gene Thayer, Vice Chairman	X	
Richard Manning	X	
Thomas Keating	\ X	
Chet Blaylock	1	
Delwyn Gage	X	
Jack Haffey	X	
Jack Galt	X	
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Julie Rademacher	John "J.D." Lynch	
	Chairman	<u> </u>
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potion: Be Concurred In	And As Amen	ced

	#B	
Date <u>March 19, 1987</u>	Bill No. 727	Time 2:207.
NAME	YES	NO.
John "J.D." Lynch, Chairman		1
Gene Thayer, Vice Chairman	A	·
Richard Manning		X
Thomas Keating	7	
Chet Blaylock		X
Delwyn Gage	*	
Jack Haffey		X
Jack Galt	1	
Julie Rademacher Secretary	John "J.D." Lyn Chairman	ch
Motion: Be Concurred	/	Lie.

SENATE COMMITTEE LABOR AND EMPLOYMENT RELATIONS

ate <u>March</u> 19,1987	_Bill No. <u>#13810</u> T	ime /:/0 /
AME	YES	NO
John "J.D." Lynch, Chairman	X	
Gene Thayer, Vice Chairman	X	
Richard Manning	X	
Thomas Keating	$\times$	
Chet Blaylock	X	
Delwyn Gage	X	
Jack Haffey	X	
Jack Galt		
Julie Rademacher		
Secretary	John "J.D." Lynch Chairman	
notion: Be Concurred In		
(Walker)		
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## **STANDING COMMITTEE REPORT**

	PARCH LF, 1	19
MR. PRESIDENT		
We, your committe	LABOR AND EMPLOYMENT RELATIONS	
having had under cons	Sideration	No
	reading copy ( blue color	
PROVIDE HEAD	START EMPLOYEES RIGHT TO BARGAIN COLLEC	CTIVELY
Harrington	(WALKER)	
Respectfully report as	follows: That	No810

BE CONCURRED IN

66 NOTPASS

Sen. John J.D. Lynch Chairman.

# STANDING COMMITTEE REPORT

			March 19	19 <b>87</b>
MR. PRESIDENT				
We, your commi	ttee on	LABOR AND EMP	LOYMENT RELATIONS	
having had under co	onsideration	HOUSE PILL		No. 166
Third	reading copy	y ( <u>blue</u> )		
Judgment Contribut		20.07	RANCE NOT ARISE WI	ieu
JONES	(GAGE)			
Respectfully report a	as follows: That	HOUSE BILL		No <b>166</b>
be amond	led as follo	we:		
Insert: CREATE AGAIRS MOST R ASSESS	*PROVIDE TO BY THE END BY THE END THIRD RECENT GRANT MENTS, PENA 1, line 15 g: *executi	TRANCE OF THE CER PARTY WHO RECEIV FOR CONFIRMING THA LITIES, AND INTERE	EAL OR PERSONAL PI TIPICATE IS NOT VI ED AN AFFIDAVIT FI T ALL CONTRIBUTION ST DUE HAVE BEEN I	ALID RON THE NS,
Pollowin	e 1, line 17 og: "due" ", arising		contributions are	due*
Insert: valid person (a) entran (b) of the	against any all property the third ace of the c third interest a	lien provided for third party owning against which the party's interest certificate as a party receives from signed affidavity sessments, penalty	on the most recent	real or orced if: to the
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Chairman.

March 19 19.87

(3) A grantor who signs and delivers an affidavit is subject to the penalties imposed by 39-51-3204 if any part of it is untrue. Notwithstanding the provisions of 39-51-3204, the department may proceed against the employer under this section or 39-51-1303, or both, to collect the delinquent contributions, assessments, penalties, and interest.

AND AS AMENDED, BE CONCURRED IN

# STANDING COMMITTEE REPORT

March 19, 19 87
MR. PRESIDENT
We, your committee on LABOR AND EMPLOYMENT RELATIONS
having had under consideration. HOUSE BILL No. 170
third reading copy (blue )
DELETE PROVISION SETTING LIEW PRIORITY OF WITHOLDING TAXES
JONES (GAGE)
Respectfully report as follows: That HOUSE BILL No. 170
1. Title, lines 4 through 6. Following: "AN ACT TO" on line 4 Strike: remainder of line 4 through "TAXES" on line 6 Insert: "PROVIDE THAT THE LIEN ON REAL OR PERSONAL PROPERTY CREATED BY A WARRANT FOR DISTRAINT IS NOT VALID AGAINST A THIRD PARTY WHO RECEIVED AN AFFIDAVIT PROM THE MOST RECENT GRANTOR COMFIRMING THAT ALL TAXES, ASSESSMENTS, PENALTIES, AND INTEREST DUE HAVE BEEN PAID"
Page 1, line 22.  Following: "distraint:"  Insert: "The priority date of the tax lien created by filing the warrant of distraint is the date the tax was due as indicated on the warrant for distraint.  (3) The tax lien provided for in subsection (2) is not valid against any third party owning an interest in the real or personal property whose interest is recorded prior to the filing of the warrant for distraint if the third party receives from the most recent grantor of the interest an affidavit stating that all taxes, assessments, penalties, and interest due from the grantor have been paid.  (4) A grantor who signs and delivers to the third party an affidavit as provided in subsection (3) is subject to the penalties imposed by 15-30-321 (3) if any part of the affidavit is untrue. Notwithstanding the provisions of 15-30-321 (3), the department may bring an action as provided for in that subsection in the name of the state to recover the civil penalty and any delinquent taxes."
DO PASS (CONTINUED)
DO NOT PASS

Chairman.

March 19, 1987

3. Page 2, line 4. Following: "due" Strike: "after December 31, 1986" Insert: "on and after the effective date of this act"

AND AS AMENDED, BE CONCURRED IN H.B. 381

MISTER CHAIRMEN & MEMBERS OF THE COMMITTEE:

FOR THE RECORD, MY NAME IS GARY BURTON. I AM A COSMETOLOGY SALON OWNER AND LICENSED COSMETOLOGIST.

#### POINTS FOR THIS BILL:

- 1.) IT ALLOWS A NEW LICENSEETHE OPPORTUNITY TO CONTINUE MANAGEMENT TRAINING THEY RECEIVED IN SCHOOL.
- 2.) IT ALLOWS THE LICENSED COSMETOLOGIST TO BE SELF-EMPLOYED WITHOUT THE CAPITAL FOR A SALON.
- 3.) IT ALLOWS COSMETOLOGISTS TO BUILD A PERSONAL CLIENTELE.
- 4.) IT ALLOWS A SALON OWNER TO RENT SPACE AND EQUIPMENT TO A
  LICENSED COSMETOLOGIST WITHOUT BEING PENALIZED BY WORKERS'
  COMPENSATION AND UNEMPLOYMENT INSURANCE.
- 5.) THE COSMETOLOGIST WILL BE ABLE TO CHOOSE THE PRODUCTS AND TECHNICS THEY FEEL ARE BEST FOR THEIR PERSONAL CLIENTELE.

SENATE LABOR & EMPLOYMENT

EXHIBIT NO /

DATE 3/1/87

BILL NO. 4838/

Rich Tucker Proposit

HB-381

FIRST OF ALL, I WOULD LIKE TO POINT OUT THAT THE PERSONS (LICENSEES) WHO WOULD FALL WITHIN THIS LEGISLATION ARE NOT CONTRACTING FOR SERVICES. THEY ARE LEASING SPACE UNDER A LEASE AGAEEMENT - SPACE IN WHICH TO PERFORM THEIR OWN SERVICES. THEY ARE NOT LEASING OR CONTRACTING TO PERFORM ANY SERVICES ON BEHALF OF THE PERSON OR PERSONS WHO OWN OR LEASE THE PREMISES AND WHO'S NAME APPEARS ON THE LICENSE FOR THE COSMETOLOGIST SHOP.

IN ADDITION, THEY MAY OR MAY NOT BE RENTING OR LEASING FURNITURE, FIXTURES AND EQUIPMENT, BUT IF SO, THIS COULD BE ACCOMPLISHED ALSO, THROUGH A THIRD PARTY PERSON, I.E., BANK, RENTAL AGENCY OR ANY ONE WHO MAY OWN SUCH EQUIPMENT OR FURNITURE AND OFFER IT FOR SALE OR LEASE.

THIS BILL, AS AMENDED, DOES NOT REALLY EXEMPT COSMETOLOGISTS OR SHOP OWNERS FROM WORKMANS COMPENSATION OR UNEMPLOYMENT LIABILITY AS IT WOULD IF THE COSMETOLOGICAL PROFESSION WAS TREATED LIKE DOCTORS, LAWYERS, REAL ESTATE, INSURANCE AND SECURITIES SALESMEN. (SEE SECTION 39-51-204(1)(h)). HOWEVER, GETTING AWAY FROM THE STIGMA OF INDEPENDENT CONTRACTUR STATUS THAT ARISES THROUGH WORKING UNDER ONE SHOP LICENSE, IS WHAT THIS BILL SHOULD DO FOR NOW. THE STATE COSMETOLOGY ASSOCIATION, THE STATE BOARD OF COSMETOLOGY, THROUGH THE DEPARTMENT OF COMMERCE NEED TO DEVELOPE A SEPARATE BOOTH LICENSE. IT IS MY UNDERSTANDING THIS WILL BE DONE IF THIS BILL PASSES IN ITS PRESENT FORM.

SENATE LABOR & EMPLOYMENT

EMP 2

DATE 3/9/8/
BILL NO. -B 3 8/

I CANNOT STRESS TOO MUCH THAT THIS BILL IS INTENDED TO ALLOW INDIVIDUAL COSMETOLOGISTS TO BECOME SELF-EMPLOYED, DEVELOPE THEIR OWN BUSINESS HABITS, FURTHER THEIR OWN CREATIVITY, DEVELOPE AND RETAIN THEIR OWN CLIENTELE WITHOUT THE INITIAL EXPENSE OF BUYING OR LEASING A SEPARATE SHOP AND WITHOUT THE EXPENSE OR CAPITAL OUT-LAY NEEDED FOR FURNITURE, FIXTURES AND OTHER EQUIPMENT.

