MINUTES OF THE MEETING LOCAL GOVERNMENT COMMITTEE MONTANA STATE SENATE

January 17, 1981

The meeting of the Local Government Committee was called to order by Chairman George McCallum on January 17, 1981 at 1:10 in Room 104, State Capitol.

ROLL CALL: Roll was called with Senator Thomas coming in late due to a Finance and Claims Committee meeting and Senator Story being excused.

Several visitors were in attendance. (See Attachments.)

Senator McCallum set down the rules for the hearing. He asked everyone speaking to come forward and state their name and whom they were representing. The proponents would be called on first and then the opponents. The proponents would then be given the chance for questions and then the committee. Senator McCallum turned the hearing over to Vice Chairman O'Hara as Senator McCallum was the sponsor of Senate Bill No. 50.

CONSIDERATION OF SENATE BILL NO. 50: Senator McCallum, sponsor of the bill, stated the Local Government Committee, during the last legislative session, sponsored a bill asking for a county salary commission. It was to be represented by all elected county officials. The Governor was to appoint the members. Senator McCallum called on the chairman of the salary commission to present the salary board's case.

Sheriff Hammermeister of Pondera County, Conrad, spoke in favor of Senate Bill No. 50. A copy of his testimony is attached. (See Exhibit A.)

Mike Stephen, Executive Director of the Montana Association of Counties, strongly supports the bill. Many in the association have long awaited elected officials receiving better salaries and he feels unity on the bill is necessary for all local government officials. The commission was charged with trying to come up with a solution and his association appreciates their efforts and does not want to see their work fragmented. The association does have a problem with some of the increases in salaries of specific individuals as some of the smaller counties do not have the money to pay this increase. The benefits of the bill, however, far outweigh the problems.

John Scully, lobbyist for the sheriffs and proponent of the bill, thinks the Local Government Committee has a unique opportunity to consider paying these people the salaries they have earned. He said there is an ever-increasing demand on local

community and county officials. The salary commission was obliged to look into this. He thanked the people that served on the commission for their hard work. They deserve credit they should receive. Mr. Scully offered his assistance in tracking down any information the committee might need.

Sheriff O'Reilly of Lewis & Clark County, Helena, spoke in favor of Senate Bill No. 50. A copy of his testimony is attached. (See Exhibit B.)

Sheriff Onstad of Gallatin County, Bozeman, said he is in favor of Senate Bill No. 50 and urges support of this bill.

Sheriff Glenn Frame of Lake County, Polson, supports the bill and asked everyone's support of it.

Jim Burns, Under Sheriff of Cascade County in Great Falls, spoke for all under sheriffs in saying they totally support Senate Bill No. 50.

Sheriff Donald Carpenter of Roosevelt County, Wolf Point, was a proponent of the bill. He stated one problem they have in northeastern Montana is they lose employees due to poor wages. There are nearby oil fields that people would rather work at due to better wages.

There were no further proponents from the law enforcement field.

Joe Roberts of the Montana County Treasurers Association and proponent of the bill, stated the main reason for their support was due to the cost of living factor. They also believe the legislature should not have to deal with this issue every session. A very honest attempt has been made to come up with a formula so each session does not have to make adjustments to county officials' salaries. The commission has made an attempt to keep this within the bounds of fiscal reality. The salaries are comparable to those of counterparts.

Roberta Wolfe, Flathead County Treasurer and proponent of the bill feels the salary commission has done a great job of coming up with a compromise. They spent 1 1/2 years concentrating on this matter and she does not feel the legislature could do a better job in 3 months. She opposes county commissioners setting salaries; if that happened you would soon see administration crumble. The treasurers' responsibilities have grown tremendously. They need responsible officials handling all operations of the county treasurer and they must provide adequate salaries to keep these people employed.

Glen Drake of the Montana Association of County School Superintendents, proponent of the bill, said the salary schedule would make their salaries roughly comparable to a school principal position. The passage of this bill would resolve many problems. He distributed a list of the duties of county superintendents. (See attached Exhibit C.)

Ray White of the Montana County Assessors Association said the association agrees entirely with the bill. The bill would help to acquire and retain better officials. He then stated the different salaries of county officials in Gallatin County. Mr. White thanked the committee for appointing the commission and passing legislation that created the salary study bill and thinks they have done a tremendous job.

Barbara Evans, Missoula County Commissioner, supports the bill. She said tapes of the salary commission meetings are available for review. She supports the \$14,000 base with increments as stated in Senate Bill No. 50. She gave a generalization of salaries in Missoula County and added that appointed department heads often make more money than the elected officials. They have to pay more to keep them. Liability has also increased, especially jail liability. She asked the committee to please consider this increase.

Lorraine Molitor, president of the Montana Association of Clerk and Recorders, supports the bill with one amendment. (See attached Exhibit D.)

Tom Honzel, Deputy County Attorney of Lewis and Clark County, was also a proponent of the bill. He said you must keep in mind that county government is getting to be big business. He said county elected officials do need good qualified legal representation. The county attorney has to be professional and meet high qualifications. The criminal case load has increased as well as the civil activities. The county attorney is the chief legal advisor to all county officials. An attorney with a private practice averages \$45,000 per year. Salaries for county attorneys have to look attractive to attorneys. Mr. Honzel said he would be available throughout the session if anyone had any questions.

Mickey Nelson of the Montana Elected County Officials and the Montana Coroners Association stated both associations fully support this bill. He will be available for any questions.

Sarah Rowe, Clerks of District Courts and proponent of the bill gave her testimony and submitted a copy. (See attached Exhibit E.)

Mary McKee, Association of Clerks of District Court, said she thought it was a good bill and county officials have a unique form of employment that is costly to maintain.

Ruthmary Tonn, Gallatin County Commissioner and proponent of the bill, said there is a great responsibility in the counties. She is for the salaries provided for in Senate Bill No.50

Jim Straw, Yellowstone County Commissioner, spoke in favor of Senate Bill No. 50. He said there is wide-based support in the county for an equitable wage increase. Commissioners do support the basic principle of the bill, however, they do have reservations on some aspects of the bill because there seems to be, among the different counties, quite a variation of responsibilities due to work load and populations. He wanted to speak for Yellowstone County in saying they do support the concept that county officials must have an increase in salary to be comparable to their city counterparts.

Kenneth Coulter, a Garfield County Commissioner, supports the bill. He said Garfield County has problems getting people to donate time and effort to be county commissioner. To get qualified people they need salaries increased in light of the duties and responsibilities they have. They need flexibility for smaller counties.

Rita Brown, Fergus County Assessor in Lewistown and proponent of the bill, believes the salaries the commission proposed can be lived with in all counties and feels it is a good bill.

Merrill Klundt, Yellowstone County Clerk and Recorder and proponent of the bill, said in some counties the deputy receives more than the elected official. He believes the 30% factor used in North Dakota would be worth looking into. He will supply copies to the committee if they would like.

Will Tiddy, Lake County Assessor, hopes the committee gives consideration to Senate Bill No. 50.

No further proponents appeared before the committee.

Chairman O'Hara then called for opponents to Senate Bill No. 50.

Ray Stimps, Toole County Taxpayers Association, spoke in opposition to Senate Bill No. 50. Mr. Stimps read from the agenda of his association's last meeting. The subject of the up-coming raise in pay for county commissioners was unanimously voted down by the association. He said there are quite a few poor people in the county and they think any increase in taxation, under present inflationary conditions, would affect poor people more than the rest.

Alvin Zinne, a Golden Valley County taxpayer and opponent to the bill, does not see how one bill can work for small counties as well as the large ones. He said if the legislature was trying to cut taxes, this is a poor way to do it. Golden Valley County cannot double their mill levy to meet these salary increases. He said the best time to set salaries would be when people go in to pay their personal property taxes.

Jim Straw, Yellowstone County Commissioner, also spoke against Senate Bill No. 50. He said if Yellowstone County had to make the coroner position full time, they would have to combine that position with the position of sheriff because the coroner position does not warrant full time help. He said perhaps conditions are different in other counties but in Yellowstone County it would create problems. He believes all county officials should receive the same pay to avoid problems between themselves.

No further opponents appeared before the committee.

Chairman O'Hara then asked for questions from the committee.

Senator Van Valkenburg asked Sheriff Hammermeister if there was a written report from the salary commission. Sheriff Hammermeister replied the bill is the report. They do have written minutes of their meetings if the Senator would like to see them.

Senator Conover asked, if in a case such as Golden Valley County, would this bill mean the salary increase is mandatory. Sheriff Hammermeister said they use the word "shall" in the bill instead of "may" so it would be mandatory. The sheriff added that most counties do not have the money available for these salary increases. They are in hopes of an additional mill levy being added to the General Fund to aid the counties in meeting this increase.

Senator Ochsner asked if someone would explain the 30% factor to him. He was wondering if that factor would help in the smaller counties. Sheriff Hammermeister replied the 30% factor would allow county commissioners or a county compensation board to raise the salaries by up to 30%.

Senator Van Valkenburg asked what formula they would use to determine the cost of living increase. Sheriff Hammermeister answered that the University of Montana would compile these statistics. Senator Van Valkenburg then asked why, if in the 1979 Legislature they determined the cost of living increase at 7%, this bill states 10%. Sheriff Hammermeister said the minimum of 10% is strictly a grandfather clause. He said in the cases of Rosebud and Powder River Counties where they have a high taxable valuation, they would take a cut in pay. The 10% would

be a grandfather clause to take care of such situations. The cost of living each year is based strictly upon \$14,000 per year. Fiscal year 81-82 would be strictly the salary set in Senate Bill No. 50. Fiscal year 82-83 would be the first year the cost of living would take effect. They would always figure the increase on the \$14,000 base figure, not upon the additions each year.

