

## VISITORS' REGISTER

HOUSE HUMAN SERVICES SUB COMMITTEE

BILL

Date January 13, 1983

SPONSOR \_\_\_\_\_

[illegible]

IF YOU CARE TO WRITE COMMENTS, ASK SECRETARY FOR LONGER FORM.

PLEASE LEAVE PREPARED STATEMENT WITH SECRETARY.

MINUTES OF THE MEETING OF THE JOINT APPROPRIATIONS SUBCOMMITTEE  
ON HUMAN SERVICES  
January 13, 1983

Begin Tape 7      Side 1

The meeting was called to order at 8:10 a.m. by Chairman Shontz. All subcommittee members were present.

Also present were: Norman Rostocki and Larry Finch, Fiscal Analyst's, George Harris and Ron Weiss from the Budget office Rod Sager, Sue Mohn and David Hunter from the Department of Labor and Gary Blewett from the Workmen's Compensation Division.

Chairman Shontz asked for an explanation of the information requested from the Workman's Compensation Division on the cost justification of the proposed computer system. Mr. Blewett explained (exhibit 1) that it was based on 1) an eventual reduction in the number of staff that is required in the state insurance fund bureau, 2) an expected reduction in the cost of claims payments and 3) an expected equal cost of production and support whether or not they have the existing computer system or the proposed new computer system. On FTE savings they feel there would be a \$545,853 savings over the next eight years and on the proposed system to develop the new system and the cost of buying the equipment for this system at \$479,384 and they anticipate a savings in the next nine years of \$66,469. Areas in which the department has problems now are with poor claims management, excessive legal involvement due to delays, improper auditing of medical bills and potential free coverage because of unidentified covered individuals in claims and settlement savings. The proposed system would be more costly for production and support than the existing system primarily due to two factors. One being a larger data storage cost and secondly a requirement for support from the Department of Administration to be accelerated at the outset while phasing into the new system and phasing out the old. They expect though over the nine year period that it will equal out and eventually show about a \$118,000 savings in the new system.

Questions were asked about the 12% increase from Sen. Aklestad and Chairman Shontz. Blewett explained the development cost to design the computer program will cost about \$330,000 and the equipment purchase itself will be \$140,000. Larry Finch stated it was 20 CRT units they were purchasing with these funds. The old system will be phased out in 1985 and the new system is projected to be about a 10 year system.

Norman Rostocki asked that with the 1% increase anticipated annually if this included computer time and Blewett said this was so.

Rep. Winslow asked if this was not funded if he anticipated that he would see anyway the client would not get the service they need and Blewett replied they would continue to have a very slow response to claims and was concerned about medical claims. He is concerned about maintaining a system designed in 1974 for future workloads. The funds for this come from assessments to employers.

Rep. Winslow asked what the ongoing operational expense on a yearly basis would be and the expenses were listed on page 5 and 6 of exhibit 1.

#### WORKMEN'S COMPENSATION

Larry Finch noted the first discrepancy for the program for the administration is a difference of 1 FTE with the fiscal analyst's budget having 51 FTE and the executive having 52 FTE. Gary Blewett stated he felt this was for an uninsured employers investigator.

Rep. Menahan asked if the state could be sued if a contractor didn't have insurance and Blewett said this would be illegal not to have some insurance and the uninsured employers insurance compliance law should be enforced in that case.

Rep. Winslow made a MOTION we accept the LFA analysis on the Workman's Compensation State Insurance Fund. Motion passed.

On contracted services Larry Finch explained this includes the computer system which was included in the executive budget and not in the LFA analysis. MOTION by Sen. Story was made to approve the executive budget on this and the motion carried with Aklestad voting no.

On equipment purchases for Workman's Compensation the LFA presented as an issue the department's request for equipment and broke it down to \$7,490 for a new vehicle, \$29,387 for office equipment, \$111,060 for computer equipment to supplement the Claims Management and \$483 for a copy machine and \$1,803 for replacement of office equipment.

Rep. Menahan made a MOTION we accept the computer equipment of \$111,060. Motion was carried with Aklestad and Winslow voting no.

Sen. Story made a MOTION the department not be able to purchase a new car and copy machine and the motion carried.

Sen. Aklestad made a MOTION to delete the office equipment request for \$29,387. Motion was passed with Sen. Story absent and Rep. Menahan voting no.

The last issue before the committee was for the benefit amount they are providing for the social security offset payments. Larry Finch told the committee there was \$91,000 spent in 1982 and they provided \$90,000 for 1984 and 1985. The department originally requested \$102,000 and \$110,000 and revised their request to \$95,000 and \$102,000. Sen. Story made a MOTION we give the department what they are asking for and put a reversion on it. Motion carried.

STATE INSURANCE FUND

Larry Finch explained there was an FTE difference of 2.67 in 1984 and 3.17 in 1985. Regan felt that since the division had made a very good effort in reorganization and reducing their FTE the committee should go with the executive budget. She so MOVED and the motion carried.

Larry Finch explained the next item was a discrepancy in contracted services. The difference was due primarily due to the LFS removing the request for this program for equipment that was contained in Schedule 1 of program 10. It had already been funded in Program and was not included in this.

Senator Regan MOVED go with the LFA budget but that her intention is not to cut the program and asked that the LFA meet with the bureau and go into it in detail to determine if the computer costs are in the budgets or not. Motion carried, contingent.

End of Tape 7 Side 1  
Begin Tape 7 Side 2

On communications there is a discrepancy on the discussion of LFA and the department because they received a phone call from the agency saying that the LFA communications cost in east of these programs was too high in 1985 and they reduced their cost by \$54,000 in the first state insurance program and \$20,000 in insurance compliance and \$21,000 in safety and health programs. Rep. Winslow made a MOTION that we accept the LFA budget on this issue. Motion carried.

The next item of issue was on the discrepancy on equipment costs. The program is asking for \$59,000 in equipment in 1984 broken down into replacing one vehicle and purchasing a new one for \$14,000; eight cameras for field examiners at \$1000; \$7,900 in office equipment and \$36,000 for 17 display stations. Sen. Regan made a MOTION that we assume that they are going to eliminate the motor pool and we deny the cars for now and if this doesn't come about come back and make an adjustment. Motion carried.

Sen. Aklestad made a MOTION we replace 4 cameras. Motion carried.

On office equipment Larry briefed the committee it was \$8,000 in 1984 and \$5,000 in 1985. Sen Regan made a MOTION we vote for the executive budget on office equipment. Motion carried.

On the \$36,000 for 17 display stations in 1984 budget, Sen. Story made a MOTION we approve. Motion carried with Sen. Aklestad voting no.

On repairs Sen. Aklestad made a MOTION we have \$16,980 in 1984 and \$18,577 in 1985 which gives them a percentage of about 8% each year. Sen. Story then made a SUBSTITUTE MOTION that we accept the executive budget on repairs. Motion carried with Sen. Aklestad voting no.

On the Insurance Compliance Program the issue was silicosis benefits. The LFA funded the same level as the request however the committee was aware there are two bills being proposed which may change the silicosis benefits. Sen. Regan MOVED that we accept the executive budget and if this bill should pass we will then make the necessary adjustments.

On contracted services Sen. Aklestad felt they were increasing and sought an explanation. Larry Finch told the committee the majority of this was for rewrite of the data processing system to be completed in 1985 or \$26,000 in 1984 and \$13,000 in 1985. Motion carried.

The next issue was workman's compensation safety and health. The issue was a difference of 2 FTE and there were for positions of clerk typist and for a safety health specialist which were not filled in 1982. Sen. Story made a MOTION we retain the inspector and drop the clerk typist position. Motion was carried.