THIS BILL WILL ALLOW GRADUATING COSMETOLOGISTS OR THOSE PRESENTLY EMPLOYED TO AVAIL THEMSELVES TO AN OPPORTUNITY OF STARTING THEIR OWN BUSINESS WITHOUT PENALIZING A SHOP OWNER WHO WOULD LEASE SPACE TO THESE INDIVIDUALS BY BURDENING THEM WITH PAYMENT OF WORKMANS COMPENSATION OR UNEMPLOYMENT TAXES.

IN CLOSING, I WOULD FURTHER ADD THAT DOROTHY TURNER, SECRETARY FOR THE STATE COSMETOLOGISTS ASSOCIATION, COMMUNICATED TO ME THAT SHE HAS POLLED THE STATE ASSOCIATION MEMBERSHIP AND OF THOSE REPLYING, ONLY 31 WERE OPPOSED TO THIS LAGISLATION, WHILE 215 REPLIES WERE IN SUPPORT OF THIS BILL, A 7 TO 1 RATION IN SUPPORT.

SENATE LABOR & EMPLOYMENT

EXHIBIT OF R

DATE 3/19/87

BILL NO. 18/33/

(This sheet to be used by those testifying on a bill.)

NAME:	YAYLE TAYLE	S. GRA	BER	DATE:	-19-57
ADDRESS:	Box	904	MCR		
PHONE:	143-0	6484			
REPRESENTING	WHOM?	ELF	HB-	381	
APPEARING ON	WHICH PRO	POSAL:			
DO YOU: SU	PPORT?	AMEND	?	OPPOSE?_	
COMMENT:					
		·			
PLEASE LEA	VE ANY PREF	ARED STATEMEN	NTS WITH THE	COMMITTEE	SECRETARY.

(This sheet to be used by those testifying on a bill.)

NAME: GARY BURTON DATE: Mar 19	1198
ADDRESS: 38 So WIA in Helexa	
PHONE: 449-7900	
REPRESENTING WHOM?	
APPEARING ON WHICH PROPOSAL: 48 38/	
DO YOU: SUPPORT? AMEND? OPPOSE?	
COMMENT: We week this Bill to	
- allow Hair Stylist's to work on three costomers as they as they t	24/
is Best.	
	1200 m 2400
	<b>3</b>
	8
PLEASE LEAVE ANY PREPARED STATEMENTS WITH THE COMMITTEE SECRET.	ARY.

PLEASE LEAVE ANY PREPARED STATEMENTS WITH THE COMMITTEE SECRETARY.

NAME: BEVERLY BALL DATE: 3/19/8	2
ADDRESS: 819 44 St 50, 9 FALLS M	
PHONE: WORK 454-3453 / HEME 761-3525	
REPRESENTING WHOM? BALL HAIR DESIGNS / COSMETOLOG	<u> </u>
APPEARING ON WHICH PROPOSAL: HB 381 (Off)	
DO YOU: SUPPORT? AMEND? OPPOSE?	<del></del>
COMMENTS:	<del></del>
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SENAIE LABOR & EMPLOYMENT
ETHISH NO 3
DATE 3/19/27
BILL NO. 43 38/

March 6, 1987

Senator John Lynch Capitol Station Capitol Bldg.

Helena, Montana 59602

Dear Senator Lynch,

As Chairman (A Member) of the Labor and Employment Relations Committee, you will be hearing arguments on HB 381, March 19, 1987 at 1:00 P.M. Your time is greatly appreciated in reviewing my opposition to this Bill.

As the owner of a professional full-service Salon, currently in its 15th year of operation, I have several concerns and reasons for said opposition. This Bill, if passed, would allow a Booth renter the exemption from Workmens Compensation and Unemployment Insurance, but as for myself, as an owner that assumes full responsibility, under current law, my business operation would be discriminated against. This is especially a concern as both establishments would be performing identical services. If HB 381 is enacted into law, I also have the following concerns for professional assumptions:

- Consumer/Public protection
- 2. Unconditional satisfaction
- 3. Quality product control
- 4. Hours of operation
- 5. Sanitation requirements
- 6. Facility maintenance
- 7. Insurance of premises

As you can clearly see, "Independent Contracting" or the "Self Employed" status does not exist with ownership responsibility being delegated by the Dept. of Commerce or the State Board of Cosmetologists currently. I have attached for your attention, Law and Rule books, an Inspection Report, and a Salon Application, all of which indicate this Bill is in direct conflict with current Licensure Laws.

Along with Ownership should come the responsibility of protecting the Public, employee benefits, premises, reputation, and of course, personal investment. These are all qualities to be commended when taking on a position of ownership in any given field. I do not feel I should have to reassess my professional values to accommodate my immediate competition who is performing the identical services. feel this would not only compromise, but discriminate against the competent owner.

Bev Ball

Ball Hair Designs

Great Falls, Montana

ATCHMT: 3

1. Inspection Report

2. Salon registration form

Law and Rule books

# PLEASE POST STATE OF MONTANA

DEPARTMENT OF COMMERCE PROFESSIONAL AND OCCUPATIONAL LICENSING BUREAU

LOARD OF COSMETCLOGISTS
1987 COSMETOLOGY SALON LICENSE

OWNER BEVERLY BALL CERTIFICATE NUMBER 374

DATED: DEC 18, 1986

THIS LICENSE MUST BE DISPLAYED IN A CONSPICUOUS PLACE AND MUST BE RENEWED BY DECEMBER 31 OF EACH YEAR. IT IS NOT TRANSFERABLE.

BALL HAIR DESIGN 716 CENTRAL AVENUE GREAT FALLS, MT

IGNATURE GREEK STORES

YOU MUST NOTIFY THIS AGENCY OF ANY CHANGES WITHIN 10 DAYS

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SENATE LABOR & EMPLOYMENT

EXH'BIT NO.\_

DAIE 3/2/2/2/2

BILL NO. - 13 3 8/

#### APPLICATION FOR BEAUTY SALON CERTIFICATION OF REGISTRATION

Initial Inspection Fee	TOTAL \$440,00 ~ (Accompanied by this application)
1. Residential Salon:	Business Area Salon:
2. Name of Shop:	Telephone .
3. Street Address:	Town: Zip:
(4. Shop Owner's Name:	Address: License No
Telephone	_
Shop Manager's Name:	Address: License No
6Number of operators to be employed:	Opening Date:
SALON REQU	TREMENTS
<ul><li>7. Give dimensions of floor space of each room:</li></ul>	Total square:te service to public)
9. Is your establishment separated from any other place of busin	
floor to the ceiling?	
10. Does your shop have hot and cold running water and sewage If no—explain on reverse side of application.	connections?
11. Are there separate toilet facilities for this shop?	
12. Are there hand washing facilities in the toilet?	
13. Are all electric outlets grounded?	
14. Does your shop have mechanical ventilation?	
15. Fill in parenthesis (below) the number of the following equipm  ( ) Shampoo bowls ( ) Work stations ( ) Hair dryers ( ) Covered waste ( ) Wet sterilizers ( ) Covered towel ( ) Dry sterilizers ( ) Hair brushes (	( ) Clothes racks e containers ( ) Towels l containers ( ) Combs (18)
16. Draw detailed floor plan of your salon on reverse side of this	application.
17. Have you read the Sanitary Rules and Regulations?	
I hereby declare that I will operate my establishment in compliance tana and I will see that my employees comply with all the requirem	ments.) XXXX
The undersigned hereby certifies UNDER PENALTY OF PERJU herein are true and correct, with full knowledge that all statement salon is subject to an initial inspection. ANY FALSE, DISHONE. THIS FORM MAY BE GROUNDS FOR DENIAL OR SUBSEQ	
	(Signature of Applicant) DATE
proper time and a control of the con	(Date) NO. 45

#### 1424 - 9th AVENUE HELENA, MONTANA 59620-0407

#### REQUEST FOR INSPECTION

SECTION 66-813.1 INSPECTION FEES — TEMPORARY PERMIT. Upon application for a license, any cosmetological establishment, must pay an initial inspection fee of \$35. The board may authorize the department to grant to a cosmetological establishment, upon payment of the initial inspection fee, a temporary permit authorizing the cosmetological establishment to operate for a period of not to exceed 90 days or until the inspector is able to make the inspection, whichever event occurs first. This temporary permit is not renewable.

1 the undersigned, do hereby make application for an Initial Inspection of my cosmetological establishment and will pay the required fee of \$50 plus \$35 shop license fee, according to Section 66-813.1. Fee must accompany application. (Application fee — \$25.)

#### (PAYABLE BY CERTIFIED CHECK OR MONEY ORDER ONLY.)

Residential Area	Business	s Area
Shop Owner	Shop Man	ager
Location	City/Town	County
(If Rural, Give Directions)		SENATE LABOR & EMPL

FOR OFFICE	USE ONLY
Inspection Fee	
	ee
License No. 1s	sucd
Date	

### **AFFIDAVIT**

#### COSMETOLOGY SALON — TEMPORARY PERMIT

	being first duly sworn upon oath,
	ted with the requirements of Title 37, Chapter 31 of the Montana Annotated Codes, and Administrative Code to the best of his/her knowledge and ability, in the following partic-
1. That the salon, for which the licen	se is applied, complies with the requirements set out in MAC 40-3.30 (8)—\$30135.
2. That the salon and equipment and 3.30 (10)—S30165 through MAC 40—3.	facilities therein complies with the sanitary rules for beauty salons as set out in MAC 4030 (10)—\$30315.
3. And that the applicant has subminispection, a floor plan, and the applica	tted to the Board a complete application for salon licensure, along with a request for ble fees.
entitled to continue operation under the	es he/she understands by acceptance of, and operation under this permit, that he/she is permit only until the State Board provides inspection; that if inspection is not passed, when the applicant is notified by the Board or its designee of the failure; that if such res upon issuance of the license.
The applicant further understands tha then this shall constitute cause for refus	t if upon inspection, the compliance sworn to in the affidavit is in any respect not found, al to issue the license.
•	
	( p. L. L.)
any kind and I declare under PENALT correct. Should I furnish any false info	the enclosed application and have answered them completely, without reservations of Y OF PURJURY that my answers and all statements made by me herein are true and rination on the application, I hereby agree that such act shall constitute cause for the icense to operate a cosmetology salon in the State of Montana.
The control of the co	(Signature of Applicant)
	(Date)
	SENATE LABOR & EMPLOYMENT
	EXHIBIT NO3
	EATION NO.