Senator Van Valkenburg asked if there was any discussion by the commission to use less than 100% of the cost of living figure. Sheriff Hammermeister said yes. They had discussed taking 100% of the base plus population. That would cut it to 50% of the cost of living.

Senator Van Valkenburg asked if any organization had charts of the effects on each county. An attachment to Sarah Rowe's testimony was then distributed to each committee member.

Bill Brinkle, a member of the salary commission, then offered to explain the 30% factor in more detail. Mr. Brinkle represented county commissioners on the salary board. The 30% factor was put in because the previous setting of the salaries had overlooked some counties' ability to pay the increase.

Senator Van Valkenburg asked Mr. Brinkle if county commissioners can increase every county official's salary by 30%. Mr. Brinkle replied the 30% factor could be controlled by the county commissioners or a salary board within the county.

Senator Van Valkenburg said the bill has a provision in it for the commissioners to raise their own salary. Did the salary commission adopt this or just the county commissioners. Mr. Brinkle said it was the consensus of the salary commission. The members of the commission then introduced themselves to the committee.

Senator Van Valkenburg then asked if the 30% increase is allowable to people who are presently in office to raise their own salary or does it also apply to future holders of the office. Mr. Brinkle said the officials' salaries would be set prior to their election.

Mary Svare, Toole County Treasurer and member of the salary commission, wanted to add they were given the job and some had to consolidate ideas in order to get this bill to us. They did not agree with everything. The majority ruled.

Glennadene Ferrell, Lake County Superintendent of Schools and member of the salary commission, said the 30% factor came up over and over. In the final vote the opposition to the 30% factor was defeated 6-2. Some of the commission members were very much against the 30% factor. This would create a lot of problems with office holders on an individual basis.

Sally Price, a member of the salary commission, said the salary board was also a board of compromise. It is a necessary factor when you work on such a thing. The 30% problem was a very definite problem.

Senator Conover asked how the 30% factor even got started. Mr. Brinkle thought it would be a good idea for the members of the committee to review the minutes of the commission's meetings to fully understand the situation.

There was no further discussion on Senate Bill No. 50. Senator McCallum thanked everyone for coming and thanked the salary commission for all their hard work.

ADJOURN: There being no further business before the committee, the meeting was adjourned at 3:05 p.m.

Chairman George McCallum

ROLL CALL

LOCAL GOVERNMENT

COMMITTEE

47th LEGISLATIVE SESSION - - 1981 Date 1/17/8/

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PLEASE LEAVE ANY PREPARED STATEMENTS WITH THE COMMITTEE SECRETARY

| NAME: SYMMUTH A. COULTER DATE: 1-17-81 |
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| ADDRESS: BUX 36 BRUSETT, MONT 59318 |
| PHONE: 357-2517 - 557-2760 |
| REPRESENTING WHOM? MACO - GARFIELD COUNT |
| APPEARING ON WHICH PROPOSAL: S. R. SC |
| DO YOU: SUPPORT? OPPOSE? |
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| STITLER LOWER VALVATION COUNTIES DO |
| NOT HAVE THE ABILITY TO MEET THE SALARY |
| SCHEDULE IN THE BILL AS PROPOSED. THIS IS |
| ESPECIALLY TRUE OF THE SHERIFF AND COUNTY |
| ATTORNEY SALARIES. |
| OTHER COUNTY EMPLOYEES SALARIES ARE |
| BASED ON ELECTED OFFICIALS SALARIES, SUCH |
| AS DEPUTIES, SECRETARIES AND OTHERS, |
| THEREFORE RAISING ELECTED OFFICIALS TO HAS AND A |
| BRUAD EFFECT ON THE COUNTY SALARIES AS A WHOLE |
| I RECOMEND GREATER FLERIBILITY IN SALARY |
| SCHEDULE FOR CLASS 5, 647 CO WAITIES |

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| ADDRESS: 1935 Magnowel Str. Blog |
| PHONE: 345-0263 office 252-5181 521310 |
| REPRESENTING WHOM? County Clark & Recorders assi |
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NAME: Stemendence Terrell DATE: 1/17/8/ ADDRESS: Box 8396 Palson PHONE: 883-4419 - office 883-6211-ed.276
REPRESENTING WHOM? Co. Compensation Bd C. Augt JSelvon APPEARING ON WHICH PROPOSAL: SB 50 DO YOU: SUPPORT? 1 AMEND? OPPOSE? COMMENTS: Usa Menuber of the Bd & Revorsive have worked diligntly to present what we believe to be our best effort to neet the duties assigned to usley the 19 Leg. We have tried to eliminate the need for the Leg. to address County Dolaries - at least for a sesson or two. One thing I wish to stress - my assoc. and the neajority of the other assoc. do not wish the Commissioners to have anything to do with setting

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Exhibit A

COUNTY COMPENSATION BOARD REPORT FOR SENATE BILL 50

The County Compensation Board was established by the 46th Legislature. It was a Senate

Local Government Committee Bill SB 352. The members of the County Compensation Board are:

Kathryn Humphrey, Clerk of District Court in Judith Basin County, Stanford, Montana,

Glennadene Fereell, County Superintendent of Schools in Lake County, Polson, Montana, Bonnie

Miller, Clerk and Recorder of Powell County, Deer Lodge, Montana, Willis McKeon, County

Attorney of Phillips County, Malta, Montana, Sally Jo Price, County Assessor of Mineral County,

Superior, Montana, Mary Westermark-Svare, County Treasurer of Toole County, Shelby, Montana,

William F. Brinkel, County Commissioner of Stillwater County, Columbus, Montana, and Walter

L. Hammermeister, Sheriff of Pondera County, Conrad, Montana.

These board members were charged with 3 duties:

- Review the compensation paid county elected officials in Montana; in reviewing compensation, the board shall consider the salaries paid in Montana, other states, and private enterprise and such other factors as may be pertinent to the board's duties;
- 2. Recommend to the 47th legislature, equitable statewide salaries for the various elected county officials, takeing into consideration the duties, responsibilities, personal inconveniences, and other such factors the board considers to be pertinent; and
- 3. Recommend to the 47th legislature at least one plan for compensating elected county officials that would provide continuing, proper salaries and that would take into consideration cost-of-living factors or other significant factors the board feels may reduce the need for regular legislation setting the salaries of locally elected county officials.

Our first meeting was on November 9, 1979. All meetings were held in Helena. Bonnie filler was elected Vice Chairperson and myself, Walter Hammermeister, Chairman. DCA helped by supplying Janice Hoffman as Secretary and later all around handy woman, and Dave Janzenried also assisted. He presented a proposed work schedule, and we determined how we were going to proceed.

On January 18, 1980, we had material on possible Montana State Government's comparable positions. It was generally agreed that positions in state government are more specialized and departmentalized.

Each association prepared it's own job description and it turned out if the job was comparable to a state government job that the state job paid much more than the county position. The state still pays 50% more to as much as 200% more than our new proposed county salary in Senate Bill 50.

We looked at per capita income and average employee income, but, they included part-time employees and the unemployed as well.

We looked at Sales Marketing Management Survey of Buying power for 1979 and Editor and Publisher Effective Buying Income for 1979, which is used by different Montana businesses that do survey feasibility study projects. Those 2 sources showed Montana average estimated disposable income per household and median household effective buying income all for 1979 to be \$15,305.00 and \$13,483.00 respectively. Since both figures represented take home pay, we felt they must be based on most households having 2 wage earners and therefore, was probably unrealistic.

So that each Compensation Board member would better understand the job and duties and responsibilities and personal inconvenience of the other county elected officials' jobs, and so we could try and establish proper salary, we allowed each association or different elected official to make a presentation of their job duties, responsibilities, and personal inconveniences or other factors their association felt may be interesting. They were allowed a maximum time of 1 hour for presentation with $\frac{1}{2}$ hour for questions and answers. The Clerk and Recorder County Attorneys, and County Superintendent of Schools were first, then, the Sheriffs, Clerks of Court, and County Assessors. We finished up by March 22nd, after a 2 day meeting with the Treasurers, County Commissioners, County Surveyors, Coroners, Auditors, and Justices of the

From these presentations and justifications that were presented later along with qualifications is why our Compensation Board later allowed additional compensation in Senate Bill 50 for the County Attorneys, Sheriffs, and Superintendents of Schools. All presentations

Peace.

were typed out and all minutes of our meetings were typed and all meetings were tape-recorded and all recordings are still saved.

We compiled salaries of private enterprises and allowed testimony or imput from private individuals. One in particular that comes to mind is a certified public accountant from Belgrade. He audits Gallatin, Madison, and Beaverhead Counties. He felt so strongly of his convictions that he came in to our meeting several times. He not only audits county government, but, private business and individual income tax. He felt that elected county officials were grossly underpaid when one considers their vast responsibilities and obligations.

It turned out that the responsibilities and obligations and duties of county elected officials far exceed the similar responsibilities and duties of state or private enterprise jobs of comparable salary.

In the meantime, we were trying to collect the salaries and how they were set for county elected officials of the 17 western states so that by our April 25th meeting we studied the salary of those states that replied. The ways other states set salary vary from state legistature doing it, as in Montana, to a formula taking into account the assessed valuation, the square miles and road miles in a county. Another state has a flat rate for various duties. If that county elected official does a specific job he gets paid a flat rate for that duty, and for each and every additional duty he performs he gets paid an additional rate for each and every duty.

One state has a county compensation board in each county and that board sets the elected officials salary each year. Some states have the county commissioners set the salary in each county. The salary of county elected officials in other states vary from a few states that is comparable to Montana's present county elected officials salary to, I believe, a majority of states that are presently paying a salary that is similar to that salary our board is proposing for 1981 - 82 fiscal year in the Senate Bill 50.

It is interesting that in 1978 Idano did an update on county salary. They compared salaries with counties of similar population of close states. They compared Utah, Oregon, Washington and Nevada. Even though Montana has the longest border with them, they uniquely did not use Montana salaries. We also asked John McEwen, the personnel classification

specialist for the Department of Administration, to explain his proceedure of classifying state salaries.