Rep. Menahan made a MOTION the committee accept the balance of the executive budget on workmen's compensation safety and health. Motion carried.

End of Tape 7 Side 2 490

Begin Tape 8 Side One

#### MONTANA JOB SERVICE

Norman Rostocki gave an explanation that there were two levels of funding. The current level budget is also the LFA budget and is also the original executive budget and then the executive adopted President Reagan's budget which meant a proposed cut from 17 job service offices to 7. The current level budget is to keep all 26 offices open and the requested budget is for seven offices because the department felt this was all the money they could get from President Reagan's budget assuming that this passes. The difference is almost \$2 million in 1984. The committee is talking about what level of funding this legislature wants to anticipate is going to take place.

Chairman Shontz explained there is really no direct tie in between an increase in unemployment tax and funding of these offices. They are asking for authorization to use a portion of the unemployment fund for administrative purposes and any increase in the unemployment tax itself could happen to cover this plus any deficit and if there were enough dollars coming in to the fund to cover the benefits paid out plus the operation of the job placement program in Montana then there would not be a tax increase at all.

Sen. Regan MOVED that we put in the dollar amounts necessary to keep the job service offices at current level and the FTE of 155. Sen. Aklestad wanted to go on record that he turned in letters from one of the Job

Service offices from Shelby supporting keeping the Job Service offices open. Exhibit 2

Motion was carried. The committee voted unanimously for this proposal.

#### UNEMPLOYMENT INSURANCE

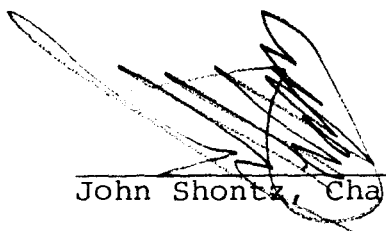
Norman Rostocki pointed out that between the LFA current level and the executive request there is a difference of only \$2,685. This committee only establishes the administration costs of this program. Various legislation affecting the benefit rates, unemployment tax and penalties will not affect the administration budget. Sen. Story made a MOTION they accept the LFA recommendation. Motion Carried.

#### CENTRALIZED SERVICES

Norman Rostocki gave a brief explanation. See exhibit 3. The requested budget assumes that the President's proposal will pass untouched. So the committee could see this as being current level, President Reagan's budget and the difference. Central services budget is funded from portions of everyone else's budget in the Department of Labor and Industries. Rep. Menahan MOVED that current level budget be adopted. Motion carried.


The meeting was adjourned at 10:05 a.m.

Tape 8 Side one at 219



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John Shontz, Chairman



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Carol Duval, Secretary

## DIVISION OF WORKERS' COMPENSATION

Proposed Computer System

When the Division approached the Legislature in 1981 with a proposed new claims management system, the Division's primary concern was service to both claimants and employers. The system was approached as a project that when completed would last between 8 and 10 years. The present system, installed in 1976, will be in place until the change over into the new system, sometime in early F/Y 1985. Committee members have raised some concern about both the cost justification and the need analysis for the proposed system. Let's approach them one at a time.

Cost Justification

DWC's present claims system was developed during the years 1973-75 and installed in 1976. Because of a relatively manageable caseload, compensation (wage loss) claims and claims dealing with only medical expenses were handled mostly through a manual process. That system still exists today. Although many areas require access to a claimant's file simultaneously, each person must wait in turn to handle the same file for his or her particular purpose. Consequently, the State Fund has had to expand its file management personnel to act as file locators in an effort to get case-file information to the person requesting it. Files are needed to pay wage-loss benefits, to pay medical costs, to determine rehabilitation requirements, to review for field investigation, to adjudicate for settlement purposes, and to determine reserve levels, etc. Presently there are seven positions allocated to file management, four of which have the primary responsibility of locating and chasing files.

These four positions are:

<u>Number</u>	<u>Grade</u>	<u>Title</u>
147	5	File Clerk III
170	5	File Clerk III
171	5	File Clerk III
326	5	File Clerk III

Each position is currently filled in the present system and will remain through fiscal year 1985 until phase in of the new system is complete.

The elimination of these four positions for eight of the nine-year expected life of the system cost-justifies the development and equipment investment. The cost of these four positions for the years 1986-1993:

F/Y '83 annual salary at step 2	\$10,203
Benefits at 21%	<u>2,142</u>
	12,345

4 positions	\$49,380
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Retained in F/Y 84 & 85	
F/Y '84 increase at 5%	\$51,849
F/Y '85	54,441

Delete in F/Y 86 and after	
F/Y '86	\$57,163
F/Y '87	60,021
F/Y '88	63,022
F/Y '89	66,173
F/Y '90	69,482
F/Y '91	72,956
F/Y '92	76,603
F/Y '93	<u>80,433</u>

FTE SAVINGS 1986-1993	<u>\$545,853</u>
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Requested funding for the proposed system:

Development Expense	\$332,369
Equipment for system	<u>147,015</u>
COST	<u>\$479,384</u>

Savings over nine years by installing the system and using only deleted FTE criteria	<u>\$ 66,469</u>
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### NEED ANALYSIS

The \$332,369 requested for new systems development, where justifiable in terms of the 4 FTE's that will be eliminated from the file management area, is also justifiable in terms of hidden cost savings. These savings are difficult to detail in exact numbers as the current system is not able to identify in detail the impact of poor claims management, legal involvement in claims resolution, of medical provider abuses or improper auditing of bills payable.

#### Poor Claims Management:

Examiners, unable to respond quickly or do appropriate research, end up accepting claims that should be denied; such as household employees, family members or working partners that have not elected coverage.

Poor claims management also results in long-term payments of benefits without positive action such as field attention or rehab referral.

Benefits may be paid in error after the injured returns to work or without medical substantiation. The proposed system will provide the basis for identifying poor claims management as well as possible benefit abuses or overpayment. In 1982 the State Fund paid almost \$19 million in compensation. If better claims management reduces this expenditure by even 2%, \$380,000 could be saved annually.

#### Legal Involvement:

Poor claims management, bureaucratic responses to queries, poor methodology in billing employers and in cancellation procedures result in angry customers or claimants. These irate individuals seek legal counsel in frustration. Legal involvement in a claim results in increased settlement costs (at least 25%: the usual fee agreement) over the actual value of the claim. If issues are litigated, then cost accelerates even more

rapidly as extensive Division resources are dedicated to resolution of the issue. The proposed system, through improved claims management should reduce the number of claimants seeking legal counsel out of frustration. The overall costs incurred from legal involvement will be greatly reduced. In addition, State Fund management will be able to identify the costs associated with legal involvement in claims.

#### Improper Auditing of Medical Bills:

The State Fund paid almost \$8.5 million in medical benefits in 1982. Every bill was manually audited, approved and coded by clerical staff. Abuses of privileges and over-utilization are often undetected. Bills for unrelated diagnoses are paid unwittingly. The pay lag is between 60 to 90 days, which results in duplicate payments. If the proposed system could reduce this expenditure by even 2% annually, by identifying abuses and unrelated or duplicate claims and properly recording medical payments, \$170,000 could be saved annually.

#### Free Coverage:

Current system limitations result in lag time in cancellation of policies that are delinquent. Claims are unwittingly accepted during this period, and benefits are paid subject to the same poor claims management detailed above.