DEPARTMENT OF COMMERCE

SALON INSPECTION REPORT

BILL NO.

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# NATIONAL COSMETOLOGY ASSOCIATION

The U.S.A. Affiliate of Confederation Internationale de la Coiffure · The U.S.A. Section of CIDESO International 3510 Olive Street · St. Louis, Missouri 63103 · (314) 534-7980 Formerly The National Hairdressers and Cosmetologists Association

March 6, 1987

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on M. Vanek.

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Sincerely,

Enclosures

Thomas E. Berger

Executive Director

Senator John D. "JD" Lynch

State of Montana Capitol Station Capitol Building

Helena, Montana 59602

Dear Senator Lynch:

Over the past few weeks, I have had time to review House Bill 381 that is before your Labor and Employment Relations Committee. In that review, it has become evident that the proponents of this bill are looking at rewarding the independent contractor or booth renter, while penalizing the wage paying salon owner. The wage paying salon owner is the lifeblood of the cosmetology industry. They are the ones that pay for salon licenses, unemployment taxes on their employees, proper and correct State and Federal income taxes, support the communities they live in with contributions, etc. While the booth renter or independent contractor has none of these requirements, except to pay State and Federal income taxes.

The employee or wage paying salon is the one that is able to give that new cosmetologist a proper start in the industry, when they have no following and could not afford to pay money up front to lease a booth, acquire supplies, advertise for clients, etc.

Now it seems that HB 381 is going to let the booth renter and/or independent contractor off the hook from paying unemployment taxes and workman's comp. If they don't pay it, who will? The booth renter or independent contractor is in business one day, and out the next, because unless they have a big following they don't make a sufficient income.

I have enclosed copies of articles that have been in our SALONAMERICA and SCHOOLSAMERICA publications on the issue of booth rental and independent contractors. I would hope that you would take the time to read them as they will surely provide some insight into this matter.

In the Article on "Booth Renting: A Dilemma for School Owners," you will note that one of the first commentators on the subject (in a negative manner) is Mrs. Darlene Battaiola of Butte, as school owner/booth renter salon owner.

I hope this information will give you an insight into the problems with booth rental.

c: Senator Gene Thayer

Legislative Committee Richard M. Swinney

Jaye Whitley,

# Beware

on't create problems for yourself by renting booth space and/or paying employees as "contract" laborers. These types of arrangements often lead to guestions of legitimate business operation of the salon and could take the salon owner into an audit with the Internal Revenue Service (IRS) which could prove disastrous.

When salons rent booth space and/ or pay for what they define as "contract labor." the IRA can scrutinize the relationship and determine that the booth renters are actually emplovees of the salon. When this happens, the salon owner suddenly becomes responsible for withholding the taxes for the booth renter, now employee. This means that if the salon owner, up to this point in time, has considered the booth renter an "independent" contractor (responsible for own withholding taxes), there is

so-called booth renter or socalled contract labor-hairstylist and finds the relationship one of employer and employee.

trouble. The trouble begins

when the IRS calls for an

audit of the salon owner and

To bring home the potential for danger in a booth renting situation, look at a Supreme Court ruling which has not been reversed in nine years. A North Dakota salon owner was assessed \$33,819.26 by the U.S. government for employment taxes, assessed interest and penalties accrued for a three-year period in which she did not view booth renters as employees. The following is taken from code section 3401, court case No. A3-76-11, 3/28/77, as reported in U.S. Tax Cases, © 1977, Commerce Clearing House, Inc.: "Prior to the tax years in question, Plaintiff (salon owner) owned and operated a beauty shop in Devils Lake, North Dakota and employed three or four persons. In 1969, she moved her business to a new location within Devils Lake. That business had facilities for operating eight booths and included a reception room and desks. Each booth contained a dressing table, sink, drawers. hamper, styling chair and a mirror. A beautician-operator was secured for each booth.

**Booth** Rentals and Contract Labor

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"In her beauty shop operation, Plaintiff initially interviewed each operator and orally agreed with the operator on a percentage split of the charges for services generated by each operator. The percentage varied according to the experience of the operator. A booth assigned to a beautician was for her exclusive use and she

#### Supreme Court ruled salon owner pay an amount totalling \$33,819.26.

was responsible for the care of it. She would handle her own customers and furnish her own tools and equipment, which consisted essentially of razors, scissors, capes, rubber gloves, dispensory for wave set, clamps and permanent wave rods. Plaintiff had some tools available that the beauticians could purchase from her. If a beautician did purchase tools from Plaintiff, the purchase price was deducted from her percentage of the receipts.

"As part of the arrangement, Plain-

tiff also furnished certain of the chemicals used by various operators. A permanent wave solution, hair coloring and a "general clean shampoo" were all supplied by Plaintiff. Other chemicals used by operators. but which were not furnished under the terms of the agreement, included peroxide, hair conditioners and hair spray. If a particular operator wanted a special shampoo, she had to furnish it herself. The supplies were purchased either from Plaintiff's stock or from other beauty shop suppliers.

"Appointments for each hairdresser were made through the receptionist. although each operator set her own hours and had her own key to the facility. When a customer had received services, the beautician would hand to

> the customer a slip or ticket with that beautician's name on it, on which the beautician had noted the customer's name, the work done and the amount to be charged the customer. The customer was then told to take the ticket to the receptionist. who would receive payment, make change if required,

and record in a book a credit for the amount received under the name of the particular beautician.

'Receipts would be credited to each operator's account, and charges would be made against such accounts for any supply or tool purchases made by the operator from Plaintiff's stock. Once a week or 'periodically,' each operator was paid her percentage of the amount of money she brought in from her customers during the pay period, less charges for supplies, tools and booth rental.

'Each operator was required to possess a minimum of 1800 hours of training, pass a state examination and be licensed. In addition, the operator had to possess sufficient skills to perform customary beauty treatments. Once the beautician-operator began work, Plaintiff did not supervise her. The operators would decide what prices to charge their customers, subject however to a minimum fee required by state law.

"Plaintiff required certain minimum notice be given her before an operator

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could take a Saturday off or go on vacation.

Plaintiff had no training sessions. She did not maintain malpractice insurance on the operators. Plaintiff had no right to impose customers on the operators. If a customer called and wanted service, Plaintiff would ask the operator if they wanted the customer.

"On these facts and under the applicable law and regulations, the Court concludes the beauty operators were Plaintiff's employees and Defendant (U.S. government) is entitled to recover on its (claim)."

How was the determination made that the booth renters were indeed employees of the salon? The rationale used to make the court's conclusion is found in the definition of an employee and the legal relationship of employer and employee. As documented in this same court case: "Generally, such relationship exists (employer-employee) when the person for whom services are performed has the right to control and direct the individual who performs the services, not only as to the result to be accomplished by the work, but also as to the details and means by which the result is accomplished. That is, an employee is subject to the will and control of the employer not only as to what shall be done, but, how it shall be done. In this connection, it is not necessary that the employer actually direct or control the manner in which the services are performed; it is sufficient if he has the right to do so. The right to discharge is also an important factor indicating that the person possessing that right is an employer. Other facts characteristic of an employer, but not necessarily present in every case, are the furnishing of tools and the furnishing of a place to work to the individual who performs the services."

Following a precedence set with prior court rulings, the burden is on the taxpayer (salon owner) to establish that the relationship of employer-employee did not exist for the time in question for payment of the withholding taxes. In applying the legal definition of an "employee" to a particular individual in a booth renting situation, a key factor under the applicable regulations is whether or not the salon owner had the right to control the actions of that person. Apparently, it is not important that a salon owner does not exercise that right. (United States v. Silk, 331 U.S. 704

Also considered significant in assessing whether or not an employeremployee relationship exists is the individual's investment in the equipment of his/her trade, level of skill, opportunity to profit from own management skill and the permanence of the relationship to "employer." *Id. at 716.* 

Citing further from U.S. Tax Cases: "Contract recitations that a worker is either an employee or independent contractor have no effect on tax liability." Based on Silk, supra and Bartels v. Birmingham, 332 U.S. 126 (1947), the Court of Appeals for the Second Circuit identified relevant factors in the determination of the issue in dispute.

- '(1) If the person receiving the benefit of a service has the right to control the manner in which the service is performed, the person rendering the service may be an employee.
- (2) If a person rendering a service has a substantial investment in his own tools or equipment, he may be an independent contactor.
- (3) If a person performing a service undertakes a substantial cost, say by employing and paying his own laborers, he may be an independent contractor.
- (4) If a person performing a service has an opportunity to profit depending on his management skill, he may be an independent contractor.
- (5) If a service rendered requires a special skill, the person rendering it may be an independent contactor.
- (6) If the relationship between a person rendering a service and the person receiving it is permanent, it may be an employment relationship.
- (7) If a person rendering a service works in the court of the recipient's business, rather than in some ancillary capacity, he may be an employee.'