At our May 20th meeting, we established a tentative proposal of a base plus population increments on the idea of Senate Bill 50 and then didn't have any more meetings until August 15th, so that each compensation board member could survey their counterparts over the state either by letter or at each association convention or conference to try and determine if we had the support of our fellow elected county officials.

A few reasons why we possibly went to this type of a salary schedule is through the associations' presentation of job duties, that we decided work for county elected officials was related to people and the amount of people in a county, and that the present statute schedule varies between increments of individual taxable valuation of \$325.00 to as low as \$91.00, and the population schedule varies between an individual population increment of from \$336.00 to as low as \$91.00.

We also felt that the taxable valuation of counties was starting to fluctuate because of changes in what is being taxed and how much certain items are being taxed. We felt that if those characteristics continued that in time county government may be funded by some form entirely different than what we presently have.

At our August 15th meeting, we arrived at the \$14,000.00 base and the \$20.00 per 100 population increment. We had 3 meetings after and we discussed different figures and different plans each time, including allowing the county commissioners or a compensation board to set the salaries 30% above the base and population increments. These other ideas were always voted down and we always voted to retain the idea that makes up Senate Bill 50. From the earliest meetings on, we considered the fact that a few counties are presently at their absolute top mill levy for funding county government. We realized that if there was not any money available for any pay raise in some counties, then we just might as well save our time and stay home. However, we were mandated by the 46th Legislature to review and recommend proper salaries.

During various meetings, we realized and discussed the fact that for all the various county elected officials that a noticeable amount of their duties and responsibilities are

performed by county officials, only for and so that state government can function. Many of us felt that state government should accept more obligation to help fund county government. However, we were cautious of that idea because of the fear there may be some strings attached to the state government funding.

We feel that the \$14,000.00 base can be conservatively justified from the Department of Labor and Industry records showing Montana private non-agriculture industries' average hourly earnings for over a year to be about \$6.42 per hour. (included in this average is motel maids \$0.42 per hour is what I understand the legislature is paying their clerks. The \$14,000.00 base in Senate Bill 50 is less than \$0.75 per hour. An elected county official with the duties and responsibilities they all have should certainly be worth more than 33¢ per hour or 5% more than the average private non-agricultural industries worker of Montana.

30 years ago many elected county offices were quite often held by nice people that needed the job. Today, county government is big business handling many, many thousands and millions of dollars. The duties and responsibilities have increased many times so that all county elected positions need people of above average capabilities.

At our September 15th meeting, due to most on our board wanting to keep the spread between the smallest counties and the largest counties salary closer together, we cut the population increments for counties over 30,000 population from \$20.00 per hundred to \$10.00 per hundred. That idea stood until our last meeting on November 17th when a county commission er from the 2nd and 3rd largest counties and a person representing the largest county committed themselves to supporting all of Senate Bill 50 if we would increase the \$10.00 per 100 population up to \$15.00 per 100 population. For those commitments, our board raised the population increment for the counties with populations exceeding 30,000.

In Senate Bill 50, on page 7, line 21, is the recommended cost-of-living. When our board first approved the cost-of-living it was based on the regular elected officials' salary of base plus population.

At the next meeting, we cut the cost-of-living about in half. Then, after an October 22nd meeting of MACO with the representatives of some of the other elected officials' associations, we arrived at the cost-of-living as printed in Senate Bill 50. All 12 elected officials

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are included for this cost-of-living. The J.P.s are tied in through the present law by the Clerk of Courts' salary, the full-time County Commissioners are tied in through the salary of the Clerk and Recorder, and the County Attorneys cost-of-living is the same, but, it is listed on Page 5, starting at line 16 of Senate Bill 50.

Our compensation board is conservative in that this cost-of-living is regressive.

However, we do feel it complies with the mandate of the 46th Legislature that established this board, when it charged us to perform the 3 duties. This 3rd duty will reduce the need to regularly return to legislature to increase our county salaries.

This cost-of-living is regressive in that as long as inflation increases and the cost-of-living goes up, all county elected officials will slowly fall behind (some faster than others) because the cost-of-living percent increase or decrease is based each and every year thereafter on only the \$14,000.00 base even though the cost-of-living dollars do accumulate above the \$14,000.00 base. All county officials in all the counties will receive exactly the same number of dollars. Yellowstone County will get the same as Petroleum County and the county attorney and sheriff will receive the same increase as the assessor.

Yesterday our board met with the man that is instrumental in compiling the fiscal report attached to Senate Bill 50. He commented that for some officials (like sheriffs and county attorneys) and the larger counties, the projected cost-of-living is less money than taking a straight 7% pay increase as was done the last 2 years.

On Page 9, starting at line 5 of Senate Bill 50, is a grandfather clause for salaries. Since Senate Bill 50 does change the salary schedule and no longer uses a direct taxable formula, without this grandfather clause 2 counties would have taken a pay cut (due to presently a small population and large taxable valuation), The grandfather clause does affect 4 counties and it is in effect only for one fiscal year.

The most money and largest percent of money that is on the fiscal report is made up by the largest counties. So that you can see actual dollar increase, county by county, an officer of another association, I believe, will present to you a schedule that is similar to what our compensation board had to work from.

This fiscal report is not all an obligation upon the county because the state of Montana

pays the salary of the assessor, and that is listed on the fiscal report, but, the state

To assist this bill, the Sheriffs Association does have a salary bill for the deputy sheriffs that is a compliment to Senate Bill 50. Presently, only first, second and third class counties can vary the salary of their deputy sheriffs from 75% to 90%. All the other class counties must pay 90% of the sheriff's salary. Pending the appearance that Senate Bill may be passed, the sheriffs will present a deputy sheriffs bill that will allow the counties of from 0 - 15,000 population to pay the deputies 75% to 90% of the sheriff's salary, and counties with populations from 15,000 to 30,000 population pay 70% to 90%, counties from 30,000 to 60,000 population pay from 65% to 90%, and counties from 60,000 to 100,000 population to pay 60% to 90%, and counties over 100,000 population to pay from 55% to 90% of the sheriff's salary. We cannot let the deputy sheriff receive a smaller percent of pay unless we know we are getting a reasonable pay raise.

In closing, I wish to say county elected officials need Senate Bill 50 passed. My present average monthly take home pay is only \$134.00 more than my mother and father-in-laws. Social Security check.

I believe Senate Bill 50 is very conservative because in the majority of counties, the average elected official will still receive less salary (\$16,270.00) than the retirement pay of a Montana district court judge that was in the news yester, the 16th day of January, 1981.

Though your.

Walter L. Hammermente.

Chairman of the County Compensation Brand.

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Past Grandlent & current Members Board of a Sonder a County Sheriff.

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Exhibit B

MONTANA SHERIFFS AND PEACE OFFICERS ASSOCIATION

PRESENTATION TO ELECTED OFFICIALS

SALARY COMMISSION

FEBRUARY 15, 1980

Written by Chuck O'Reilly, Sheriff Lewis and Clark County Sheriff's Dept. Helena, MI 59601 THE JOB OF SHERIFF EMBODIES ALL THE DUTIES OF A PROFESSIONAL ADMINISTRATOR IN ANY PUBLIC PROFESSION OR PRIVATE BUSINESS WITH THE ADDITION OF THE ELEMENTS OF DANGER AND INHERENT LIABILITIES NOT FOUND IN THE SAME DEGREE IN MOST PROFESSIONS. IN ADDITION THE SHERIFF, BY VIRTURE OF HIS WIDELY VARIED DUTIES, COMMONLY ACTS AS "GATEKEEPER" TO THE CRIMINAL JUSTICE SYSTEM AND AS A BRIDGE CONNECTING ITS VARIOUS ELEMENTS. HE IS A UNIQUE MEMBER OF COUNTY GOVERNMENT. THE DEMANDS OF THE SHERIFF IN MODERN MONTANA ARE CREATED BY THE DIVERSITY OF MATS HE WEARS IN RESPONSE TO THE IMPERATIVES OF COMMON LAWS, THE STATE CONSTITUTION, STATUTORY REQUIREMENTS, SUPREME COURT DECISIONS ON A STATE AND NATIONAL LEVEL, AND LOCAL VALUES AND NORMS WHICH ALSO IS UNIQUE IN COUNTY GOVERNMENT. THE SHERIFF IS THE CHIEF LAW ENFORCEMENT OFFICER IN THE COUNTY AND HIS AUTHORITY SUPERCEDES ALL OTHER LAW ENFORCEMENT AGENCIES AUTHORITY EXCEPT IN CASES OF MARTIAL LAW.

THE LAW ENFORCEMENT RESPONSIBILITES OF THE SHERIFF ARE TYPICALLY DIVERSIFIED AND THE SHERIFF AND HIS MEN ARE MORE OF A GENERALIST THAN A SPECIALIST IN PROVIDING LAW ENFORCEMENT SERVICES. IN ADDITION TO DUTIES IN THE AREAS OF PATROL, CRIMINAL INVESTIGATIONS AND TRAFFIC, THEY ENFORCE LAWS IN STATE PARKS AND GAME PRESERVES, THEY SERVE CIVIL PROCESSES, HANDLE FISH AND GAME LAW AND ENVIRONMENTAL LAWS AND MANY SHERIFFS IN MONTANA HANDLE CORONERS DUTIES. ALSO THE SHERIFF ACTS AS A CORRECTIONAL OFFICER IN REGARDS TO HIS RESPONSIBILITIES CONCERNING THE COUNTY JAIL. BECAUSE OF HIS VARIED ROLES AND RESPONSIBILITIES, HE IS THOROUGHLY ENGROSSED IN INTERAGENCY RELATIONSHIPS AT ALL LEVELS OF GOVERNMENT.