#### Settlement Savings:

Over the past five years, the cost of settling claims has soared. The Division has no resources short of individual manual review for identifying or analyzing the unique characteristics of settlement of claims. This results in stab-in-the dark settlement negotiations, reserving techniques, and inadequate actuarial reports. The proposed

system will allow for improved data collection in this area, resulting in more standardized settlement negotiations according to true injury value, for consistent reserving criteria, and a more stable rate structure.

All of these situations cost the State Fund money--lots of it, and these losses are passed on to the employer in the form of increased rates and experience modification factors. It is not government who pays; it is the employer. As the system becomes operational, less systems support will be required-- 1/2 an FTE in '86 and '87, and reduced to 1/4 an FTE in the remainder (Systems Development Bureau personnel). Note that in less than 4 years the existing systems production costs exceed the proposed system.

	<u>Projected Costs</u>	<u>Existing System</u>	<u>Proposed System</u>
1985			
	Production	200,700	261,953
	Support	17,060	44,452
		<u>217,760</u>	<u>306,405</u>
1986			
	Production	208,400	262,873
	Support	26,460	33,191
		<u>234,860</u>	<u>296,064</u>
1987			
	Production	217,000	265,502
		59,270	29,635
		<u>276,270</u>	<u>295,137</u>
1988			
	Production	227,850	268,157
		66,382	16,596
		<u>294,232</u>	<u>284,753</u>
1989			
	Production	239,242	270,838
	Support	74,348	18,587
		<u>313,590</u>	<u>289,425</u>
1990			
	Production	251,204	273,546
	Support	83,270	20,817
		<u>334,474</u>	<u>294,363</u>

1991	Production	263,764	281,752
	Support	<u>93,262</u>	<u>23,315</u>
		357,026	305,067
1992	Production	276,952	284,570
	Support	<u>104,453</u>	<u>26,113</u>
		381,405	310,683
1993	Production	290,700	287,416
	Support	<u>116,987</u>	<u>29,247</u>
		407,687	316,663

Overall 9-Year Cost Differential - \$118,744

Comparison of Systems Production  
and Support Costs

*Above*

Attached is a table comparison of projected systems costs over the first 9-year period of operation. Figures used for the existing system were presented by Systems Development Bureau in the Phase III Report. Figures for the Proposed System were presented by Systems Development as a result of the Phase IV Report which was not complete at the time the budget was compiled. Production costs include all Computer Services Division costs associated with day-to-day operations: I/O Control Services, Computer Processing, Data Entry Services, and storage and line costs. Support costs include all systems software and programming services as provided by Systems Development Bureau.

Existing systems production costs reflect a 5% increase each year compared to a 1% increase annually in the proposed system. The reason for this is the current system's heavy reliance on Computer Services Division's I/O Services and Data Entry Services which increase 10 to 12% annually. The proposed systems costs are primarily computer processing which should not increase.

Existing systems support costs should experience an increase in 1986 requiring SDB to dedicate 1/2 an FTE to systems maintenance. By 1987 and for the remainder of the 9-year period, we anticipate the deteriorating system to require full-time

systems support to address problems and new applications. The proposed system should experience just the opposite--as calculations include:

Existing System--current level support through 1985, 1/2 SDB FTE support 1986, and full FTE support from 1987 and on as the system deteriorates and problems become more frequent at 12% increase per year.

Proposed System--Full-time SDB support in 1985 as new systems bugs are resolved, 1/2 FTE for 1986 and 1987, reduced to 1/4 FTE in 1988 - 1992 as the system is fully operational.

January 13, 1983

Toole County Department of Public Welfare  
Toole County Courthouse  
Shelby, Montana 59474-9990

December 21, 1982

State Senator Gary Aklestad  
State Capital Building  
Helena, Montana 59601

Dear Senator Aklestad,

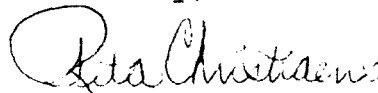
We feel it is very important we have a local Job Service to serve the needs of the people in our community. The Shelby Job Service has an important role in determining eligibility of many of our clients who apply for assistance through this office.

In order to qualify for General Assistance, for example, we must have written verification that they are actively seeking employment. We now send transients, etc., to the Shelby Job Service with a form for the Job Service to complete. This would be impossible if the Shelby office was closed. The Shelby Job Service has always cooperated with this office and recognizes the importance of such verification.

Many people who are out of work could not make trips to Great Falls due to the high cost of gasoline or other transportation. Client paid long distance calls to a Job Service in Great Falls would be a deterrent to them to seek work.

We hope that you will strongly consider the negative effect that closing the Shelby Job Service would have on area residents.

Sincerely,



Rita Christiaens, County Director II  
Teton, Pondera, Toole

Helen J Long, Elig Tech.

Sherry Kenty, Admin. Asst.

Susan L. Nelson, SWF

Lynne Nelson - Home  
Attendant

# LARSON CLOTHING COMPANY

JAMES G. LARSON  
159 MAIN STREET - P. O. BOX 730  
SHELBY, MONTANA 59474  
PHONE: 434-2681

December 10, 1982

Senator Gary Aklestad  
Galata, Montana 594444

Dear Sir,

It is my understanding that the funding that is necessary for the operation of our State Job Service offices is being reduced as to where it may result in many offices closing unless some other way of obtaining finances becomes available.

In my opinion, the 0.2% increase in taxes that are being proposed, far outweigh the benefits that my business has received from the Shelby office.

I am writing this letter to express my opinions on this subject to you.

Sincerely,  
LARSON CLOTHING COMPANY



James G. Larson, President

JGL/sl

Nov. 27, 82

Dear Sen. Abbott;

We need our Shelby Job Service office, in this northern part of the state, where the roads and weather conditions can get so bad during the winter months. If it is taken out, where would the closest office be - Trent Falls? This would certainly be a hardship on the many who depend and rely on our Shelby Office. It is the only means of support for the many who are unemployed for a part of each year. If they can't get to "their" Job Service Office because it's not there, & but they'll get the other two blocks up to the welfare office. This would certainly cost the tax payers - employers and employees alike - a lot more money than



retaining our own Shelby office  
which is already bar and staffed.

Sincerely hope you can do some-  
thing about this.

Barbara Schmitt

Cliff Brown

Julie Kleinert Schubert

Norman Dye  
Sweetgrass, mt

Betty Housel - Sweet Grass

Carmella Campanini GLOCCA MORRA  
Sweetgrass

Kayle Nagas Sweetgrass

Melba Wager - Sweetgrass

Patty Estby - Sweetgrass

RACINE - Sweetgrass

Steen Steen Export Inc

Maggie Wier Sweetgrass

R. G. Wilson " "

Robert Lawrence " "

Karen Connell

Gene Connell

M. Deigner Sweetgrass, mt

Carl Olson " "

~~Barbara~~

Danny Campanini, GLOCCA MORRA INC

November 27, 1982

Senator Gary AKlestad  
Capital Station  
Helena, Montana 59601

Dear Sir:

We are opposed to the closing of  
the Shelby Job Service, Shelby, Montana.

We would not be adverse to an  
increase of 2/10<sup>th</sup> of 1% unemployment  
tax to keep Job Service open in Shelby,  
Montana.

Sincerely,  
O'Haire Manor Motel  
204 2<sup>nd</sup> St. South  
Shelby, MT 59474

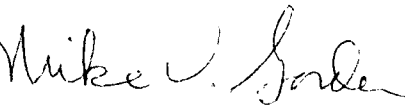
November 29, 1982

Governor Ted Schwinden  
Capitol Station  
Helena, MT 59601

Dear Sir:

I have been notified by the local Job Service office of their impending closure due to the loss of funding. We feel the 2/10 of one percent increase in our unemployment tax to continue the Job Service in Shelby is justifiable in view of the potential loss of control on unemployment claims. Please consider this letter as an indication of our approval for the employer paid increase in unemployment tax.