"The evidence, considered in the light of these criteria and the Plaintiff's burden in this case, established the beauty operators were Plaintiff's employees. The Plaintiff had the right to control which booth an operator could use, the duration of employment and the extent to which an operator could choose to not work. Plaintiff required advance notice to take time off as well as to take vacation time. Plaintiff, with certain limitations, had exclusive control over the receipts from customers

for the services rendered and paid the operators only after all deductions were made. The beauty operators' tools and supplies consisting of razors, scissors, capes, rubber gloves. dispensory for wave set, clamps and permanent wave rods, did not require substantial investment. Therefore, the beauticians did not undertake a substantial cost in performing their services. The operators had no substantial opportunity to increase their profit depending on their management skills. It is not significant that each operator could charge any price above the minimum she could get. The speed of her work was the only effective way she could increase her profit. The relationship between the operators and Plaintiff, though described as transient, was in reality more fixed. The operator did not rent a booth from Plaintiff to perform a single iob, in the manner often performed by independent contractors. And clearly, the beauticians were working in the course of the Plaintiff's business, rather than in some ancillary capacity.

"The single criterion that may qualify the beautician-operators as independent contractors is number five; that is, that the service rendered does require a degree of skill. Each operator was required to possess minimum qualifications and a degree attesting that the recipient completed prescribed education prerequisites. However, standing alone, this quality does not convert one who is otherwise an employee into an independent contactor. No single consideration governs.

The Supreme Court ruled that the North Dakota salon owner pay the full amount for employment taxes and associated interest assessed her, as well as penalties...an amount totalling \$33,819.26. While the decision was appealed and many similar suits have gone to trial, the Court's decision stands as it was first set forth in this case of salon owner versus the United States.

Obviously, such a ruling should have all but put to rest the idea or desire of renting portions of your salon to contractors. But it has not. Why? Why is it that today, more and more salons are renting booth space than ever before? We'll examine that question further and report on some industry responses to booth renting in the next issue of SalonAmerica. Meanwhile, if you have any thoughts on the concept, forward them to: Editor, SalonAmerica

3510 Olive St. Louis, MO 63103.

# Booth Renting: A Dilemma for School

SALARY/COMMISSION)

ith the job market as tight as it is in this country, the last thing a cosmetology school graduate needs is to see his or her employment opportunities dry up.

But this is exactly what's happening in some parts of the country. The East, South and Midwest don't seem to be affected as much but in the west and southwest, especially, a large number of salons are converting from a salary or commission structure to a booth rental set up. This phenomenon is posing a dilemma for school owners and employment problems for cosmetology school graduates. It is a problem that defies demographics. Booth renting occurs in the biggest cities as well as the

the smallest towns.

"It makes it a very hard situation, economically, for new students just entering the work force to get out and work because they can be potentially putting out money and basically have nothing coming back to themselves after they pay for their booth rent and supplies and what other added expenses they might have. So it very hard for them to get started in the field.

"It's kind of a "downer" for a lot of them to have money going out and seeing nothing come in. It takes time to build up a clientele," said Darlene Battaiola, owner of Butte Academy of Hair Design in Butte, Montana.

The prospect of immediately taking on debt upon entering a profession is not a strong selling point when encouraging an individual to

pursue a certain course in life. This is exactly what many students

School owners encourage students to try to get into a salary or commission salon setup. Considering it takes anywhere from eight months to two years for a cosmetologist to build a respectable, loyal clientele, the optimum situation for a student is a commission or salary-type salon where the owner is active in the daily affairs of the salon.

When the new student enters such a salon, while they are an employee, they have someone to go to if they have a problem. In a sense, the student/teacher relationship is still in tact. Moreover, it is an environment where a recent graduate dan develop a sense of confidence.

Such an amenity is absent in a booth rental salon where each oper tor's basic responsibility to the owner is nothing more than to pay rent.

Monthly rent can range from \$150 t \$600.

Taking on debt. Getting a position in a booth rental salon is relatively easy but the trick is to endure the hardship of taking on debt ovan indefinite period of time. The pressure of continually taking on debt builds up to the point where many who try it eventually give up and leave the profession.

one, school programs must at least acquaint students with the basic aspects of booth rental and the responsibilities they will have in working for themselves.

"We teach our students exactly what management in a salon is all about and what booth rental entails and the (responsibilities) of the salon owner who is renting the booth to them. We feel they need to know the and (the students) need to make an educated decision," said Ruth Watters, co-owner of Springfield Collect of Beauty in Oregon.

"The (students) that are going into booth rental, we show them how to buv their supplies, how to advertishow to work with their clientele. The really need a salon where they have a manager," said Darlene Brockett, owner of Jessie Lee's School of Hai Design in Lubbock, Texas. She add that her school encourages students to get even the most basic job in managed salon just to get additio training with some guidance.

DATE 3/19 /27 BILL NO. 43 38/ "We do talk (to students) a great deal about booth rental. We go over it step by step as to how much they can look at putting out per month in a booth rental situation. We go over what approximately their supplies' bill will be. We look at exactly how much work they would have to do in order to be able to handle all of (their expenses). We usually try to make up a budget for them," Watters said.

As to what's behind the flow of salons changing over from salary or commission setup to a booth rental setup, it seems a number of causes are working in harmony. Rising insurance premiums, time-consuming accounting procedures and tax liability are some of the major reasons why salon owners are converting to the booth rental setup.

Watters contends that for many years, the cosmetology student received very little business management in their training. Most were more interested in developing their artistic abilities rather than their administrative skills. "Many owners just weren't taking the time nor did they have the energy or expertise to properly manage their salons—and this is why booth rental was a viable option for those people to go to," Watters said.

However, while booth renting doesn't require as much time, the opportunity for making a good profit are limited.

A little more effort is all it takes. "A salary setup salon will have higher operating costs and considerably more management responsibility than a booth renting setup. However,

"A salary setup salon will have higher operating costs and considerably more management responsibility than a booth renting setup. However, a salary setup salon has a much higher potential for larger profits than a booth rental setup."

a salary setup salon has a much higher potential for larger profits than a booth rental setup. More risk and more work should result in a higher income for the owner," said Sam Federico, owner of Federico Beauty College Inc. Federico adds that a booth rental salon requires less work but the profitability is reduced as well.

Perhaps the most serious charge leveled against booth renting salons is that the quality of service they offer to the public tends to deteriorate over a period of time.

"You really don't have any form of professionalism in booth rental—none whatsoever. You might as well open it up to people in their homes," Brockett said.

"The philosophy behind that type of salon, I never really could quite understand. In my opinion, in that type of situation, I would consider myself a landlord rather than a proprietor of a salon. You want your

"You really don't have any form of professionalism in booth rental—none whatsoever. You might as well open it up to people (working) in their homes."

salon to project an image that would draw a clientele for the salon and not necessarily for the individual operator," said Frank Pappacoda, owner of Long Island Beauty Schools. He adds that booth rental has not been a big problem in New York state.

Whether school owners have any control over the spread of booth rental, is difficult to say. But some see a light at the end of the tunnel.

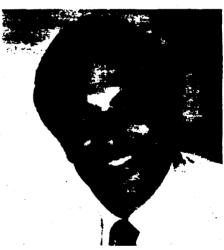
A glimmer of hope. "If anything, I see a return back to a situation where it will probably be a salary on a floating basis which is based on the amount of the employee. Even if you have a booth rental situation, it still has a direct reflection on you as a business person and in a (booth rental) situation, you basically have no control over what they're doing, what they're wearing or what their behavior is. It's very hard to administer any of those and I think a lot of people are unhappy with that situation," Watters said.

Watters also said that a number of salon owners, who are booth renters

are the going through tough times because of faulty contracts which breach the rules that establish the separation between a renter and an owner. If this separation is eliminated or modified, such a violation can lead to the owner having to pay income and social security taxes on the earnings of the employee(s) involved.



Darlene Battaiola



Frank Pappacoda

"One of the reasons booth renting salons are growing in number is due to the fact that many salon owners need help in developing the expertise required in professional salon management. Many struggling salon owners resort to booth renting because they lack the education and experience required to operate a successful business. Many salon owners have developed an attitude that it is better to make a little money renting booths than to lose the salon because of unsuccessful management practices," Federico said.\$

(Is booth rental a student's nightmare? If it is, then I would like to hear from you on the issue. Write Jeff Reisner, Prophet\$ Editor, NCA, 3510 Olive St., St. Louis, MO 63103 or call 314-534-7980. I will publish your comments in the next issue provided I get some.)

DATE 3/19/87

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# Perspective on

ooth renting...the U.S. government scrutinizes the relationship between booth renters and salon owners—assessing whether or not a salon owner really functions as an employer, thereby responsible for withholding employee taxes and matching of social security

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payments.

Booth renting...the professional organizations of the salon industry are starting to take a stand against the practice, i.e., the Beauty & Barber Supply Institute deems the practice a detriment to the image of the professional salon industry and resolves that the "professional salon industry brings this issue of booth rental to the attention of state legislatures, health and tax agencies."

Booth renting... Why do it? In the face of such potential negative repercussions, why is it that today, more and more salon owners rent their

salon space? Why? After intense examination, the answer comes as a complicated reflection of where the industry has been and what it is to become. The answer is not a simple one of right versus wrong, but yet, there may be some real direction

to be found in contemplating and assessing today's trend to booth rental.

So, why do salons go into lease arrangements with their operators? Simply put, because it's an easy out from the scenario of struggling to stay in business while paying high percentages or wages in order to keep your good stylists. Blatant as it may sound, this is the crux of the trend to booth renting.

Booth renting takes the immediate burden and headache of trying to make your business profitable and alleviates a lot of the frustration by spreading the business management to your independent booth operators. At first glance, this looks wonderful. But, at what cost? Obviously, there is a cost involved, or perceived cost, or else the controversy over this issue would be almost nonexistent.