IT IS NOT UNCOMMON TO FIND A LONE SHERIFF IN MONTANA WORKING 75 TO 80 HOURS A WEEK OR MORE, AND COVERING AN AREA NUMBERING IN THE THOUSANDS OF SOUARE MILES. DEPARTMENT SIZES IN MONTANA RUN THE GAMUT FROM ONE MAN DEPARTMENTS TO A HIGH OF 78 PERSONS. THE PERSONAL INCONVENIENCE TO LAW ENFORCEMENT OFFICERS IN OUR STATE IS OF PARAMOUNT IMPORTANCE. MANY DEPARTMENTS ARE STILL WORKING 6 AND 7 DAY WORK WEEKS BECAUSE THEY SIMPLY DON'T HAVE THE TIME TO TAKE OFF. THE WORKLOADS PER MAN DO NOT PROPORTIONATELY DECREASE AS THE AMOUNT OF PERSONNEL INCREASES DUE TO THE INCREASED WORK LOAD CAUSED BY HIGHER POPULATIONS AND LARGER NUMBERS OF BUSINESSES AND INDUSTRIES. EVEN IN THE LARGE AGENCIES 75 HOUR WORK WEEKS ARE NOT UNCOMMON. ONE PROBLEM WITH THIS IS THE FACT THAT WHEN AN OFFICER REACHES 90% OF THE SHERIFF'S SALARY HE CAN NO LONGER BE PAID OVERTIME. NOR CAN HE BE GIVEN COMPENSATORY TIME BECAUSE THAT CREATES GREATER WORKLOADS FOR OTHER PERSONNEL WHO THEN MUST WORK OVERTIME UNTIL IT BECOMES A VICIOUS CIRCLE WITH THE END RESULT BEING THE SHERIFF AND HIS MEN WORK OVERTIME FOR FREE. MOBILITY IS ALSO A FACTOR IN SHERIFF'S DUTIES. OUR JOBS ARE NOT PERFORMED PRIMARILY BEHIND A DESK ON A DAY TO DAY BASIS, BUT ARE STRUCTURED BY NECESSITY AS BEING EXTREMELY MOBILE AND RESPONSIVE TO WHERE THE PROBLEMS OCCUR. THE SHERIFF AND/OR HIS MEN MUST WORK ALL HOLIDAYS, WEEKENDS AND NIGHT SHIFTS, OFTENTIMES WHEN THEY DO FIND TIME TO SPEND WITH THEIR FAMILIES THEY ARE CALLED BACK TO TESTIFY IN COURT OR SPEND TIME ON EMERGENCY CASE INVESTIGATIONS. THEY CAN BE CALLED OUT AT ALL HOURS OF THE DAY OR NIGHT IF THE ONE OR TWO MAN SHIFT NEEDS ASSISTANCE OR BACKUP.

IN A SMALL DEPARTMENT THIS COULD AFFECT MORE THAN HALF OR EVEN ALL OF THE TOTAL FORCE. IN ADDITION IT IS NOT INFREQUENT TO FIND A LONE SHERIFF OR DEPUTY IN A REMOTE OUTPOST TO BE MILES FROM THE NEAREST OTHER LAW ENFORCEMENT OFFICER. WEATHER IS NOT A FACTOR THAT DICTATES OUR DUTY TIME. WE MUST BE OUT THERE, SOMETIMES MORE SO, DURING PERIODS OF INCLEMENT WEATHER SUCH AS BLIZZARDS, ICY ROADS, RAIN, FOG OR ON EXTREMELY HOT DAYS. HAZARDOUS DUTY IS A CONSTANT JOB FACTOR AS YOU WILL SEE WHEN I RELATE SPECIFIC JOB FUNCTIONS.

THE LAW ENFORCEMENT ADMINISTRATOR OF TODAY MUST BE A PLANNER.

PLANS ARE SPECIFICALLY REQUIRED RELATIVE TO HOW TASKS WILL BE

ACCOMPLISHED FOR WHICH HIS AGENCY IS RESPONSIBLE, BOTH ON AN

IMMEDIATE AND LONG TERM BASIS. TO ACCOMPLISH ANY DEGREE OF

SUCCESSFUL PLANNING THE AGENCY MUST HAVE USABLE INFORMATION

CONCERNING ITS CURRENT STATUS AS TO CRIME INCIDENCE, ARRESTS,

CLEARANCES, PERSONNEL ACTIVITIES, EQUIPMENT AND FACILITIES STATUS,

AS WELL AS BUDGETARY AVAILABILITIES. ADDITIONALLY AN IMPORTANT

CONSIDERATION IN RELATION TO DATA COLLECTION AND UTILIZATION

INVOLVES THE GENERATION AND USE OF COURT DISPOSITIONS. TREND DATA

AND SUMMARY STATISTICS MUST ALSO BE COMPILED AND ANALYZED THROUGH

WHICH TO IDENTIFY THE AGENCY'S SUCCESSES AND WEAKNESSES.

RESPONSBILITIES OF THE JOB OF SHERIFF ARE TREMENDOUS. WE HAVE DEMANDS FOR PERFECTION FROM THE PUBLIC AND COURTS: DEMANDS FROM THE COMMUNITY FOR HIGH MORALS AND PERSONAL ESTEEM: DEMANDS FOR QUICK AND PRECISE RESPONSE TO EMERGENCY SITUATIONS: DEMANDS OF HIGH PERSONAL RISK: DEMANDS FOR PERSONAL INCONVENIENCE: AND

DEMANDS OF CONTINUALLY HAVING TO STAY ABREAST OF THE TECHNOLOGICAL CHANGES IN LAW ENFORCEMENT THAT ARE CREATED BY OTHER GOVERNMENTAL AGENCIES, THE LEGISLATURE AND COURTS DECISIONS. ADDITIONALLY WE FACE THE RESPONSIBILITIES OF PROTECTING OUR FAMILIES. RARE IT IS NOT, THAT WE RECEIVE THREATS NOT ONLY ON OUR LIVES, BUT THE LIVES OF OUR FAMILIES CONCERNING ASSAULTS, FIREBOMBINGS, EXPLOSIVES, SHOOTINGS AND JUST ABOUT ANY OTHER ACT A DEMENTED MIND CAN CONJURE UP. DIVORCE RATES, SUICIDE RATES AND ALCOHOLISM RATES ARE AMONG THE HIGHEST NATIONWIDE OF ALL PROFESSIONS DUE TO THE MENTAL PRESSURES PLACED ON OUR LAW ENFORCEMENT PEOPLE.

THE DUTIES OF THE SHERIFF AS OUTLINED IN 7-32-2121 MCA ARE AS FOLLOWS:

- 1) PRESERVE THE PEACE
- 2) ARREST AND TAKE BEFORE THE NEAREST.MAGISTRATE

 FOR EXAMINATION ALL PERSONS WHO ATTEMPT TO

 COMMIT OR HAVE COMMITTED A PUBLIC OFFENSE
- 3) PREVENT AND SUPPRESS ALL AFFRAYS, BREACHES OF THE PEACE, RIOTS AND INSURRECTIONS WHICH MAY COME TO HIS KNOWLEDGE
- 4) PERFORM THE DUTIES OF A HUMANE OFFICER WITHIN
 THE COUNTY WITH REFERENCE TO THE PROTECTION
 OF DUMB ANIMALS
- ATTEND ALL COURTS, EXCEPT MUNICIPAL, JUSTICE
 AND CITY COURTS, AT THEIR RESPECTIVE TERMS
 OR SESSIONS HELD WITHIN THE COUNTY AND
 OBEY THEIR LAWFUL ORDERS AND DIRECTIONS

- 6) COMMAND THE AID OF AS MANY INHABITANTS OF THE COUNTY

 AS ARE NECESSARY IN THE EXECUTION OF THE SHERIFF'S

 DUTIES
- 7) TAKE CHARGE OF AND KEEP THE COUNTY JAIL AND PRISONERS
 THEREIN
- 8) ENDORSE UPON ALL NOTICES AND PROCESS THE YEAR, MONTH,
 DAY, HOUR AND MINUTE OF RECEPTION AND ISSUE
 THEREFORE TO THE PERSON DELIVERING THEM, ON PAYMENT OF
 FEES, A CERTIFICATE SHOWING THE NAMES OF THE PARTIES,
 THE TITLE OF THE PAPER AND THE TIME OF RECEPTION
 - 9) SERVE ALL PROCESS OR NOTICES IN THE MANNER PRESCRIBED
 BY LAW
- 10) CERTIFY IN WRITING UPON THE PROCESS OR NOTICES THE

 MANNER AND TIME OF SERVICE OR IF HE FAILS TO MAKE

 SERVICE, THE REASONS OF THIS FAILURE, AND RETURN THE

 PAPERS WITHOUT DELAY; AND
- 11) PERFORM SUCH OTHER DUTIES AS ARE REQUIRED BY LAW.