Cordially,



Mike V. Gorder  
Shelby Coast to Coast Store  
222 Main Street  
Shelby, MT 59474

cc: Senator Gary Aklestad  
Galata, MT 59544

Representative MELVIN Underdal  
Box 605  
Shelby, MT 59474

**MARK'S  
MUSIC**

138 Main Street

Shelby, Montana 59474  
406-434-5330

P.O. Box 261

November 29, 1982

Governor Ted Schwinden  
Capitol Station  
Helena, Mt. 59601

Dear Governor Schwinden:

It is my understanding that due to a cut back in federal funding the local Job Service Office in Shelby is in danger of being closed. I understand it may be possible to avert this closure by a small increase in the unemployment tax, specifically .2%. I feel it would be well worth such an increase to keep the local office open and would appreciate it if you would support such an increase in order to keep the smaller Job Service Offices open.

Sincerely,

Mark Dickerson



cc: Senator Gary Aklestad  
Balata, Mt. 59544

Representative Melvin Underdal  
Box 605  
Shelby, Mt. 59474

November 29, 1982

Governor Ted Schwinden  
Capital Station  
Helena, MT 59601

Dear Sir:

The Shelby Job Service has told me that they will be closed by 1994 because of a change in their funding source. They also tell me the state may supply the funding if enough employers support a tax increase of .02%. I would like to show my support for the Job Service and agree to the small increase in unemployment tax.

Sincerely,

Judy Swenson, Owner  
Jeans and Things  
244 Main Street  
Shelby, MT 59474

cc to: Senator Gary Aklestad  
Galta, MT 59544

Representative Melvin Underdal  
Box 605  
Shelby, MT 59474

STATE OF MONTANA

DEPARTMENT OF JUSTICE, MOTOR VEHICLE DIVISION

**DRIVER SERVICES BUREAU**

303 Roberts, Helena, Montana 59620 (406) 449-3000

December 1, 1982

Senator Gary C. Aklestad  
Box 32  
Galata, MT 59444

Dear Senator Aklestad:

The Driver Services Bureau of the Department of Justice is conducting a series of meetings across the state for the purpose of acquainting traffic educators and traffic courts with the new Montana driver's manual. The manual, due to be released in early January 1983, is a radical departure from the one currently in use. It is designed to be more readable and to more closely address the problems of the new driver.

The meeting scheduled for your area is on December 21, 1982, at 3:45 p.m., in the Shelby High School Study Hall.

You are cordially invited to attend this meeting, which will last for approximately 45 minutes, to gain an insight into a new program affecting most of Montana's drivers.

Sincerely,



DUANE B. TOOLEY  
Chief  
Driver Services Bureau

DBT:cco

# *Shelby Area Chamber of Commerce*

P.O. BOX 488 PHONE 434-2031

*Shelby, Montana* 59474

November 29, 1982

The Honorable Ted Schwinden  
Governor, State of Montana  
State Capitol  
Helena, Montana 59601

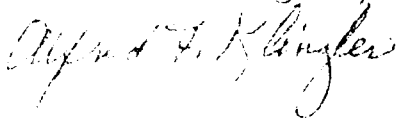
Dear Governor Schwinden:

We have been informed that the Shelby Job Service Office is one of the 17 targeted for closure. Our Shelby office serves Poole, Sanders and Liberty Counties. Many members of the Chamber are quite concerned about the possible closing of this office, as it provides a very necessary service to this area. We were also told that plans being considered by the state for additional financing; is to increase the unemployment tax paid by the employers, amounting to 2 per cent which will cost the average employer about \$16.00 a year per employee.

We will support the proposed tax increase to help keep these offices open.

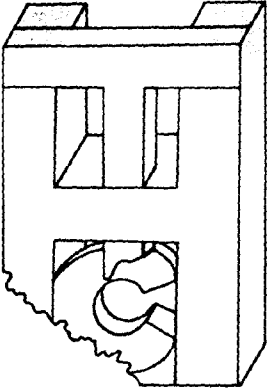
Yours sincerely,

Alfred P. Klingler, Sec-manager



OUR BASIC PRODUCT IS:

"Organized Effort to Promote, Stimulate, Increase and Improve Business and Build a Better Area"



# Toole County Hospital and Nursing Home

640 Park Drive  
P.O. Box W  
Shelby, Montana 59474  
Phone: 434-5536

November 26, 1982

State Senator Gary Aklestad  
638 1 Street South  
Shelby, MT 59474

Dear Senator Aklestad:

We are hearing a lot of talk lately about the possible closure of a number of job service offices throughout Montana.

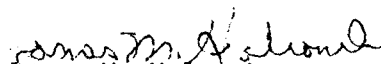
While we all realize the necessity of prudent buying, it appears that these cuts can only lead to increased indirect costs in the long term. These increases would be seen in people having to go to area offices for assistance, and employers having to work with a larger, uninterested bureaucracy.

The desirability of working with a local office in employee placement or on unemployment claims can not be overemphasized. I would doubt that an area office would have my best interests in mind or even take our needs into consideration.

I certainly do not wish to raise my employer costs but feel that an additional 2/10 of 1% on each employee unemployment compensation is worth the increased investment.

Please consider giving this proposal your support.

Sincerely,

  
James M. Holcomb  
Administrator





TRI COUNTY RADIO CORPORATION ♥

BUSINESS OFFICE: 830 Oilfield Ave. / Shelby, Mt. 59474 / (406)434-5241  
STUDIOS: 323 So. Main / Conrad, Mt. 59425 / (406)278-7761  
Northern Village / Cut Bank, Mt. 59427 / (406)873-2872

November 30, 1992

Governor Ted Schwinden  
State of Montana  
Capital Building  
Helena, MT 59601

Dear Governor Schwinden:

We are very concerned that, due to a lack of federal funding, the Job Service Offices in Shelby and Cut Bank may be closed by 1994. We strongly support legislation that would increase our unemployment tax by .02%. It is our understanding that such legislation would enable the State of Montana to have the necessary funds to keep these offices functioning.

We have found the Job Service Office to be extremely beneficial. We have used them on many occasions to fill vacancies and we have found their testing service to be very valuable. We have also been broadcasting Job Service Openings for "Help Wanted" and have had good success in helping to locate jobs for the unemployed.

If the Job Service Offices are closed in Shelby and Cut Bank, it is another loss for the rural communities, and further increases their dependency on the larger cities for services which are far less efficient and much more costly. Testing of local applicants by the Job Service would be inconvenient and impractical. Long distance telephone calls and travel expense to a Job Service Office 90 to 110 miles away is not realistic. I'm sure we can assume that the larger cities would have to increase their staff, voiding much of the savings gained.

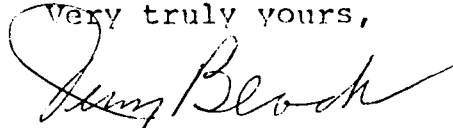
We have also found that the more people find it necessary to travel to a larger community, the more money is taken from the local community because of meals, transportation expense, impulse buying and simply the opportunity to shop out of town for merchandise that can normally be purchased right at home.

I think it is also important to take into consideration the fact that this area of Northern Montana, with its vital oil industry, and the proximity to the Blackfeet Indian Reservation, needs the Job Service Offices to help employers fill seasonal positions and help unemployed workers find qualified jobs. There is no doubt they would not be provided adequate service if it was necessary to commute 100 miles to a Job Service Office.