But, there IS controversy. And, because of it, SalonAmerica sponsored a panel discussion by industry experts to identify the pros and cons to booth renting and provide some answers to Booth
Rentals
and
Contract
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the "why" and "how" of this trend. Supporters, opponents and those neutral on this issue gathered to lend their insight. This special panel was comprised of: Clayton Chambers of Madison, WI, Jack Duckworth of Houston, TX, Peg Gaudian of Cedar Rapids, IA, Helen Pollard of Raleigh, NC, Leo Siroonian of Worcester, MA, John Solo of Pasadena, CA and Bobbie Yeates of Riverton, WY.

The panel's bottom-line answer to why salons go into booth renting? You've already been introduced to it... booth renting seems to be an avenue by which to make more money, with fewer management headaches. Delving further, however, the panel sees this as being only a Band-Aid approach, unless salon owners adhere to some stringent planning quidelines and management techniques. Herein lies the real problem with the booth renting concept-too often, salon owners use booth renting for the "easy out," not putting any forethought into how they are setting it up.

SENATE L'BOR & EMPLOYMENT EXHIBIT NO 3DATE 3/9/87BILL NO 43/38/

This creates the stereotyped scenario of today where the Internal Revenue Service (IRS) can wreck havoc for the booth renting salon owner or where the professionalism of the industry is sacrificed to operators whose only concern is keeping as much as is humanly possible from Uncle Sam.

It does no good for the industry to have a salon go under from an IRS audit which finds the salon delinquent in taxes. Likewise, it is truly a disservice to the industry for your booth renting operators to perpetuate poor management techniques which have plagued the professionalism of our industry, such as failure to report total earnings or use of sub-standard materials for premium prices. Over and over again, the experts in the industry have attested to the growing necessity for sound busi-

ness management techniques. They are the key to future success. Any fraudulent practices may hardly be viewed as stepping stones to individual success or enhanced professionalism for the industry.

You say you DON'T fall into the "easy out" cate-

gory? You want to rent booths as a business investment and intend to manage your business on-site, encouraging ethical business practices? Such intentions are in the minority, as evidenced by the overt concern that booth renting damages the industry as a whole and puts the individual salon owner in severe jeopardy from the U.S. government.

If you are serious about booth renting, however, approach it from a business perspective. Then, when you think you are ready to talk to a lawyer, call in a CONTRACT lawyer. One lawyer is NOT the same as another and only a contract lawyer can most appropriately safeguard your needs. Every one of the SalonAmerica panelists was adamant about this. There are too many ways in which contract loopholes can ruin your salon's reputation when a booth renter takes advantage of them. In addition, affirms the panel. make sure all rules and regulations are stated clearly in your contract. But, comes the caution, state them so that

SLATTE LABOR & EMPLOYMENT
EXHIBIT NO. 3
DATE 3/19/201
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## There are too many ways in which contract loopholes can ruin your salon.

they are salon regulations and NOT regulations for the individual booth renter.

The reason for this is to keep from IRS harm...you cannot be perceived as an employer. This means you cannot control the manner in which the services of the salon booth renters are performed. Some examples:

- Don't tell your booth renter what he/she should wear, rather, establish a salon dress code that must be adhered to or the contract is nullified:
- Don't require that the independent operators attend any special school, classes or even salon meetings, rather, suggest to them that it might be beneficial if they would attend; or,
- Don't tell your booth renting operators that they must work, for instance, from "9 to 5," rather, inform them in the contract that salon hours are "9 to 5."

Such "quirks" in the contract can make the difference between a smooth running business or disaster (if the IRS views you as an employer). Some other ideas for that contract:

- Request that each booth renting operator provide you with proof that they have filed their taxes and that adequate withholdings are being made. State in the contract that each operator must provide you a copy of their filings for your records. Refusal to do so voids the contract.
- Refer to the booth renters as "leasees" in the contract, NOT "independent contractors." According to the panel, there is less scrutiny of a booth renting salon by the IRS when this terminology is used.
- Require that each booth renter carry liability insurance. Failure to provide you with proof of such coverage could also void the contract.
- Specify no retailing from the booth space by the operator. Put-

ting this in the contract prevents the individual operator from setting up a wig display, along with scarves, purses or shoes. Prevent a mess in your shop. Specify in the contract that there be no retailing within the leased space.

- Specify in the contract that there will be no subleasing. Prevent one operator from selling off interests to other individuals (for the duration of the contract with original booth renter). Prevent chaos and loss of control in your salon.
- State in the contract that the leasee's space returns to you as your legal property should death or severe illness prevent the booth renter from performing expected services. If this is NOT done, the renter's family can legally hold the agreement as a business lease and utilize it as they wish, until expiration of the contract.

## One of our panelists had a 152-page contract for renting of salon space to a single operator.

Sound complicated? It is! One of our panelists had a 152-page contract for renting of salon space to a single operator. The operation of a booth renting salon is NOT an easy out for salons in trouble. Just the opposite is true, IF the operation is set up properly to protect the business and salon owner from IRS judgements and a leasee's independence. Some salon owners take the time to properly research the pros and cons of booth renting. Of those, many decide it isn't worth the headaches. Others proceed with caution and take the time and money to work up a contract which does not have damaging loopholes. Yet, too many charge ahead, changing almost overnight to a booth rental salon. It is from these salons that booth renting gets the bad name among professionals interested in furthering our industry. And, it is from these salons that the IRS fuels the search for delinquent taxes, interest and penalties.

### Don't perpetuate the stereotyped problems of booth renting salons.

Is it worth all of it? Is booth renting really the answer of the future? Many in the profession say "no," yet there are those who are quite successful at managing their business as a booth rental shop. SalonAmerica's position is that salon owners NOT be subject to heavy fines levied by the IRS and that the salon of today be a respectable business establishment, furthering the professionalism of the cosmetology industry. The next question: Whether or not booth renting is right for YOUR salon? Think about it before deciding; do your homework; talk with qualified lawyers. KNOW THE BUSINESS INSIDE AND OUT BEFORE PROCEEDING! Don't perpetuate the stereotyped problems of booth renting salons. As Salon-America members, you should keep only the most efficient business techniques at hand. If you can do booth renting in this manner, then do it... but, do it professionally!!



#### BOARD OF COSMETOLOGISTS DEPARTMENT OF COMMERCE



## MONTANA LAW Governing THE PRACTICE OF COSMETOLOGY & MANICURING

SENATE LARGE & -	
SENATE LABOR & EMPLO	YMENT
AN FOLIAL OPPORTUNITY EMDATE 3/9/2	
BILL NO. #B 321	_
201	

# STATE OF MONTANA RULES Governing THE PRACTICE OF COSMETOLOGY & MANICURING



Printed June/1986

SENATE	LABOR	&	EMPLOYMENT
EXHIBIT		3	

DATE 3/19/87

BILL NO. +10 38/

NAME: Scott Stell	DATE: 3-19-87
ADDRESS: R 4382 Great FR	
PHONE: 727 3527	
REPRESENTING WHOM? SCOTTS HOIR B	Moir-Greatfall
APPEARING ON WHICH PROPOSAL: #B 381	
DO YOU: SUPPORT? AMEND?	OPPOSE?
COMMENTS:	
Attached	
PLEASE LEAVE ANY PREPARED STATEMENTS WITH	THE COMMITTEE SECRETARY
PLEASE LEAVE ANY PREPARED STATEMENTS WITH	SENATE LABOR & EMPLOYMENT EXHIBIT NO

BILL NOT 381

ENTINO 10 4 DATE 3/19/87 BILL NO. HB 38/

#### Dear Seanstors -

My Name is Scott Stetly, Those boan a commelologist for 15 yrs. or commission aslon owner for 9 of those years in an active National Cosmetologist Assoc. member and also a state examinar

As a solon owner of cosmetologist feel that this bill is discriminatory and will eventually split our industry as owner why should the commission solons be penalized by having to pay will other solons will get off their obligations

Our obligations are to ore customers of clientel, that we give quality work + working conditions, Consumer protection, meet sonitation requirements, but also we have an obligation to our workers - to cover then with insurance (be it workmans comp. or private 1115.) to train + educate in an ever changing industry, and to give controlled working conditions yes, I have it everytime i get my Workmans Comp + Unemployment Ins. Bill but i Also took on obligations to my employees-

I said earlier that ifeel this bill would spit us opert as an industry, it passed i believe within a few years most salons. We will be lesse/booth aslons-where then will the next generation of Cosmetologist come from I takes almost a year to develope a desent clientel-it most salons are rentel how can the young professionals get started when more money is going out than coning i

Most lesse Eslens get storted by cosmetologis; who have been in the bussiness for syears or better I would like to see a booth rentel salor started open to stay open with all new cosmetologist out of school with no real clientel—if most salons are to go the self employment route where then will the young proffesionals get started—they wont get storted - they wont - Then where will we be in 5-ten years from man In closing, i want to remind you that the National Cosmetologis! Issoca is opposed to Booth sentel estons + is opposed to any state associ involvent with legislation for the Beoth Rentel system— Amond sit so its fair for all sepse As on Active assoc. member along all and ma employees, were never notified of this Mearing. or this both until of this heaving - we were never notified Also we came from Cafe this morning and it is socked in so some people are not able to Attend today Thank you SENATE LABOR & EMPLOYMENT EXHIBIT NO 4 DATE 3/19/27 BILL NO. HB 321

NAME: Culie DeVries DATE: 3-19-87
ADDRESS: 3508 19 and So. GT. FAILS
PHONE: 727-0368
REPRESENTING WHOM? Dahl'S College of Beauty = Student
appearing on which proposal: OPP NB381
DO YOU: SUPPORT? AMEND? OPPOSE?
COMMENTS: Attached
• •
·
PLEASE LEAVE ANY PREPARED STATEMENTS WITH THE COMMITTEE SECRETARY.