THIS LAST POINT LEADS ME TO THE FACT THAT THERE ARE 737 REFERENCES IN 371 DIFFERENT SECTIONS OF LAW WHICH TAKES 188 FEET OF PAPER TO PRINT. THESE ARE JUST THE STATUTORY DUTIES OF THE SHERIFF. INCLUDED WITHIN THOSE STATUTES ARE SPECIFIC REFERENCES BY TITLE SUCH AS:

- 1. CIVIL DUTIES
- 2. ACTIONS TO BE TAKEN AGAINST THE SHERIFF FOR OFFICIAL ACTS
- 3. GENERAL DUTIES
- 4. FIRE CODE DUTIES

- 5. ARRESTS AND DETENTION OF INDIVIDUALS
- 6. SHERIFF TO PROVIDE FACILITIES-ROOMS, ATTENDANTS,

 FURNITURE, FUEL, LIGHTS AND STATIONARY FOR

 HOLDING DISTRICT COURT AND JUDGES CHAMBERS
- 7. COLLECTION AND PAYMENT OF MONIES
- 8. NOTICES TO JURORS FOR SUMMONS
- 9. TRANSCRIPTION AND MAINTENANCE OF RECORDS
- 10. ATTENDANCE AT BOARD MEETINGS
- 11. CONTROL OF LIVESTOCK
- 12. SEIZURE AND IMPOUNDING OF DOGS
- 13. EXECUTING COURT ORDERS
- 14. OPERATION OF SHERIFF'S VEHICLES
- 15. LIABILITIES IN CIVIL ACTIONS, ESCAPES, FAILURE
 TO PROPERLY DISBURSE MONIES, RESCUES
- 16. CONFINEMENT OF FEDERAL PRISONERS
- 17. PROVIDE FOR PROPER HEALTH AND SAFETY OF PRISONERS
- 18. SALE OF PERSONAL PROPERTY
- 19. EXAMINATION OF RETAILERS PREMISES AND CARRIERS
 CARS AND AIRCRAFT
- 20. PROVIDE RADIO COMMUNICATION CENTERS IN DISASTERS
 AND NATIONAL EMERGENCIES
- 21. SHERIFF TO SEIZE ALL PERSONAL PROPERTY
- 22. WHEN ATTORNEY CAN SEE PRISONERS
- 23. ASSISTANCE TO/AND INSTRUCTION OF LOCAL AND STATE OFFICIALS
- 24. MANUFACTURER'S REGISTER OF MACHINE GUNS
- 25. EXECUTION OF DEATH SENTENCE

- 26. DISPOSITION OF PRISONERS EARNINGS
- 27. PUBLICATION OF ORDERS
- 28. PRIOR APPROVAL REQUIRED FOR CONSTRUCTION OR
 ALTERATION OF EDUCATIONAL AND INSTITUTIONAL
 OCCUPANCIES
- 29. SALE OF TRESPASSING LIVESTOCK
- 30. BOUNTY INSPECTORS
- 31. INSPECTION OF PUBLIC MARKETS
- 32. DISTRIBUTE FIRE CODES
- 33. INSPECT PUBLIC AUCTIONS
- 34. COLLECTION AND DISPOSAL OF FEES
- 35. REQUIRED TO ATTEND MONTANA LAW ENFORCEMENT ACADEMY
- 36. PREVENT OBSTRUCTION OF JUSTICE
- 37. ENFORCE ALL STATE CRIMINAL LAWS OVER 800 WITH CRIMINAL PENALTIES
- 38. ENFORCE COUNTY ORDINANCES

THIS LIST OF HEADINGS ONLY IS JUST 10% OF THE NUMBER OF STATUTES OUTLINING THE DUTIES OF THE SHERIFF. WITHIN THESE HEADINGS THERE ARE MULTIPLE DUTIES OUTLINED IN MOST CASES.

IN ADDITION TO THE BASIC DUTIES OUTLINED IN THE STATUTES, SHERIFFS OFFICES HAVE ACQUIRED ADMINISTRATIVE, PUBLIC ASSISTANCE AND NON-STATUTORY DUTIES NUMBERING IN THE THOUSANDS THAT WOULD BE IMPOSSIBLE TO ENUMERATE IN TOTAL. THESE DUTIES WERE ACQUIRED THROUGH TRADITION: THROUGH THE NATURE OF THE OFFICE AS BEING PERSONAL RESPONDERS TO PUBLIC NEED: AND THROUGH BEING A DUMPING GROUND FOR THOSE FUNCTIONS THAT NEED TO BE PERFORMED ON A 24 HOUR

BASIS DURING WHICH TIMES NO OTHER AGENCY OR DEPARTMENT IS CONTINUOUSLY OPEN AND OPERATED.

- A. PATROL FUNCTIONS INCORPORATE A MYRIAD OF DUTIES AND RESPONSIBILITIES THAT ALL SHERIFFS AND THEIR DEPUTIES PERFORM AT ONE POINT OR ANOTHER NO MATTER WHAT THEIR ADMINISTRATIVE TITLE. SPECIFIC PATROL DUTIES INCLUDE:-COLLECTING AND DISPOSING OF VICIOUS DOGS AND OTHER ANIMALS.
 - LIVESTOCK BRANDS ENFORCEMENTS INCLUDING INVESTIGATING
 CATTLE RUSTLING CASES, WHICH MANY TIMES INVOLVE
 ATTENDING POST MORTEMS TO DETERMINE CAUSE OF
 DEATH; INSPECTION OF BUTCHERED HEAT AND HIDES;
 REMOVAL OF LIVESTOCK FROM PUBLIC AND PRIVATE
 AREAS; TENDING TO SICK AND INJURED LIVESTOCK;
 PRESERVING ANIMAL REMAINS FOR LABORATORY ANALYSIS:
 PERFORMING PROOF OF OWNERSHIP DUTIES WHICH ENTAILS
 BEING KNOWLEDGEABLE OF THE VARIOUS SPECIES AND
 PROVEN TECHNIQUES SUCH AS "MOTHERING UP";
 - INVESTIGATE AND PROSECUTE FOR CASES OF ANIMAL ABUSE -
 - INVESTIGATE INFRACTIONS OF ALL FISH AND GAME LAWS THE SHERIFF IS AN EX-OFFICIO GAME WARDEN, THIS
 INCLUDES LAWS DEALING WITH HUNTING, FISHING,
 TRAPPING, TRESPASSING, WATERSAFETY, AND GUIDEING TO
 NAME BUT A FEW;
- ENFORCE ALL FIRE CODES SHERIFF IS COUNTY FIRE WARDEN.

 THIS NOT ONLY ENTAILS STRUCTURE FIRES, BUT ALSO

 RANGELAND FIRES AND FOREST FIRES. IN ADDITION WE

 MUST PERFORM FIRE SAFETY INSPECTIONS. FIRE

PROTECTION MUST EXTEND TO ALL NON-DISTRICT

AREAS. ARSON RELATED FIRE ORIGINS MUST BE

DETERMINED AND INVESTIGATED.

- PERFORM GENERAL AND SECURITY GUARD FUNCTIONS INCLUDING:
 - A. SCENES OF LOCAL, STATE OR NATIONAL DISASTERS
 - B. AIRPLANE CRASHES
 - C. HAZARDOUS MATERIALS CRASHES AND FOR BOMBINGS OFTENTIMES AT GRAVE PERSONAL DANGER
 - D. CARRIER ACCIDENTS WHERE NATIONAL SECURITY OR HIGHLY
 CLASSIFIED EQUIPMENT MUST BE PROTECTED
 - E. VIP PROTECTION FOR THREATENED RADICALS AS WELL AS

 NATIONAL LEADERS, PROMINENT PEOPLE, COURT WITNESSES

 AND THE LIKE
 - F. PROTECTION MUST BE PROVIDED FOR STRIKING RELATED INCIDENTS
 - G. STAKEOUT DUTIES FOR FREQUENTLY HIT BUSINESS ESTABLISHMENTS
 FROM CASES OF MINOR SHOPLIFTING TO MAJOR BURGLARIES
 OR FIREBOMBING THREATS
 - H. SECURITY MUST BE PROVICED FOR INDIVIDUALS THREATENED
 WITH KIDNAPPINGS OR HOSTAGE SITUATIONS
 - I. SECURE VEHICULAR TRANSPORTATION MUST BE PROVIDED FOR NOTED DIGNITARIES
 - J. ESCORTS MUST BE PROVIDED FOR EVERYTHING FROM NATIONAL
 CARAVANS TO FUNERAL PROCESSIONS
- PERFORM AS COURT EXPERTS IN TESTIFYING AND EVIDENCE PRESENTATION

 AS WELL AS PROVIDING COURT BAILIFFS AND SECURITY
- OPERATE AND UTILIZE TECHNICAL AND HEAVY EQUIPMENT SUCH AS:

- A. TANKER TRUCKS, DOZERS AND SEMIS IN CASE OF FIRE,
 SEARCH AND RESCUE AND VEHICLE TRANSPORTATION
- B. PHOTOGRAPHY EQUIPMENT FROM PICTURE TAKING THROUGH
 FINAL PROCESSING AND MAKING USE OF ALL TYPES OF
 PHOTOGRAPHY EQUIPMENT FROM SURVEILLANCE CAMERAS AND
 NIGHT SCOPES TO INFRA-RED AND LONG RANGE DEVICES. WE
 MUST BE PROFICIENT IN THE USE OF VIDEO/RECORDERS AS
 WELL AS VARIOUS AUDIO/VISUAL AIDS FOR USE IN
 TRAINING AND COURT PRESENTATIONS
- C. PROFICIENCY IN THE USE OF HIGHLY TECHNICAL INVESTIGATION
 AND LABORATORY ANALYSIS KITS AS WELL AS ELECTRONIC
 SURVEILLANCE MONITORS AND EQUIPMENT.
- D. EMERGENCY MEDICAL APPARATUS AND LIFE SAVING EQUIPMENT
- E. HOUSE MOVING EQUIPMENT FOR EVICTIONS OR SHERIFF'S SALES
- F. IN SOME CASES COMPUTERS ARE UTILIZED WITHIN DEPARTMENTS
 AND ALL MUST BE FAMILIAR WITH THEIR USE
 - G. COMMUNICATIONS CENTERS MUST BE SET UP AND OPERATED IN THE EVENT OF CIVIL DISORDERS OR DISASTER SITUATIONS. THE SHERIFF HAS PRIMARY RESPONSIBILITY FOR THE POLICY, DIRECTION AND COORDINATION OF ALL LAW ENFORCEMENT RESOURCES DURING A NUCLEAR CRISIS.
 - H. TACTICAL WEAPONS FROM PERSONAL PROTECTION SIDEARMS TO SNIPER SUPPRESSION WEAPONS MUST BE LEARNED
- TRAFFIC REGULATION INCLUDES THE ENFORCEMENT OF:
 - A. ALL TRAFFIC LAWS
 - B. ACCIDENT INVESTIGATIONS
 - C. GROWTH PLANNING FOR SHOPPING CENTERS'
 - D. SPEED ZONE PLANNING