Being from a rural community yourself Governor, I'm sure you understand what the loss of primary services means to smaller communities. It's well worth the .02% increase in the unemployment tax to preserve these services and our communities. Your support and cooperation would be greatly appreciated.

Very truly yours,

A handwritten signature in cursive script, appearing to read "Jerry Black".

Jerry Black, President

JB:lg

cc: Senator Cary Aklestad  
Rep. Melvin Underdal  
Senator Del Cade  
Rep. Glenn Roush

Shelby, Montana  
November 23, 1982

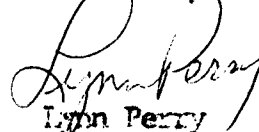
The Honorable Ted Schwinden  
Governor of Montana  
Capitol Station  
Helena, Montana 59601

Dear Governor Schwinden:

We have received information regarding a cut back in federal funding that could result in the closure of the Job Service Office in Shelby. We use the services of this office on a regular basis and would not like to see the office closed or moved to more distant city.

I have been told that it might be possible to keep the Shelby office and other smaller offices open but it would mean an increase in the unemployment insurance tax of 2/10 of 1%. As an employer, I would like to inform you that I would be willing to support such an increase in order to keep the local office in Shelby open.

Yours very truly,



Lynn Perry  
Shelby Stockyards

CC: Gary Aldestad  
Calata, Mt. 59444

CC: Melvin Underdal  
Shelby, Mt. 59474

## *Williams Court*

Mr. and Mrs. W. F. Wilson, Props.

Shelby, Montana 59474

November 26, 1982

Senator Gary Aklestad  
Galata  
Montana

Dear Senator Aklestad:

We understand that due to the federal cut back in its funding to Job Service that our local office in Shelby will be discontinued.

The closing of the Job Service office in Shelby will be a great loss to the communities of Toole, Pondera, and Liberty counties as well as ourselves. We find the service of the local Job Service office very helpful, and would find it very difficult to do business of this kind in some distant place. It also helps in keeping the unemployment compensation under control.

As an employer, we would not be against a small increase in the cost of our unemployment insurance such as 2/10 of 1% increase if it would keep the Job Service office open in Shelby.

Sincerely,

WILLIAMS COURT

*Mrs. W. F. Wilson*  
Mrs. W. F. Wilson

November 27, 1982

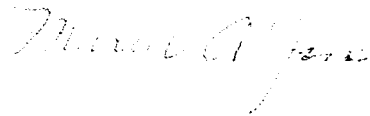
Mr. Aklestad:

This letter is to ask for your support in helping to keep the Job Service open in Shelby for the benefit of both Employers and Employees. I also understand there will be an increase in the Employee's tax.

Thank you.

Arena Motel

Muriel A. Jones

A handwritten signature in cursive script, appearing to read "Muriel A. Jones", written over the typed name.

J.G. GOTTFRIED, Chairman

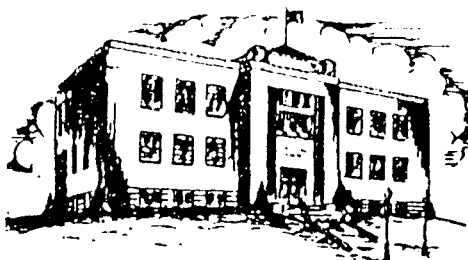
JOHN G. NESBO, Commissioner

TOM SHERRARD, Commissioner

RAE V. KALBFLEISCH, Attorney

ELIZABETH MUNSON, Clerk and Recorder

JOHN L. BROOKS, Sheriff



## COUNTY OF TOOLE

### SHELBY, MONTANA

VIVIAN S. HALL, Clerk of Court

MARY E. SVARE, Treasurer

EARL O. BONDERUD, Assessor

THELMA O. ROBERTSON, Co. Supt.

JERRY MURRAY, Coroner

TONY LUNDA, Public Administrator

JAMES C. FARRAR, Justice of the Peace

November 24, 1982

The Honorable Governor  
Ted Schwinden  
State Capitol Building  
Helena, Montana 59601

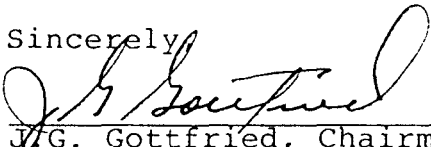
Dear Ted:

We understand that many of our local Job Service Offices in Montana face closure due to lack of revenues. If this happens and the only offices left open are in the larger cities, we see the cost to the employee and the employer for services rising much more than the cost of keeping the existing offices open.

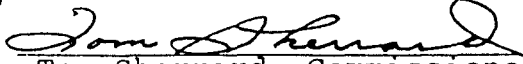
We are told that 2/10's of 1% increase in our contributions to the unemployment fund would be enough to keep these local offices open. This we feel is a small price to pay for local services for our citizens, and also keep the people in these offices employed and part of our local economy.

We would appreciate your consideration and support of this request.

Sincerely,

  
J.G. Gottfried, Chairman

  
John G. Nesbo, Commissioner

  
Tom Sherrard, Commissioner

cc: Gary Aklestad  
Melvin Underdal  
Del Gage  
Glen Roush  
Dee Benson

# Burns' Funeral Home

*R. E. Burns, Manager*

Shelby, Montana

25 November 1962

The Honorable Ted Schwinden  
Governor of Montana  
Helena, Montana

Dear Governor Schwinden:

I have been advised that because of a cutback in federal funding the continuance of the local Job Service office in Shelby may be in jeopardy.

This office has been serving the area for as many years as I can remember, and by that I mean that the office has been in Shelby for more than 30 years. I use the services of the local office, and would not like to see the office relocated in some more distant city.

As an employer we could not be adverse to a slight increase in the cost of our unemployment compensation insurance. We have heard a figure .02 increase, and at that level we would be willing to underwrite that additional cost if it would keep our Job Service office operating in our city.

Yours truly

*Robert E. Burns*  
Robert E. Burns

REB:bb

cc:

Senator Cary Aklestad  
Calata, Mt. 59544

Rep. Solvin Underdal  
Box 605  
Shelby, Mt. 59674

# DICK IRVIN, INC.

SHELBY, MONTANA

11/26/82

*copy*

The Honorable Ted Schwinden  
Governor of Montana  
Helena, Montana

Dear Governor Schwinden:

Various sources have informed me that there is a possibility of closing down our local Job Service office, due to a lack of federal funding.

We use the local Job Service many times, especially during our busiest times of the year, and I have been in the trucking business here in Shelby for 30 years.

I am also well aware of the abuses the system can take due to to unwarranted claims filed, and which, I am sure, will increase under our present economic conditions.

The figure of an increase of .02% in the tax, imposed by the State, is not excessive in my estimation, and I would be in favor of it to maintain our local Job Service office.

Respectfully,

Pres.

DICK IRVIN, INC.  
BOX F  
SHELBY MT 59474

CRI/bm



*Copy*

November 26, 1982  
Shelby, Montana

The Honorable Ted Schwinden  
Governor of Montana  
Helena, Montana

Dear Governor Schwinden:

I have been informed that the Shelby Job Service office is on the list of cancellations, due to the lack of federal funding.

As an employer, I have called upon our local office many times for extra help during our busy season.

As an employer, I am also aware of the many claims filed and which will be filed that are unwarranted and need to be thoroughly monitored.

I am in favor of the .02% increase proposed in our tax in order to maintain our local office.

Yours truly,

Mgr.