SENATE LABOR & EMPLOYMENT

EXHIBIT NO. 3

DATE 3/9/87

BILL NO. +B 38/

LABOR & EMPLOYMENT My some & Gulatte no Vice 3/19/18 am a student in a coomotorium, source 18 38/ I am currently attending an accredite sond on a federal Grant, which to fax page & groce dry own gaduate and lake (yorit boards, although I am till a Hident I have been flered a yet in a reputate full- service balon thich parpor a pregredave commission base valary that also covers me for rememployment \* cockmeno compensation Should-this I'll pass, where does that cost me? Fouch go onany other future scomptologists with no opportunity to build a clicinter with an eagerress to gain surpriserior, yet my personal expenses let Processon a both to work in not to mention Applie Current cot of aupplies, & any profession, all mourance which would be my personal portation and profession of Bull Rest i Chimena partly remains proposition inte the future 3-540. from Processing. Her fred mono I oppose Muse Bill 381 Thank you

#### DEPARTMENT OF LABOR AND INDUSTRY Peg Hartman

#### TAX COMPARISONS REGARDING COSMETOLOGISTS

COSMETOLOGIST'S COSTS

EMPLOYER'S COSTS

Cur	rent Situation	House Bill 381	Current Situation	House Bill 381
Earnings	\$15,000	\$15,000	\$15,000	\$15,000
UI Taxes				
State	\$ 0.00		\$ 322.40	\$ 0.00
Federal	0.00		56.00	434.00
FICA	1072.50		1072.50	1072.50
Self Emp		1845.00	0.00	0.00
W. Comp			46.50	
	\$1072.50	\$1845.00	\$1497.40	\$1506.90
	Incr	ease \$ 772.50	Incre	ase \$ 9.50

Assumptions - 2.6 State UI Rate, \$12,400 WB, WC Class 9586, \$.31 per hundred; \$15,000 annual earnings

SENATE LABOR & EMPLOYMENT

EXHIBIT NO 6

DATE 3/9/27

BILL NO #8 38/

#### DEPARTMENT OF LABOR & INDUSTRY

IMPACT OF HB 381: EXEMPTING FROM UNEMPLOYMENT INSURANCE AND WORKERS' COMPENSATION SELF-EMPLOYED COSMETOLOGISTS WHO RENT SPACE OR EQUIPMENT IN A SHOP

#### WHAT THE BILL DOES

1. AMENDS SECTION 39-51-204, UNEMPLOYMENT INSURANCE STATUTES, TO EXCLUDE FROM THE TERM "EMPLOYMENT",

services performed by a self-employed person at the order of clients by whom the person is compensated, who is licensed under Title 37, Chapter 31, who rents or leases space or equipment in a cosmetological establishment as defined in 37-31-101, and who has no guarantee of minimum earnings."

2. AMENDS SECTION 39-71-410, WORKERS' COMPENSATION ACT, TO EXEMPT,

"cosmetologists' services as defined in 39-51-204 (1)."

#### TECHNICAL ISSUES

- 1. There is no definition of "self-employment" in either unemployment or workers' compensation statutes.
- 2. If the definition of "self-employment" in the unemployment statute means "independent contractor" in the workers' compensation statute, there are several well accepted tests of independent contractor status which are not entirely spelled out in the amendment:
  - a. Direct evidence of right or exercise of control(independent contractors show freedom from control by:
    - evidence paid self employment tax, or
    - business taxes on income tax form, and
       signed contract showing contractor holds se
    - signed contract showing contractor holds self out as independent, or
    - letter from 3 hiring agents attesting to independence.)
  - b. Method of payment

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- c. Furnishing equipment. (amendment refers to "space or equipment.")
- d. Right to fire

All conditions must be present

In several hearings on the issue of cosmetologists, they were found to be employees because:

- lease agreements were typically able to be terminated at anytime
- lessee had no significant investment in the chairs of other shop fixtures
- lessee had little to say with respect to the operating rules of the shop
- none of the cosmetologists worked or had contracts with other similar businesses
- the owner's shop license indicates inherent control
- 3. The proposed language is confusing. A cosmetologist would not be certain if the statute exempted them. The amendment could mean anyone who rents a chair and is not guaranteed minimum earnings is an independent contractor without consideration of the tests noted above.
- 4. There is a typographical error in the second amendment. Delete, page 8, line 2, the second "(1)" in the statute citation.

1-30-87

#### STATE OF MONTANA BEFORE THE APPEALS DIVISION OF THE DEPARTMENT OF LABOR AND INDUSTRY

IN THE MATTER OF UNEMPLOYMENT INSURANCE TAX CONTRIBUTION CASE NO. 13-85:

EL CABELLO BEAUTY SALON,

JUNE M. SLOAN, OWNER,

ACCOUNT NO. 111581,

FINDINGS OF FACT, CONCLUSIONS OF LAW AND DECISION

Appellant.

#### BACKGROUND

\* \* \* \* \*

The Unemployment Insurance Division issued a determination on June 20, 1985 which found that the work performed by cosmetologists in the El Cabello Beauty Salon owned by June M. Sloan was employment pursuant to section 39-51-203(4) MCA. A redetermination was issued on September 25, 1985 upholding the June 20th determination. Ms. Sloan filed a timely appeal and the matter was referred to this Division. A hearing was held in Missoula on January 29, 1986. The appellant was represented by Edward A. Cummings and Janet C. Brosius.

#### ISSUE

The issue raised by this appeal is whether the services performed by cosmetologists at the El Cabello Beauty Salon owned by June M. Sloan are employment pursuant to section 39-51-203(4) MCA.

#### FINDINGS OF FACT

Based on the evidence on the record in this matter, including the sworn testimony of the witnesses, I make the following findings.

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- 1. June Sloan leases a building which houses the El Cabello Beauty Salon. She rents space, in the form of individual rooms, to three cosmetologists at the rate of \$75.00 per room per week. Ms. Sloan, who is a cosmetologist, also utilizes a room. Utilities are included in the rent.
- 2. A reception area and a shampoo area are used in common by all the cosmetologists.
- 3. Each cosmetologist buys her own supplies and furnishes all her own combs, brushes, blow dryers, curling irons, scissors and razors.
- 4. All major equipment used in the salon such as hydraulic chairs, mirrors, counters, sinks and drop-back shampoo chairs are furnished by Ms. Sloan.
- 5. Each cosmetologist keeps her own appointment book, however, a central appointment book is kept so that when a customer comes in while, for example, the cosmetologist whom she wishes to see is away, the customer can be taken care of.
- 6. When a customer is finished she pays the individual cosmetologist who served her. The cosmetologists keep their own individual books and bank accounts. They each charge customers in accordance with their individual pricing arrangement. Ms. Sloan receives no money from the cosmetologists other than the \$75.00 per week in rent.
- 7. Ms. Sloan has no control over the hours worked by the cosmetologists. Each cosmetologist has her own key and comes and goes as she wishes. Mrs. Sloan does not control the methods of work of the cosmetologists.
- 8. Each cosmetologist has an individual license as a manager-operator is a well in the state.

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- 9. Each cosmetologist carries her own liability insurance which is issued by a carrier from whom they all purchase their liability insurance for purposes of getting a discount.
- 10. The individual cosmetologist is responsible for cleaning her own towels and her own work area.
- 11. When an individual cosmetologist advertises she refers to El Cabello Beauty Salon in the advertisement.
- 12. Prior to July 1, 1984, Ms. Sloan operated her shop in a different location where she had an employer-employee relationship with the cosmetologists.
- 13. Since July 1, 1984 and subsequent to her move to her new location Ms. Sloan has entered into a rental agreement with each of the cosmetologists.
- 14. The rental agreement states that the individual cosmetologist is an independent contractor free from control of Ms. Sloan; that the cosmetologist may come and go as she chooses, operates her business as she desires and otherwise be independent.
- 15. The agreement requires the individual cosmetologist to maintain her booth in a neat, clean and sanitary manner equal to the standards of the state health department. The agreement reserves the right in Ms. Sloan to maintain sanitation levels and standards throughout the premises.
- 16. The agreement requires that each party conduct herself in a manner in keeping with the beauty salon business and that each person's appearance, demeanor and dress be professional.
- 17. Either party to the agreement may terminate it by giving seven days' written notice. No liability is involved.

18. Under the agreement each party pays a proportionate share of the cost of cooperative advertising. Other, non-cooperative, advertising is paid by the individual.

- 19. The agreement requires each party to contribute proportionately toward waiting room supplies and laundry service.
- 20. The cosmetologists do not perform cosmetology work at any other beauty salon. They perform their work under the name of El Cabello Beauty Salon.

#### RESOLUTION AND RATIONALE

Section 39-51-203(4) MCA provides that service performed by an individual for wages is considered to be employment unless and until it is shown to the satisfaction of the department that:

- (a) such individual has been and will continue to be free from control or direction over the performance of such services, both under his contract and in fact;
- (b) such service is either outside the usual course of the business for which such services is performed or that such service is performed outside of all the places of business of the enterprise for which such service is performed; and
- (c) such individual is customarily engaged in an independently established trade, occupation, profession, or business.

The term "wages" is defined in section 39-51-201(17)(a) as:

... all remuneration payable for personal services, including commissions and bonuses, the cash value of all remuneration payable in any medium other than cash, . . .

The Montana Supreme Court has construed section 39-51-203(4) MCA several times. Peginning with St. Regis Paper Company vs. Unemployment Compensation of the Court had that, quoting from 524, 157 Mont. 548 (1971) the Court had that, quoting from

National Trailer Convoy, Inc. vs. Undercofler, 109 Ga. App. 703, 137 SE2d 328, it is first necessary to establish that the individual in question performs services for wages or the equivalent of wages before considering subparagraphs (a) (b) and (c) of the statute. The Court has not ruled on the specific question which is raised by the case at hand, viz., whether the "services . . . for wages" requirement of the statute should be interpreted with regard to the immediate source of the funds received by a worker or whether in substance the funds received indirectly constitute remuneration for the personal services of the worker. Wages are all remuneration for personal service, service for wages is employment unless certain enumerated conditions are met.