- E. WE ACT AS CONSULTANTS ON ROADWAY DESIGN
- F. VEHICLE INSPECTIONS FOR TITLES AS WELL AS SAFETY
- G. SELECTIVE TRAFFIC ENFORCEMENT PROGRAMS
- H. LIFE OR DEATH EMERGENCY TRANSPORTATION OF BLOOD AND VITAL ORGANS WHICH IN ITSELF IS HAZARDOUS DUTY
- PUBLIC AND PRESS RELATIONS FUNCTIONS INCLUDE:
 - A. DISSEMINATION OF PUBLIC INFORMATION ON CRIME RATES,
 SAFETY TIPS, CRIME PREVENTION PROGRAMS
 - B. EXPLAINING HOW AND WHERE PUBLIC MONIES ARE SPENT
 - C. PROVIDING LIASONS BETWEEN ALL ELEMENTS OF THE CRIMINAL

 JUSTICE SYSTEM POLICE, COURTS AND CORRECTIONS
 CRIMINAL JUSTICE PLANNING AGENCIES, GOVERNMENT

 ADMINISTRATORS, LEGISLATURE AND OTHER COUNTY OFFICIALS
 - D. PROVIDING INFORMATION TO COMMUNITY AND STATE PLANNING
 GROUPS FOR CONSUMER NEEDS SURVEYS
 - E. MAINTAINING LISTINGS AND INFORMATION ON COMMUNITY

 RESOURCE GROUPS FOR THE PUBLIC-SUCH AS CRISIS LINES,

 MENTAL HEALTH CENTERS AND THE LIKE
 - F. PROVIDING INFORMATION TO TECHNICAL CONSULTANTS ON EDUCATIONAL AND PUBLIC BUILDINGS
 - G. COLLECTING AND PROPERLY DISPENSING INFORMATION TO THE
 NEWS MEDIAS RELATING TO CRIMES, HUMAN EVENTS AND
 EMERGENCY DISASTER SITUATIONS
- H. PROVIDING ROAD AND WEATHER REPORTS FOR TRAVELERSCITIZEN ASSISTANCE FUNCTIONS INCORPORATE:

- A. ACTING AS COUNSELORS ON HUMAN NEEDS, MINISTERS FOR THE DOWN AND OUT, PARTICULARLY IN REGARDS TO SUICIDAL INTENTIONS, CRISIS INTERVENTION, FAMILY DISTURBANCE, ALCOHOLISM PROBLEMS, MARRIAGE COUNSELING AND SO ON
- B. WE ACT AS INSTRUCTORS FOR LOCAL ADULT EDUCATION CLASSES AS WELL AS FOR SCHOOL PROGRAMS FOR CHILDREN
- C. WE ATTEND VARIOUS PUBLIC AND COMMUNITY FUNCTIONS AS THEIR
 LAW ENFORCEMENT EXPERT
- D. WE ARE HEALTH INSPECTORS FOR PUBLIC MARKETS
- E. WE ARE SAFETY INSPECTORS FOR VARIOUS PUBLIC NEEDS
- F. WE MUST PROVIDE ASSISTANCE TO INDIVIDUALS WITH MOTORIST PROBLEMS
- G. WE, AS WELL AS FIREMEN, REMOVE CATS FROM TREES OR SKUNKS
 FROM WINDOWWELLS AND IF THAT ISN'T HAZARDOUS DUTY
 NOTHING IS
- H. WE TAKE MENTAL INCOMPETENTS OR DRUG ABUSERS INTO

 PROTECTIVE CUSTODY OFTEN AT OUR OWN PERSONAL EXPENSE
- I. WE INVESTIGATE ABANDONED VEHICLES AND LOCATE LOST PROPERTY
- J. WE HANDLE BARKING DOGS AND CONDUCT WELFARE CHECKS ON CITIZENS THAT HAVEN'T BEEN SEEN FOR A WHILE
- K. WE CONSTANTLY DEAL WITH CRIMES OF VIOLENCE SUCH AS
 ASSAULTS OR WEAPONS CALLS OFTENTIMES BECOMING THE
 VICTIMS OURSELVES. MANY SHERIFFS AND DEPUTIES HAVE
 BEEN INJURED OR SHOT IN THE RECENT PAST AND BROKEN
 BONES ARE ALL TOO FREQUENT
- L. WE AID SICK AND INJURED PEOPLE AND DELIVER EMERGENCY
 MESSAGES

- M. WE INVESTIGATE SUSPICIOUS CIRCUMSTANCES WHICH IS A
 CATCHALL TERM THAT CAN INCLUDE JUST ABOUT ANYTHING
 OUT OF THE ORDINARY
- COMPLAINT CALLS FROM INDIVIDUALS COME IN ON A 24 HOUR BASIS AND WE RESPOND TO:
 - A. BAR FIGHTS
 - B. JUVENILE GANG FIGHTS
 - C. THE HANDLING OF UNSTABLE ABANDONED EXPLOSIVES THAT MUST

 BE REMOVED AND DESTROYED TO PREVENT INNOCENT PEOPLE FROM

 BEING INJURED
 - D. LITTERING COMPLAINTS
 - E. CONCEALED WEAPONS CALLS
 - F. RUNAWAYS OR ESCAPEES FROM INSTITUTIONS
 - G. BURGLARY IN PROGRESS CALLS OR ARMED ROBBERIES
 - H. MANY ATTEMPT TO LOCATE CALLS FOR VARIOUS REASONS
 - I. ROAD COMPLAINTS
 - J. BACKUP REQUESTS FROM OTHER AGENCIES OFTENTIMES INVOLVING
 CASES OF RESISTING ARREST OR OFFICER ASSAULTS
 - K. WE ARE CALLED IN LAND DISPUTES, KEGGERS, SPEEDING INSTANCES, SNOWMOBILE AND MOTORCYCLE COMPLAINTS
 - L. FOR VIOLATIONS OF THE CLEAN AIR ACT AND OTHER ENVIRONMENTAL LAWS
 - M. WE DO BUILDING CHECKS AND CAMPGROUND CHECKS
 - N. WE PATROL CABIN OR RESORT AREAS AND CONDUCT HIGH VISIBILITY DETERENT PATROLS
 - O. WE CHECK ON PROWLERS AND OTHER SUSPICIOUS PERSONS
 AND VEHICLES . . .

B. IN THE AREA OF JAIL OR CORRECTIONS THE SHERIFF MUST HOUSE LOCAL, STATE AND FEDERAL PRISCNERS AND PROVIDE FOR THEIR PROPER HEALTH, SAFETY AND RECREATION NEEDS. IN ADDITION WE MUST KEEP CONSTANTLY ABREAST OF FEDERAL STANDARDS AND GUIDELINES AS WELL AS RECENT COURT DECISIONS INVOLVING HUMAN RIGHTS. WE ADMIT, BOOK, SEARCH, FINGERPRINT AND PHOTOGRAPH ALL PRISONERS. AND BEDDING MUST BE ISSUED TO THEM. VISITING AREAS AND SUPERVISION MUST BE PROVIDED IN ALL INSTANCES OF ATTORNEYS, BONDSMEN, RELATIVES, FRIENDS, MINISTERS, COUNSELORS AND OTHER LAW ENFORCEMENT OFFICIALS CONFERRING WITH THE PRISONER, MEDICAL CARE, MEALS, LIBRARY PRIVILEGES, PERSONAL HYGIENE AND PERSONAL PROPERTY ACCOUNTING MUST ALL BE ACCORDED FOR THEM. INJURIES TO SHERIFFS PERONNEL FREQUENTLY OCCUR DURING THE INCARCERATION PROCESS. ADDITION WE MUST BE ABLE TO PROVIDE SPECIAL CARE TO THOSE INDIVIDUALS INTENT ON HARMING THEMSELVES OR OTHERS, OR TO THOSE INDIVIDUALS WITH SPECIAL NEEDS. TRANSPORATION MUST BE PROVIDED THE PRISONERS TO CRIME SCENES, HOSPITALS, DOCTORS, DENTISTS, MONTANA STATE PRISON, GALEN, WARM SPRINGS, JUVENILE FACILITIES, PSYCHIATRISTS, AND WE MUST GO AFTER AND RETURN INDIVIDUALS ON THE EXTRADITION PROCESS FROM ANYWHERE IN THE COUNTRY. BOOKKEEPING PLAYS A LARGE PART IN THE CORRECTIONAL SYSTEM AS WE, FOR EXAMPLE, MUST CONDUCT PROPER DISPOSITION OF PRISONERS EARNINGS IF THEY ARE ON WORK RELEASE WHICH IS ANOTHER PROGRAM WE MUST ADMINISTER. RELIGIOUS SERVICES AND COMMISSARY PRIVILEGES MUST BE ACCORDED THE PRISONER. ACCORDING TO LAW AND RECENT COURT DECISIONS PROPER PRISONER SEGREGATION MUST BE MAINTAINED NOT ONLY BY SEX, BUT BY

AGE, NATURE OF THEIR CRIME AND SENTENCED VS PRE-SENTENCED STATUS. INSURANCE MUST BE MADE TO SEE THEY ARE PROPERLY ARRAIGNED AND CHARGED IN COURT IN A TIMELY FASHION. RECORDS MUST BE MAINTAINED ON BONDS, RELEASE DATES AND SENTENCES. JAIL LEDGERS MUST BE KEPT UP TO DATE AND BOARD RECORDS AND BALANCES MUST BE MAINTAINED FOR PROPER BILLING OF OTHER AGENCIES.