I & T TRANSFER  
BOX F  
SHELBY MT 59474

MRI/bm

# City of Shelby

OFFICE OF: City Clerk

P.O. Box 743  
Shelby, Montana 59474

DATE: 11-22-82

Governor Ted Schwinden  
Capitol Station  
Helena, Montana 59601

Dear Governor Schwinden:

We have been advised that a possibility exists of the closure of the Shelby Job Service.

Over the years, we have used the local office in hiring of many employees and would feel a real sense of loss if this office were to be permanently closed.

It is also our opinion that with the local office closed claims would not be investigated thereby creating a larger expense for the employer.

It is difficult for many citizens to travel a distance to file a claim and in some instances I am sure that it would increase the county welfare roll.


The City of Shelby would be willing to take an increase if the local job service would remain operating.

We appreciate your consideration of this problem and feel that an alternative solution can be made.

Thank you.

Sincerely,

CITY OF SHELBY

  
R.R. Randall, Mayor  
City Council

cc: Senator Gary Aklestad  
Representative Melvin Underdal

*Fulton Producing Company*

OIL PRODUCER  
SHELBY, MONTANA

BOX 603

TELEPHONE 434-2703  
434-5579

November 18, 1982

Governor Ted Schwinden  
Capitol Station  
Helena, MT 59601

Dear Sir:

It has come to our attention that the funding necessary to operate our State Job Service offices is being reduced to the point where it will be necessary to close offices and reduce services, unless some other means of financing is available. It is our opinion that the benefits we have received, and wish to continue receiving, through our Shelby office far outweigh the 0.2% increase in taxes we are being asked to consider. Management of the entire State of Montana by six or seven offices can only result in ever increasing costs because of fraudulent claims for unemployment benefits to undeserving clients. Please use this letter as our means of communicating our thoughts on this very important matter.

Very truly yours,

FULTON PRODUCING COMPANY

By

Jon Lund, Controller

JL/crm

cc: Senator Gary Aklestad  
Galata, MT 59444

Representative Melvin Underdahl  
P. O. Box 605  
Shelby, MT 59474



## CENTURY GAS PROCESSING COMPANY, INC.

AMERICAN BANK BUILDING

123 WEST FIRST STREET, SUITE 810-8 ☐ CASPER, WYOMING 82601 ☐ (307) 577-1890  
125 MAIN STREET ☐ POST OFFICE BOX 0 ☐ SHELBY, MONTANA 59474 ☐ (406) 434-5091

November 18, 1982

Governor Ted Schwinden  
Capitol Station  
Helena, MT. 59601

Dear Sir:

It has come to our attention that the funding necessary to operate our State Job Service offices is being reduced to the point where it will be necessary to close offices and reduce services, unless some other means of financing is available. It is our opinion that the benefits we have received and wish to continue receiving, through our Shelby office far outweigh the 0.2% increase in taxes we are being asked to consider. Management of the entire State of Montana by six or seven offices can only result in ever increasing costs due to fraudulent claims for unemployment benefits to undeserving clients. Please us this letter as our means of communicating our thoughts on this very important matter.

Yours truly,

CENTURY GAS PROCESSING COMPANY, INC.

By

Jon Lund, Controller

JL/crm

cc: ✓ Senator Gary Aklestad  
Galata, MT 59444

Representative Melvin Underdahl  
P. O. Box 605  
Shelby, MT 59474

Nov. 23, 1982

Governor Schwinden  
Capitol Station  
Helena, Montana

Dear Sir:

We are willing to have a 2/10 of 1 percent increase in the Employment Security Tax, so that we can keep our Unemployment Offices open. It would be very inconvenient for us to have to call Great Falls or any of the other places where you would have an office. We would like to keep an office in Shelby.

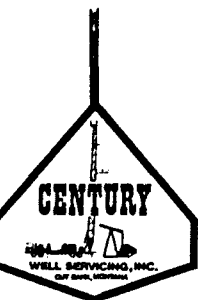
Thank You,

*Ronald D Palmer*  
*Sharon K Palmer*

Ronald D Palmer  
Sharon K Palmer

SP/RP

cc: Gary Akelstad  
Melvin Underdahl



## CENTURY WELL SERVICING, INC.

AMERICAN BANK CENTER

123 WEST FIRST STREET, SUITE 810-8 ☐ CASPER, WYOMING 82601 ☐ (307) 577-1890  
125 MAIN STREET ☐ POST OFFICE BOX 0 ☐ SHELBY, MONTANA 59474 ☐ (406) 434-5091

November 18, 1982

Governor Ted Schwinden  
Capitol Station  
Helena, MT 59601

Dear Sir:

It has come to our attention that the funding necessary to operate our State Job Service offices is being reduced to the point where it will be necessary to close offices and reduce services, unless some other means of financing is available. It is our opinion that the benefits we have received, and wish to continue receiving, through our Shelby office far outweigh the 0.2% increase in taxes we are being asked to consider. Management of the entire State of Montana by six or seven offices can only result in ever increasing costs due to fraudulent claims for unemployment benefits to undeserving clients. Please use this letter as our means of communicating our thoughts on this very important matter.

Yours truly,

CENTURY WELL SERVICING, INC.

By

Jon Lund, Controller

JL/crm

cc: ✓ Senator Gary Aklestad  
Galata, MT 59444

Representative Melvin Underdahl  
P. O. Box 605  
Shelby, MT 59474

Shelby, Montana  
November 23, 1982

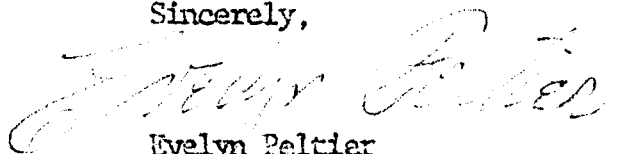
The Honorable Ted Schwinden  
Governor of Montana  
Capitol Station  
Helena, Montana 59601

Dear Governor Schwinden:

The local Job Service Office in Shelby has explained to me the cut back in federal funding that could result in closing down all the smaller offices in the state. I have used the Shelby office to find people to work for a number of years now and I would like to see this office remain in service in Shelby.

They have told me that there is a possibility the small Job Service offices can be saved but that it would mean an increase in the unemployment tax. I understand this would be an increase of 2/10 of 1 percent. As an employer I would like you to know that I would be willing to support this increase in my tax in order to keep the local Shelby office open.

Sincerely,



Evelyn Peltier  
Bairs Cafe

CC: Gary Aklestad  
Galata, Mt. 59444

CC: Melvin Underdal  
Shelby, Mt. 59474

Shelby, Montana  
November 23, 1982

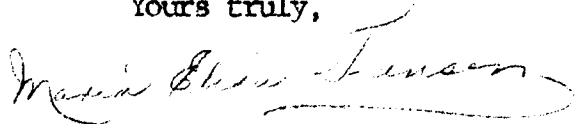
Governor Ted Schwinden  
Capitol Station  
Helena, Mt. 59601

Dear Governor Schwinden:

I have been told about the federal funding cut back that may result in closing the local Job Service Office in Shelby. I understand that the only chance to avoid this is an increase in the unemployment tax amounting to 2/10 of 1%.

I feel this office serves an important purpose in the local community and I would not like to see it closed up. Please take this letter as my support for the increase in the unemployment tax if it will assist in keeping the smaller offices throughout the state open.