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Although the Montana Supreme Court has not addressed a fact situation similar to that brought by this case involving the services-for-wages concept, courts in other juris-In Department of Employment Security vs. dictions have. Charlie's Barber Shop, etc., 187 A2d 695, 23 Md. 470 (1963), the Court of Appeals of Maryland held that where three barbers leased their chairs from a master barber and were paid directly by the customer rather than by the master barber, they nonetheless performed personal services for remuneration. The Court said the amount collected as rent by the master barber may have been the amount of profit he expected to make if he had paid the barbers directly out of his total receipts. Under the Maryland law wages were defined as ". . . all remuneration for personal services including commissions and bonuses and the cash value of all compensation in any medium other than cash".

In <u>Unemployment Compensation Commission vs. Harvey</u>, 18 390, 179 Va. 202 (1942), the lessor owned and operated wares beauty salons. Each of the beauty operators paid rent

-5-

for a booth in the salon. The Virginia Supreme Court held that the beauty operators were employees within the meaning of Virginia's unemployment compensation statute and the owner of the salons was liable for contributions to the fund. Under Virginia's statute "wages" were defined as all remuneration payable for personal services. As to the method of payment by the customers the Court said:

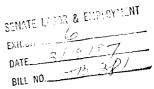
Even at common law the existence of the relation of master and servant does not depend upon the payment of wages or a salary by a master direct to the servant. The compensation of the employee may consist of commissions or a share of the profits of the employer's business. (Citations omitted)

Harvey, supra, 18 SE2d at 396

The Oklahoma Supreme Court in Everett Sanders d/b/a Suburban, etc. Barber vs. Oklahoma Employment Security Commission, 430 P.2d 789 (1967) cited Harvey, supra, with approval.

The Supreme Court of Wyoming in deciding an owner/ lessor barber/lessee case, Tharp vs. Unemployment Compensation Commission, 121 P.2d 172, 57 Wyo. 486 (1942), where the barbers paid one-third of their receipt to the owner for use barber chairs and supplies, held that employer-employee relation existed and the owner was liable for contributions under Wyoming law. The Court quoted extensively from Kaus vs. Unemployment Compensation Commission, 299 NW 415, 230 Iowa 860, where the plaintiff operated a taxicab business under an oral agreement with cab drivers. The plaintiff furnished the cabs and switchboard service, the drivers furnished gas and paid a weekly amount for the use of the cabs. The Court held:

Nor is the fact that the drivers are not paid a stated wage by appellee necessarily inconsistent with the claim made by the commission. It is not be noticed that the statutory difficultion of the term 'wages' contained in the law of a law is 'all remuneration payable for particular



services, including commissions', etc. It is not required that the remuneration be paid by the It has frequently been held that employer. payment by the employer is not necessary. Remuneration of an employee may consist of the difference between the price which he pays his employer for goods and the price at which he sells them, a percentage of the sale price of goods sold by the employee to customers and collected by him from them, and various other methods of collecting compensation from customers rather than directly from the employer. (Citations omitted) earnings of the drivers over and above the \$3 and cost of the gasoline constitute the remuneration or wages for their services and it is not necessary that they be paid directly by appellee.

> Tharp, supra, 121 P.2d at 177

In a case involving a beauty shop owner who previously employed beauty operators but later converted to a leasing arrangement whereby each operator paid to the owner a certain percent of her gross weekly income, the Court of Appeals of Ohio, in State vs. Iden, 47 NE2d 907, 71 Ohio App. 65 (1942), commented regarding remuneration for services:

Coming now to consider the facts in issue, Section 1345-1 (c-D), General Code, 118 Ohio Laws, 259, 722, must be examined. It provides, that: "Services performed by an individual for remuneration shall be deemed to be employment subject to this act unless and until it is shown to the satisfaction of the administrator that: (i) such individual has been and will continue to be free from control or direction over the performance of such services, both under his contract of service and in fact, and (ii) such service is outside the usual course of the business for which such service is performed, and (iii) such individual is customarily engaged in an independently established trade, occupation, profession, or business."

Subsection "f" of 1345-1, General Code, 118 Ohio Laws, 259, 724, is also pertinent. It prescribes, that: "'Remuneration' means all compensation payable for personal services, including commissions and bonuses and the cash value of all compensation payable in any medium other than

These two portions of the act, in conjunction with the feets, have been under consideration in - madictions which, with almost complete which have held that the leasing of space in and barber shops was resorted to

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for the evident purpose of avoiding payment of excise taxes. The scheme repeatedly has been held to be a subterfuge for that purpose.

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Iden, supra, 47 NE2d at 911

Counsel for the appellant argues in her brief that there are no services performed by the cosmetologists in El Cabello Beauty Salon for Ms. Sloan, that no remuneration is paid by Ms. Sloan to the cosmetologists and, therefore, there can be no employment relationship between them. cites St. Regis, supra, for the proposition that it must first be established that services were performed for wages before consideration can properly be given to the exceptions enumerated in section 39-51-203(4)(a)(b)(c) MCA. With that one can readily agree, for without employment, which is service for wages, no liability as an employer for unemployment insurance tax contributions can be assigned to Ms. Sloan as owner of El Cabello. However, as the above-cited cases have demonstrated, in those jurisdictions where the courts have had occasion to address the specific issue, they have held that the remuneration received by an employee does not have to come directly from the employer. The remuneration may consist of a share of the profits of the business, or the remuneration may be the amount above the periodic rent the lessee realizes from his association with the business. It seems apparent in the instant case that the remuneration or wages the cosmetologists receive for their service to El Cabello is that amount paid directly to them by customers. The amount paid them by customers less \$75.00 rent is their remuneration. The \$75.00 collected each week by Ms. Sloan, plus her own earnings, is, no doubt, the amount of profit she expects to make from her operation.

The amount paid directly to the cosmetologists by customers is the equivalent of wages as that term was used

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by the Court in <u>St. Regis</u>, supra, where it quoted <u>National</u>

<u>Trailer Convoy</u> with approval and said the reasoning of the case was sound:

"In determining whether an individual comes within the scope of the Employment Security Law . . . it is first necessary to establish that the individual in question performs service for wages, or the equivalent of the same, and this major premise must be established before the exceptions . . . become material . . ."

St. Regis, supra, 487 P.2d at 526

Counsel cites <u>Burson vs. Moore</u>, 450 SW2d 309 (1970) and urges that we reach the same conclusion as did the Supreme Court of Tennessee where it held that a barber who leased space in his building to other barbers who had no contract of hire with him, did not perform services for him and received no wages from him, was not an employer. That holding is contrary to the majority rule which was expressed in Iden, supra, which should be followed here.

Having determined that the cosmetologists at El Cabello perform services for the equivalent of wages and that, therefore, those services are employment pursuant to section 39-51-203(4) MCA, it is now necessary to examine subparagraphs (a)(b) and (c), the exceptions to employment, and to apply principles and guidelines derived by the courts from those exceptions to the facts of the case at hand.

The Montana Supreme Court noted in St. Regis, supra, that the unemployment compensation law provides that all three of the stated conditions in subparagraphs (a)(b) and (c) must exist, or services performed will be deemed employment. The Court emphasized that the vital test in determining whether a person employed to do work is a contractor or a servant is the control over the work which the employer reserves.

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In a later case, <u>Pat Griffin Company and Gasamat Service Stations vs. Employment Security Commission</u>, 163 Mont. 529, 519 P.2d 147 (1974), the Court concluded that since an operator of a Gasamat station did not have freedom of control over the means, methods and details of his business because he was required to make three reports each week, to make daily bank deposits to Gasamat accounts, to order gas from a distributor named by Gasamat and to use a gas supply controlled by Gasamat, the first provision of the statute had not been met and, therefore, the station operator was not an independent contractor. The Court went on to reiterate the test which it had previously expressed in <u>Shope vs. City of Billings</u>, 85 Mont. 302, 306, 278 P. 826, 827 (1929):

An independent contractor is one who renders service in the course of an occupation, and represents the will of his employer only as the result of his work, and not as to the means whereby it is accomplished, and is usually paid by the job (And see Neyman vs. Pincus, 82 Mont. 467, 267 P. 805.) . .

The vital test in determining whether a person employed to do a certain piece of work is a contractor or a mere servant, is the control over the work which is reserved by the employer. Stated as a general proposition, if the contractor is under the control of the employer he is a servant; if not under such control, he is an independent contractor.

Pat Griffin, supra, 519 P.2d at 150

The Court decided two cases in 1980 in which it construed section 39-51-203(4) MCA. The first was <u>Standard Chemical Manufacturing Company vs. Employment Security Division</u>, 605 P.2d 610, 37 St. Rptr. 105 (1980) where the Court held that livestock nutritional product distributors were employees of Standard Chemical rather than independent contractors. The Court reviewed its rulings in <u>St. Regis</u> and Griffin, supra, and acknowledged that two tests had been

previously used in determining whether services performed by an individual for wages were employment or were those of an independent contractor. The first test was the so-called "ABC" test and is set forth in section 39-51-203(4) MCA. The second test recognized by the Court was the one which was derived from common law principles and was used by the Court as an additional guideline, it was the test quoted from the Shope case in Pat Griffin, supra.

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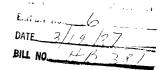
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The second case decided by the Montana Supreme Court in 1980 was Kirby Co. of Bozeman, Inc. vs. Employment Security Division, 614 P.2d 1040 (Mont. 1980). That case focused on the relationship between salesmen, who signed one-year agreements, which were automatically renewable and subject to termination on thirty days notice, and the Bozeman Kirby store. Salesmen had to be authorized by Kirby of Bozeman to The Court cited Standard Chemical, sell its products. supra, and set forth the two tests used to determine whether an employment or independent contractor relationship ex-The first test reiterated by the Court was the isted. statutory test set out in section 39-51-203(4) MCA. The second test restated by the Court, citing Standard Chemical, supra, was the common law test.