C. CRIMINAL INVESTIGATIONS ARE GENERALLY A LENGTHY, TIME-CONSUMING PROCESS THAT INVOLVES AN OFFICER WITH THE DREGS OF OUR SOCIETY AND IS NOT THE GLAMOROUS JOB IT IS PORTRAYED TO BE ON TV AND IN THE MOVIES. CHILD ABUSE, NARCOTICS, BODY BUTCHERINGS AND BLOODY BEATINGS ARE ALL A PART OF EVERYDAY WORK. ORGANIZED CRIME IS PRESENT IN MONTANA AND MUST BE DEALT WITH. UNDERCOVER WORK AND SURVEILLANCES ARE NOT A 8 TO 5 JOB AND REMOVE US FROM OUR FAMILIES AND LEISURE TIME QUITE FREQUENTLY. OVER 800 STATUTES, AS I STATED EARLIER, WITH CRIMINAL SANCTIONS ARE ON OUR LAW BOOKS THAT WE MUST NOT ONLY BE FAMILIAR WITH IN A LEGAL SENSE, BUT WE MUST POSSESS THE TECHNOLOGICAL EXPERTISE TO INVESTIGATE THEM ALL, RANGING FROM WHITE COLLAR CRIMES, INVOLVING ACCOUNTING, TO SEXUALLY DEPRAVED CRIMES INVOLVING SEVERE EMOTIONAL TRAUMA. CONSTANT TRAINING MUST BE PROVIDED SO THAT WE MAY PROPERLY FUNCTION IN THE AREAS OF: INTERVIEWING, INTERROGATIONS, COLLECTION OF EVIDENCE, CRIME SCENE PROTECTION AND ANALYSIS, REPORT PREPARATION, LABORATORY EXAMINATIONS, POLYGRAPH EXAMINATIONS, HYPNOSIS, AND HUNDREDS OF OTHER AREAS. WE HAVE TO LOCATE AND ARREST WANTED INDIVIDUALS. CONDUCT BACKGROUND INVESTIGATIONS FOR VARIOUS TYPES OF APPLICANTS FROM GAMBLING LICENSES TO MILITARY AND GOVERNMENTAL SECURITY POSITIONS. ASSISTANCE IS ROUTINELY PROVIDED TO OTHER LOCAL, STATE AND FEDERAL INVESTIGATORY AGENCIES. IN GENERAL WE INVESTIGATE ALL CRIMINAL INFRACTIONS OF THE LAW AND CARRY THEM THROUGH TO A HOPEFULLY SUCCESSFUL PROSECUTION. A HIGH DEGREE OF LEGAL KNOWLEDGE IS REQUIRED DUE TO THE TECHNICAL NATURE OF SEARCH WARRANT PREPARATION, FILING OF COMPLAINTS AND TO ALLOW US TO KNOW WHETHER OR NOT WE CAN MAKE A MOVE IN ANY INVESTIGATION TO PREVENT THE COURTS FROM THROWING THE CASE OUT ON A TECHNICALITY.

D. SPECIALIZED LAW ENFORCEMENT PROGRAMS MUST BE CONTINUALLY RESEARCHED AND IMPLEMENTED, IF APPLICABLE, TO PROVIDE THE CITIZENS WITH THE BEST POSSIBLE PROTECTION FROM THE CRIMINAL ELEMENT. FORCES OF RESERVE OFFICERS ARE MAINTAINED BY MANY DEPARTMENTS TO ALLOW US TO MAINTAIN A FULL COMPLEMENT OF PERSONNEL IN THE EVENTS OF PERSONNEL ILLNESS, VACATIONS, TRAINING TIME, AND TO HANDLE SPECIAL POTENTIALLY EXPLOSIVE SITUATIONS, SUCH AS ROCK CONCERTS, RODEOS, ETC. THESE RESERVES MUST BE TRAINED BY US IN AN 88 HOUR TRAINING PROGRAM AS SPECIFIED BY STATUTE. COMMUNITY CRIME PREVENTION PROGRAMS ARE OF A TECHNICAL NATURE AND TAKE A GREAT DEAL OF KNOWLEDGE TO PRODUCE AND ADMINISTER. BURGLARY PREVENTION PROGRAMS, RAPE PREVENTION TRAINING, VARIOUS JUVENILE CAREER DEVELOPMENT AND ASSISTANCE PROGRAMS, OPERATION ID AND NEIGHBORHOOD WATCH ARE BUT A FEW. K-9 PROGRAMS ARE ANOTHER EXAMPLE. WITHIN HOUSE PROGRAMS FOR THOSE DEPARTMENTS THAT ARE OF SUFFICIENT SIZE TO UTILIZE THEM ARE NECESSARY. PARTICULARLY IN REGARDS TO MARRIAGE PRESERVATION AND FAMILY COUNSELING FOR DEPARTMENT PERSONNEL.

E. THE "BUSINESS" OF SERVING AND ENFORCING CIVIL PROCESS IS ONE OF THE OLDEST AND MOST BASIC RESPONSIBILITIES OF THE SHERIFF. THE PRIMARY FUNCTIONS OF THE SHERIFF IN CIVIL WORK ARE TO ENFORCE THE RULINGS OF THE CIVIL COURTS. THIS ENTAILS THE SERVING AND EXECUTING OF ALL TYPES OF PROCESSES EMANATING FROM ANY COURT OF JUSTICE, JUDICIAL OFFICER OR COMPETENT AUTHORITY IN THIS COUNTY OR STATE, OR ANY OTHER STATE OR FOREIGN COUNTRY.

THE SHERIFF, AS THE JUDICIAL OFFICER OF THE COURTS IS REQUIRED TO ENFORCE THE MANDATES OF THE COURT. MANY OF THESE ARE ROUTINE FUNCTIONS, BUT IT IS IMPORTANT TO KNOW THAT IT IS A DUTY IMPOSED BY LAW. EXAMPLES ARE: THE RECEIVING AND ENTERING OF PROCESSES FOR SERVICE, THE SERVICE OF PROCESS, AND THE RETURN OF SERVICE; ALL SHALL BE DONE IN A MANNER PRESCRIBED BY LAW. THE "LAW" SPOKEN ABOUT HERE VARIES FROM SERVICE TO SERVICE. THE FAVORITE WORD USED BY OUR FOUNDING FATHERS TO DESCRIBE THE SERVICE OF PROCESS IS "FORTHWITH" AND IN MOST CASES THE ATTORNEY OR THE COURT INTERPRETS THIS WORD TO MEAN "YESTERDAY", HOWEVER, THE TIMELY SERVICE MAY VARY FROM AN IMMEDIATE EFFORT AS IN SUBPOENAS, EXECUTIONS OR JUDGEMENTS, RESTRAINING ORDERS, AND ORDERS TO SHOW CAUSE: TO 4-DAYS AS IN SUMMONS FOR UNLAWFUL DETAINER. SOME REQUIRE THAT SERVICE BE MADE "NOT LESS THAN 10-DAYS" SUCH AS WRITS OF RESTITUTION, OR "NOT LESS THAN 5-DAYS" PRIOR TO THE DATE SET BY THE COURT FOR HEARING; WHILE OTHERS, SUCH AS THE COMMON SUMMONS AND COMPLAINT DO NOT START THE "COURT TIME CLOCK" RUNNING UNTIL THE ACTUAL TIME THE PROCESS IS SERVED. MORE THAN 40 LAWS ARE CURRENTLY ON THE BOOKS SPELLING OUT THE DUTIES OF A SHERIFF IN PERFORMING HIS ELECTED DUTIES IN HANDLING SERVICE OF CIVIL PROCESSES. A SHERIFF FAILING TO ACT AS PRESCRIBED BY LAW MAY BE FOUND LIABLE IN THE AMOUNT OR VALUE OF THE SERVICE. FOR THIS REASON THE CIVIL DUTY IS A JOB NOT TO BE TAKEN LIGHTLY.

THE CIVIL DEPARTMENT ALSO CONTROLS THE SHERIFFS TRUST ACCOUNT AND MONIES RECEIVED AND DISPERSED FROM THE DEPARTMENT SUCH AS BONDS, JUDGEMENTS, EXECUTIONS, SERVICE AND MILEAGE FEES, TOWING FEES, AND MISCELLANEOUS. THE FEES AND MILEAGE THE SHERIFF MAY COLLECT FOR SERVICES OF PROCESS ARE SET BY LEGISLATION. AT PRESENT THE SHERIFF MAY COLLECT \$2.00 FOR THE SERVICE OF EACH SUMMONS TOGETHER WITH A COMPLAINT, NOTICE, EXECUTION, ORDER AND/OR WRIT. FOR EACH SUBPOENA SERVED THE SHERIFF MAY COLLECT \$1.00. THE MONIES THUS COLLECTED BY THE SHERIFF FOR SUCH SERVICE OF PROCESS AND MILEAGE ARE TURNED OVER TO THE COUNTY TREASURER AND PLACED BY THE TREASURER INTO THE COUNTY GENERAL FUND.

IN ADDITION OTHER DUTIES ARE PERFORMED BY THE CIVIL DEPARTMENT INCLUDING: CONDUCTING AUCTIONS AND SHERIFF'S SALES: FORCLOSURES: SALE OF REAL ESTATE: SERVING OF WRITS: ORDERS, ATTACHMENTS, LEVIES AND GARNISHMENTS: IT MUST ACCEPT AND PAY OUT MONIES COLLECTED FROM VARIOUS SOURCES: IT MUST CONDUCT INVENTORIES: MAKE COLLECTIONS AND PLACE LIENS ON PROPERTY AND MAKE SEIZURES OF MONIES AND PROPERTY TO NAME BUT A FEW.