Yours truly,



Maria Fransen  
Rainbow End Cafe  
and  
Maria's Upholstery

CC: Gary Aklestad  
Galata, Mt. 59444

CC: Melvin Underdal  
Shelby, Mt. 59474



**T**RAVEL



165 Main Street

Shelby, Montana 59474

(406) 434-5158

*"We Personalize"*

November 19, 1982

Governor Ted Schwinden  
Capitol Station  
Helena, Montana 59601

Dear Governor Schwinden:

This letter is to inform you that we would be opposed to the closing of the Job Service office in Shelby. The .02% increase in the unemployment tax is acceptable to us in view of the possible alternatives.

Sincerely,

*Gail Habets*

*Susan Johnson*

*Rose Mary Kovatch*

Gail Habets

Susan Johnson

Rose Mary Kovatch

c.c. to Senator Gary Aklestad  
Representative Melvin Underdal

Nov. 21, 1982

Dear Governor Schwinden,

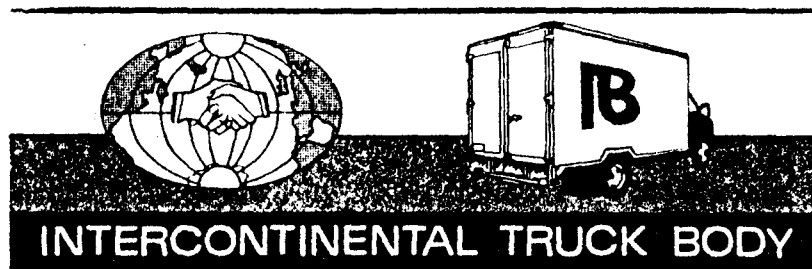
We understand that because of some federal funding cut backs, the local Job Service may be closing. We would not like to see this happen.

We would also agree to a 2/10 of 1 % increase on our unemployment compensation insurance if it would help the situation.

Sincerely,  
Sherlock Hotel  
Shelby, Mont.  
(G.O. & Betty Field)

(COPY)

East Industrial Park  
Box 666  
Conrad, Montana 59425



Phone (406) 278-7535  
278-7536

November 17, 1982

Governor Ted Schwinden  
Capitol Station  
Helena, Montana 59601

Dear Governor:

We have been advised by the Shelby Job Service that, because a lack of funds, the training program we have been involved in with them for the past several years, is to be discontinued.

In manufacturing, the O.J.T. program has been invaluable. We currently have four full time employees who have participated.

As an employer, we feel the benefits exceed the proposed 0.2% increase in taxes necessary to fund this program. We ask your thoughtful consideration of this matter.

Sincerely,  
for the Corporation

A handwritten signature in cursive script that reads 'William P. Schotanus'.

William P. Schotanus, Secretary

WPS/gb

cc: Senator Gary Aklestad  
Galata, Montana 59444

Representative Melvin Underdahl  
Box 605  
Shelby, Montana 59474



# First Federal Savings

November 18, 1982

Senator Gary Aklestad  
Galata, Montana 59444

Dear Sir,

We have been informed that the State Job Service offices are being reduced. The Shelby office has been a great help to us for hiring and other benefits. We feel it is worth the increase of the 0.2% in taxes to have this office in northern Montana.

Please use this letter as our means of communicating our thoughts on this matter.

Sincerely,

Ruth Pettigrew  
Branch Manager

LAW OFFICES OF  
NELSON & KALBFLEISCH  
206 MAIN STREET  
POST OFFICE BOX 518  
SHELBY, MONTANA 59474

JAMES A. NELSON  
RAE V. KALBFLEISCH

TELEPHONE 434-5231  
AREA CODE 406

17 November 1982

The Honorable Ted Schwinden  
Governor of Montana  
Helena, Montana

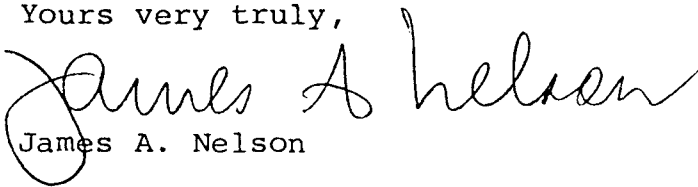
Dear Governor Schwinden:

We have been advised that because of a cutback in federal funding the continuance of the local Job Service office in Shelby may be in jeopardy.

This office has been serving the area for as many years as I can remember, and by that I mean that the office has been in Shelby for more than 30 years. We use the services of the local office, and would not like to see the office relocated in some more distant city.

As an employer we would not be averse to a slight increase in the cost of our unemployment compensation insurance. We have heard a figure of 2/10 of 1% increase, and at that level we would be willing to underwrite that additional cost if it would keep our Job Service office operating in our city.

Yours very truly,

  
James A. Nelson

COPY

Dr. Dale F. Zorn  
Superintendent

# SHELBY PUBLIC SCHOOLS

141 6th Avenue North  
Shelby, Montana 59474

Phone 434-2622 or  
434-5721

November 11, 1982

The Honorable Ted Schwinden, Governor  
State of Montana  
State Capitol  
Helena, Montana 59620

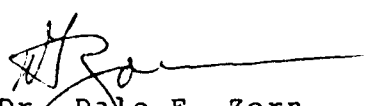
Dear Governor Schwinden,

I am writing to encourage the State of Montana  
and the Montana Legislature to preserve the State  
Employment Service office in Shelby, Montana.

It would seem to me that maintaining their offices  
in more diversified cities, rather than concentrating  
them in the seven larger communities of the State, would  
serve to meet the needs of local employees and employers  
in a more profitable way for all concerned.

Your consideration of this issue is greatly appreciated.

Sincerely,



Dr. Dale F. Zorn  
Superintendent of Schools

DFZ/ep

cc Honorable Gary Aklestad, Senator  
State of Montana

Honorable Melvin Underdahl, Representative  
State of Montana

November 8, 1982

Governor Ted Schwinden  
Capitol Station  
Helena, Montana 59601

Dear Sir :

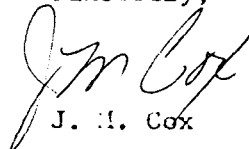
It has been brought to my attention, that our State Job Service Offices might be reduced in the state. Our Shelby office benifits this area far more than the .2% increase in taxes.

I deffnaitly feel the S helby Office should not be one of the closure. Shelby is the hub of this area. It already servies Chester and Valier and could service more of the area.

Another disadvantage is if people of this area have to travel 100 miles to a Job Service more money and jobs will be flowing out of this area.

Please use this letter as our means of communicating our thoughts.

Sincerely,



J. H. Cox

cc: Senator Gary Aklestad  
Calata, Montana 59444

Rep. Melvin Underdahl  
Box 605  
Shelby, Montana 59474

JMC/aak

# BEN FRANKLIN

Northern VILLAGE SHOPPING CENTER  
Cut Bank, Mt 59427  
Locally Owned • Nationally Known

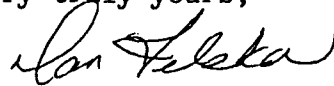
Governor Ted Schwinden  
Capitol Station  
Helena, Mt. 59601

Dear Sir,

It has come to our attention that the funding necessary to operate our State Job Service offices is being reduced to the point where it will be necessary to close offices unless some other means of financing is available.

It is our opinion that the benefits we have received through our Cut Bank office far outweigh the 0.2% increase in taxes we are being asked to consider. Please use this letter as our means of communicating our thoughts on this matter.

Very truly yours,



cc: Senator Gary Aklestad  
Galata, Montana 59444

Representative Melvin Underdahl  
Box 605  
Shelby, Mt. 59474





## NORTHERN FORD

120 West Main  
CUT BANK, MONTANA 59427  
Telephone 873-5541

Governor Ted Schwinden  
Capitol Station  
Helena, Mt. 59601

Dear Sir,

It has come to our attention that the funding necessary to operate our State Job Service offices is being reduced to the point where it will be necessary to close offices unless some other means of financing is available.