The salesmen were trained by Kirby in marketing its products; Kirby regulated the price charged for the product; and Kirby usually received receipts and paid the salesmen their commissions. Emphasizing the significant aspects of the case, the Court stated:

dealers had to be authorized through a wholesale outlet like Kirby to sell Kirby products and Kirby could terminate the contract granting the dealers that authorization without cause on thirty days' notice. Under Standard Chemical, this setup represents the kind of control sites in some aspects indirect, that is reliable to establish an employer-employer value of the



meaning of our unemployment insurance statutes . . .

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Kirby, supra, 614 P.2d at 1044

A worker's compensation case decided by the Montana Supreme Court in 1978 treated the subject of independent contractor status and the determinative test of right of control. In <a href="Peggy M. Sharp vs. Hoerner Waldorf Corp.">Peggy M. Sharp vs. Hoerner Waldorf Corp.</a>, 584 P.2d 1298, 178 Mont. 423 (1978), the Court held that since the right existed in either party to terminate the relationship at any time without liability, a factor which is strong evidence of an employer-employee status because the right to terminate the relationship without liability is not consistent with the concept of independent contractor status, and since other factors also showed an exercise of control by Hoerner Waldorf, Sharp was under the control of Hoerner Waldorf and was not, therefore, an independent contractor.

Courts in other jurisdictions have examined lease arrangements created by employers and have concluded that the absence of control which was required by their statutes did not exist. In <a href="Charlie's Barber Shop">Charlie's Barber Shop</a>, supra, the Court said:

At the inception of the unemployment insurance program it must have been apparent to the drafters of the statute that employers would attempt to avoid coverage under the Act by creating "lease" arrangements, and for that reason a special definition of employer-employee relationship was included in this statute. The test is a much stricter one than the common law test. Basically, Section 20(g)(6) provides for coverage unless there is: (A) freedom from control or direction; (B) service outside the usual course of business; and (C) customary engagement in an independently established occupation. The burden is upon the employer to show that the parties concerned fall within the A-B-C test. (Citation omitted)

As to freedom of control or direction it appears that appellee could not tell the other barbers how to provide services for a customer, nor could he control their working hours. It also appears that the contract of lease could not be broken by appellee if he no longer wished to have one of the

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barbers work in the shop, except for the clause that states they must work "in harmony" with the others. It would be unrealistic to believe that he could not "fire" one of the barbers if he found it necessary to do so in order to protect the business patrons of the shop, particularly in the face of no applicable standards of what is to constitute "harmony". This clearly appears to be an exculpatory clause inserted in the lease so as to give appellee a "way out" of the contract, if he felt it necessary. We feel that there is not the absence of control or direction so as to satisfy (A). Although appellee may not have had the full freedom to terminate the employment relationship as is usually found in such cases, he did have such power as to amount to constructive control.

Under Section 20(g)(6)(B), there is no question that the services were rendered within the usual course of business. They were all barbers working in a barber shop. As to sub-section (C), there is no evidence to indicate that any one of the barbers was engaged in an independently established business, other than the posting of their names by their individual chairs or their owner-ship of individual business cards. This is not This is not indicative of an independent business. This is a common facet of many employment relationships which never have been disputed as being within the coverage of the act, e.g., the insurance agent who has his own office and his own business cards but yet is a covered employee of the insurance company.

> Charlie's Barber Shop, supra, 187 A2d at 698

Similarly, the Oklahoma Supreme Court, in Everett Sanders, supra, held that where barbers performed services in a barber shop, under a chair leasing agreement, owned by another barber who retained a percentage of the barbers' earnings, the relationship was one of employer-employee. The lease provided that the owner could terminate the agreement on thirty days written notice. The Court said that by virtue of his power of discharge within thirty days, he reserved effective control; it went on to state:

. . In the Brenner case where the lease contained a thirty-day terminable clause, this court quoted from Industrial Commission of Colorado et al. v. Bonfils et al., Colo., 78 Colo. 306, 241 P. 735, as follows:

"The most important point 'in ' main question (contractor or employee, is the

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right of either to terminate the relation without liability.'"

and,

"It is the power of control, not the fact of control, that is the principal factor \* \* \*"

And our court said:

"Whether such control was exercised is immaterial. \* \* \*"

In Mississippi Employment Security Commission vs. Logan, 248 Miss. 595, 159 So.2d 802, the court sustained an employer's unemployment assessment where he operated a barbershop, notwithstanding a chair leasing agreement which attempted to establish an independent relationship and provided that either party could terminate the agreement within ten days. The court in applying the common law of master and servant stated:

"One may be actually under slight supervision or control, but still be an employee where the right of control existed and the service performed was a part of the regular business of the alleged employer."

In State vs. Goessman, 13 Wash.2d 598, 126 P.2d 201, the defendant operated three barber shops and had an oral agreement with each barber for the lease of a particular chair with the provision that the leases were for a term of fifty-two weeks, but were terminable, without cause, by either party upon one week's notice. The court held the unemployment assessment upon the employer to be valid. In rejecting the employer's argument that he had no right of control under the leases, the court stated:

"The absence from the oral lease of a provision recognizing the right of control does not mean that no such right existed. The reservation of the right of control is presumed in those cases in which it is found that one individual performs services upon the premises of another."

We do not see where the "lease" agreement made any substratifal change in the relationship between the first the barbers. For all practical surpose of the operation of Sanders' business is defore. This question of the relationship between a barber and an owner-operator under a chair leasing agreement for purposes of the sample of states in addition that is a constant of states almost identical to compare the so-called lessor was, in fact,

en erricyer under the Act. Tharp vs. Unemployment Wyo. 400, 121

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absence from the oral lease of a provision recognizing the right of control did not mean that no such right existed, the reservation of the right of control was presumed where the party performed the services upon the premises of the other party to the agreement.

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The Court in <u>Harvey</u>, supra, referred to the fact that the owner of a beauty parlor could terminate his lease with his operators on 15 days notice as one of the reasons for finding an employer-employee relationship.

The Wyoming Supreme Court, in <u>Tharp</u>, supra, discussed its earlier holding on the question of whether an employer-employee relationship existed:

. . . <u>In Fox Park Timber Co. vs. Baker</u>, 53 Wyo. 467, 84 P.2d 736, 743, 120 A.L.R. 1020, this court has pointed out that in determining whether the relation of employer and employee exists: "Another test is whether either of the parties possesses the right to terminate the services at will without incurring liability to the other, this embracing, of course, the right of the employer at any time to discharge the party performing the work, an affirmative answer establishing status of master and servant." (Citing cases.) And in the same opinion it was also said: "As phases of control or right of control may be mentioned the factors: The place where the work is to be performed, the scope of the work and the control of the premises where the work is required to be done. 71 C.J. 458." The work done by the barbers aforesaid necessarily had to be performed in the shop leased and controlled by Tharp as lessee. As to the scope of the work, Tharp undoubtedly held the right to control that also, for if a barber had undertaken to do, for example, cabinet carpentering in the shop, Tharp could have put a stop to such a practice if he so desired.

Tharp, supra, 121 P.2d at 177

The facts of the instant case show that the cosmetologists who work in the El Cabello Beauty Salon are not free from control over the performance of their services as the term "free from control" has been interpreted by the Montana Supreme Court and other courts. The rental agreement between the cosmetologists and Ms. Sloan allows of the rental agreement.

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to terminate it by giving a seven day written notice without liability. Such right to terminate the services at will necessarily implies the existence of control over the cosmetologists by Ms. Sloan. Whether the control has been exercised is, of course, immaterial; it is the existence that is determinative. Moreover, the rental agreement reserves to Ms. Sloan the right to maintain sanitation standards on the premises and it implies that Ms. Sloan may maintain personal appearance standards.

The cosmetologists do the same kind of work as does Ms. Sloan and they perform their work at the same location. Their service is clearly not outside the usual course of the business for which they perform their service nor is their service performed outside the place of the business of El Cabello.

Cosmetologists working at El Cabello are not engaged in an independently established trade, occupation, profession, or business. All the major items of equipment are owned by Ms. Sloan, the cosmetologists furnish small items and supplies. There was no evidence to show that any of the cosmetologists could survive her relationship with El Cabello. There is nothing on the record to show they have other contracts with other beauty shops.

#### CONCLUSIONS OF LAW AND DECISION

The service performed by cosmetologists for El Cabello Beauty Salon was employment, pursuant to section 39-51-203(4) MCA. Therefore, their earnings must be reported to the Unemployment Insurance Division and El Cabello Beauty Salon, June M. Sloan, owner, must pay appropriate amounts into the unemployment insurance trust fund.

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#### NOTICE

Interested parties dissatisfied with this decision may request a review by the Board of Labor Appeals. decision will become final unless further review is initiated pursuant to Section 39-51-2404 MCA within five days after delivery of this decision or within seven days after this decision was mailed. Review by the Board will be confined to the record before the appeals referee, no additional issue or supporting evidence not contained in the record may before be introduced the ARM 24.11.311(8).

Dated this 24/hday of April, 1986.

OACK H. CALHOUN Appeals Referee

#### CERTIFICATE OF MAILING

I the undersigned do hereby certify that on the day of April, 1986, a true and correct copy of these FIND-INGS OF FACT, CONCLUSION OF LAW AND DECISION was mailed to the following:

Edward A. Cummings CUMMINGS LAW FIRM 311 Woody Missoula, MT 59801

El Cabello Beauty Salon June M. Sloan, Owner P.O. Box 3725 Missoula, MT 59806

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