It is our opinion that the benefits we have received through our Cut Bank office far outweigh the 0.2% increase in taxes we are being asked to consider. Please use this letter as our means of communicating our thoughts on this matter.

Very truly yours,

cc: Senator Gary Aklestad  
Galata, Montana 59444

Representative Melvin Underdahl  
Box 605  
Shelby, Mt. 59474

# BEN FRANKLIN

Teepee VILLAGE SHOPPING CENTER  
Browning, Mt. 59417  
Locally Owned • Nationally Known

Governor Ted Schwinden  
Capitol Station  
Helena, Mt. 59601

Dear Sir,

It has come to our attention that the funding necessary to operate our State Job Service offices is being reduced to the point where it will be necessary to close offices unless some other means of financing is available.

It is our opinion that the benefits we have received through our Cut Bank office far outweigh the 0.2% increase in taxes we are being asked to consider. Please use this letter as our means of communicating our thoughts on this matter.

Very truly yours,



cc: Senator Gary Aklestad  
Galata, Montana 59444

Representative Melvin Underdahl  
Box 605  
Shelby, Mt. 59474

# Northern Motor Inn

(406) 873-5662

Cut Bank, Montana 59427

Governor Ted Schwinden  
Capitol Station  
Helena, Mt. 59601

Dear Sir,

It has come to our attention that the funding necessary to operate our State Job Service offices is being reduced to the point where it will be necessary to close offices unless some other means of financing is available.

It is our opinion that the benefits we have received through our Cut Bank office far outweigh the 0.2% increase in taxes we are being asked to consider. Please use this letter as our means of communicating our thoughts on this matter.

Very truly yours,



cc: Senator Gary Aklestad  
Galata, Montana 59444

Representative Melvin Underdahl  
Box 605  
Shelby, Mt. 59474

# Northern Village Shopping Center

Highway 2 West

Cut Bank, Montana 59427

c/o Pondera Village Shopping Center  
Phone 406-278-5533 -- Conrad, Montana 59425

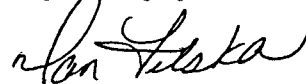
Governor Ted Schwinden  
Capitol Station  
Helena, Mt. 59601

Dear Sir,

It has come to our attention that the funding necessary to operate our State Job Service offices is being reduced to the point where it will be necessary to close offices unless some other means of financing is available.

It is our opinion that the benefits we have received through our Cut Bank office far outweigh the 0.2% increase in taxes we are being asked to consider. Please use this letter as our means of communicating our thoughts on this matter.

Very truly yours,



cc: Senator Gary Aklestad  
Galata, Montana 59444

Representative Melvin Underdahl  
Box 605  
Shelby, Mt. 59474



NORTHERN VILLAGE SHOPPING CENTER • HIGHWAY 2 WEST • CUT BANK, MONTANA 59427 • (406) 873-5005

Governor Ted Schwinden  
Capitol Station  
Helena, Mt. 59601

Dear Sir,

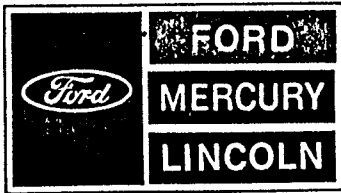
It has come to our attention that the funding necessary to operate our State Job Service offices is being reduced to the point where it will be necessary to close offices unless some other means of financing is available.

It is our opinion that the benefits we have received through our Cut Bank office far outweigh the 0.2% increase in taxes we are being asked to consider. Please use this letter as our means of communicating our thoughts on this matter.

Very truly yours,

cc: Senator Gary Aklestad  
Galata, Montana 59444

Representative Melvin Underdahl  
Box 605  
Shelby, Mt. 59474



## COURTESY FORD SALES, Inc.

514 S. Main  
CONRAD, MONTANA 59425  
Telephone 406 278-5533

Governor Ted Schwinden  
Capitol Station  
Helena, Montana 59601

Dear Sir,

It has come to our attention that the funding necessary to operate our State Job Service offices is being reduced to the point where it will be necessary to close offices unless some other means of financing is available.

It is our opinion that the benefits we have received through our Shelby office far outweigh the 0.2% increase in taxes we are being asked to consider.

Please use this letter as our means of communicating our thoughts on this matter.

Very truly yours,

A handwritten signature in dark ink, appearing to read "Aldo L. L. L.", written in a cursive style.

cc: Senator Gary Aklestad  
Galata, Montana 59444

Representative Melvin Underdahl  
Box 605  
Shelby, Montana 59474

# THE ASSOCIATES, INC.

DEVELOPERS

CONRAD, MONTANA 59425

P. O. BOX 457

ADOLPH L. SOLVIE, 278-5533

DANIEL J. FELSKA, 278-5311

AREA CODE 406

Governor Ted Schwinden

Capitol Station.

Helena, Montana 59601

DANIEL KEIL

STEVE KEIL

EDGAR KEIL

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Very truly yours,



cc: Senator Gary Aklestad  
Galata, Montana 59444

Representative Melvin Underdahl  
Box 605  
Shelby, Montana 59474

**GARYS IGA**

Box 513  
Choteau, MT. 59422

Governor Ted Schwinden  
Capitol Station.  
Helena, Montana 59601

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Very truly yours,



cc: Senator Gary Aklestad  
Galata, Montana 59444

Representative Melvin Underdahl  
Box 605  
Shelby, Montana 59474



# BEN FRANKLIN



PONDERA VILLAGE SHOPPING CENTER  
CONRAD, MT 59425

Locally Owned • Nationally Known

Governor Ted Schwinden  
Capitol Station  
Helena, Montana 59601

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Very truly yours,

cc: Senator Gary Aklestad  
Galata, Montana 59444

Representative Melvin Underdahl  
Box 605  
Shelby, Montana 59474

## BUDGET COMPARISON ----- CURRENT LEVEL TO REQUESTED

FY 84

FY 85

Description	FY 84		FY 85	
	Current Level Budget	Requested Budget	Current Level Budget	Requested Budget
FTE'S	120.50	113.75	120.50	105.50
Salaries	2,307,263	2,207,460	2,298,520	2,061,719
Employee Benefits	324,401	310,369	327,079	293,383
Health Insurance	115,680	109,200	115,680	101,280
Contracted Services	445,423	423,822	503,370	446,092
Supplies & Materials	49,763	46,939	52,693	46,095
Communications	62,873	59,353	73,135	64,029
Travel	95,106	89,781	98,246	86,015
Rent	99,433	98,149	105,398	102,373
Utilities	25,078	25,078	30,744	30,744
Repair & Maintenance	191,021	153,150	206,824	200,094
Other Expenses	12,444	11,730	13,019	11,386
Equipment	700,399	481,044	791,003	457,351
Transfers	125,736	125,736	132,913	132,913
TOTALS	\$4,554,620	\$4,141,811	\$4,748,624	\$4,033,474
				\$715,150

6602 - 03  
 BUDGET COMPARISON ----- CURRENT LEVEL TO REQUESTED  
 FY 84  
 FY 85  
 Salaries  
 Employee Benefits  
 Health Insurance  
 Contracted Services  
 Supplies & Materials  
 Communications  
 Travel  
 Rent  
 Utilities  
 Repair & Maintenance  
 Other Expenses  
 Equipment  
 Transfers  
 TOTALS  
 \$4,554,620  
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1/3/83

 EXHIBIT  
 January 13, 1983