TAX COLLECTING IS ALSO A FUNCTION OF THE SHERIFF AND HE MUST TRACK DOWN AND COLLECT TAXES OR PROPERTY OF EQUAL VALUE FROM THOSE INDIVIDUALS WHO HAVE FAILED TO PAY THEIR FAIR SHARE. ABANDONED AND JUNK CAR DUTIES INCORPORATE A MULTIPLE GROUP OF FUNCTIONS AS WELL, INCLUDING; APPRAISALS TO DETERMINE IF ANTIQUE OR JUNK, LOCATION OF OWNER, SENDING OF CERTIFIED LETTERS, AND PROPER

REMOVAL AND DISPOSTION OF THE VEHICLE.

F. THE VERY NATURE OF THE SHERIFF AND HIS OFFICE CALLS FOR HIM TO PERFORM THE SEARCH AND RESCUE DUTIES FOR THE CITIZENS OF HIS COUNTY. AGAIN, THESE TYPES OF INCIDENTS DO NOT OCCUR ONLY ON AN 8 TO 5 P.M. BASIS AND MAY INVOLVE DAYS ON END TO SATISFACTORILY RESOLVE, OFTENTIMES WITHOUT REST OR FOOD BEING AVAILABLE. WHEN A LIFE HANGS IN THE BALANCE THESE ARE INSIGNIFICANT ITEMS UP TO A POINT. THE TYPES OF SEARCHES WE MUST PERFORM ARE LIMITED ONLY TO MAN'S IMAGINATION AND HIS ABILITIES TO GET HIMSELF INTO PRECARIOUS SITUATIONS. SOME OF THE MORE COMMON SEARCHES INVOLVE MINE CAVE-INS, AIRPLANE CRASHES, LOST HUNTERS-SNOWMOBILERS-SKIERS OR HIKERS, MISSING CHILDREN, DROWNING OR BOATING ACCIDENTS, FOREST FIRE EVACUATIONS, EXTRICATIONS FROM COLLAPSED OR DAMAGED BUILDINGS-VEHICLES-TRAINS OR FARM EQUIPMENT, AVALANCHES AND REMOVAL FROM CLIFFS AND OTHER OUT OF THE WAY PLACES. SOMETIMES FOOD, MEDICAL SUPPLIES OR EVEN LIVESTOCK FEED MUST BE AIRLIFTED INTO SNOWBOUND AREAS. SPECIALIZED TRAINING AND EQUIPMENT IS A MUST IN OUR ENDEAVORS IN THIS AREA. AIRCRAFT, WATERCRAFT, CLIFF-CLIMBING EQUIPMENT, GROUND TO AIR OR WATER COMMUNICATIONS EQUIPMENT ARE ALL NECESSARY TO GET THE JOB DONE.

G. IN THE AREA OF ADMINISTRATION THE SHERIFF HAS A MYRIAD OF RESPONSIBILITIES RANGING THROUGH LEADERSHIP, PERSONNEL MOTIVATION, BUDGETING, PLANNING AND RESEARCH, DEVELOPING RULES AND REGULATIONS, PERSONNEL EVALUATIONS, WRITING STANDARDS OF PERFORMANCE, TRAINING, COST/BENEFIT ANALYSIS, MANPOWER DEPLOYMENT, CRIME ANALYSIS, SCHEDULING, PUBLIC RELATIONS, POLICE/VIOLATOR RELATIONS, CONFLICT RESOLUTION, ORGANIZATIONAL DEVELOPMENT, GOAL SETTING AND GUIDANCE, PRODUCTIVITY PLANNING, GRANTS ADMINISTRATION, FINDING ALTERNATIVE SOURCES OF REVENUE, INCARCERATION DUE PROCESS PLANNING AND COMMITMENT, NEWS MEDIA RELATIONS, CONTRACTING FOR GOVERNMENTAL SERVICES, INFORMATION SYSTEMS DEVELOPMENT, MUTUAL AID COMPACTS, PERSONNEL SUPERVISION, COORDINATING COMMUNITY RESOURCES, RECORDS MANAGEMENT, SELECTION AND RECRUITMENT OF PERSONNEL, SUPERVISORY AND EXECUTIVE DEVELOPMENT AND DISCIPLINARY MANAGEMENT JUST TO INDICATE A SAMPLE. HE MUST HAVE THE ABILITY TO PREDICT AND ANALYSE INFLATIONARY FACTORS AND MANPOWER AND EQUIPMENT NEEDS, AS WELL AS SPECIFY SUPPORTIVE SERVICES FOR BUDGETARY PURPOSES. GEOCODING. TARGET HARDENING, COMPUTER AIDED DISPATCH AND VARIOUS STATISTICAL LEVELS ARE AREAS HE MUST HAVE KNOWLEDGE AND EXPERTISE IN. HE MUST CONSTANTLY BE DOING RESEARCH TO KEEP ABREAST OF ALL THE CHANGES IN LAWS, EMERGENCY MEDICAL SERVICES, FIRE FIGHTING AND SEARCH AND RESCUE TECHNIQUES AS WELL AS BEING COGNIZANT OF EXTERNAL NATIONAL TRENDS THAT WILL HAVE AN IMPACT ON HIS DEPARTMENT SUCH AS DOWNSIZING IN POLICE VEHICLES AND GAS ALLOTMENTS.

H. PERSONNEL REQUIREMENTS FOR OFFICERS IN SHERIFFS
DEPARTMENTS ARE SPECIFICALLY STATED IN THE STATUES AS FOLLOWS:

- 1. SELECTION OF OFFICERS REQUIRES THEY BE:
 - A. A HIGH SCHOOL GRADUATE
 - B. BE OF GOOD MORAL CHARACTER AS DETERMINED BY A THOROUGH BACKGROUND INVESTIGATION
 - C. NEVER HAVE BEEN CONVICTED OF A FELONY FOR WHICH THEY
 COULD HAVE BEEN IMPRISONED
 - D. CANNOT HAVE BEEN A MEMBER OF ANY SUBVERSIVE ORGANIZATION
 - E. MUST BE EXAMINED AND CERTIFIED AS PHYSICALLY FIT BY

 A PHYSICIAN WITHIN 30 DAYS OF THEIR APPOINTMENT
 - F. MUST BE ON PROBATION FOR ONE YEAR
- 2. TRAINING REQUIREMENTS PROVIDE THAT THEY MUST ATTEND THE BASIC COURSE OF THE MONTANA LAW ENFORCEMENT ACADEMY OF 6 WEEKS DURATION DURING THEIR FIRST YEAR OF EMPLOYMENT. IN ADDITION, THEY HAVE AVAILABLE THE INTERMEDIATE COURSE OF 2 WEEKS; THE ADVANCED COURSE OF 2 WEEKS AND OVER 35 SPECIALIZED COURSES ALL AT THE MLEA INCLUDING, BUT NOT LIMITED TO; FINGERPRINTING, PHOTOGRAPHY, HOMICIDE INVESTIGATION, FIREARMS INSTRUCTOR, CRIME SCENE SEARCH, LAWS OF ARREST, SEARCH AND SEIZURE, BOMB DISPOSAL, NARCOTICS INVESTIGATION, SURVEILLANCE TECHNIQUES, CRIME PREVENTION AND MANY OTHERS. TO PERFORM EFFECTIVELY AND EFFICIENTLY AS ADMINISTRATORS SHERIFFS MUST AND DOINVOLVE THEMSELVES IN TRAINING ON A NATIONAL LEVEL SUCH AS THE FBI NATIONAL ACADEMY, THE NATIONAL SHERIFFS INSTITUTE AND THE NATIONAL INSTITUTE ON CORRECTIONS. THE AVERAGE LAW ENFORCEMENT OFFICER IN MONTANA HAS 385 HOURS OF FORMAL TRAINING EXCLUDING YEARS OF EDUCATION. APPROXIMATELY 21% OF OFFICERS HAVE COLLEGE DEGREES RANGING FROM BUSINESS ADMINISTRATION TO LAW.

AS I STATED AT THE BEGINNING OF MY PRESENTATION SHERIFFS ARE GENERALISTS IN THE PERFORMANCE OF THEIR DUTIES AND WE PERFORM ALL FUNCTIONS REQUIRED OF US AS COMPARED TO PRIVATE INDUSTRY OR GOVERNMENT THAT HAVE SEPARATE JOB CLASSIFICATIONS AND HIRE WELL PAID SPECIALISTS FOR.

THE MONTANA SHERIFFS IN PREPARATION FOR THIS MEETING IN THE HOPES OF PROVIDING THIS COMMISSION WITH ALL POSSIBLE ASSISTANCE, COMPLETED THE RANKING OF THE CRITERIA YOU SPECIFIED IN YOUR QUESTIONNAIRE AND THE RESULTANT GENERAL CONSENSUS IS AS FOLLOWS:

| PRIM | MARY TOTAL | SECONDARY TOTAL | TITLE |
|--------|----------------|-----------------|------------------------------------|
| | 1ST | 2ND | WORKLOAD-VOLUME OF DUTIES |
| | lst | 3RD | DIRECT WORK RESPONSIBILITIES |
| (TIED) | lst, lith | 6тн | ADMINISTRATIVE RESPONSIBILITIES |
| | 2ND | 13TH | SIZE OF POPULATION SERVED |
| | 3RD | 5тн | POLICY MAKING RESPONSIBILITIES |
| (TIED) | 3RD, 6TH, 15TH | 5тн | YEARS OF RELATED EXPERIENCE |
| | 5 T H | 14TH | PERSONAL SAFETY |
| | 6тн | 13TH | LOCAL COST OF LIVING INDICES |
| | 7тн | 4 TH | TRAINING |
| | 8TH | 9ТН | ON THE JOB TRAINING |

| ('TIED) 8TH, 13TH | 7тн | YEARS OF EDUCATION |
|-------------------|---------------|--|
| (TIED) 9TH,15TH | 12ТН | INCONVENIENCE TO OFFICE HOLDER |
| 10TH | 11 T H | YEARS OF ACTUAL SERVICE IN ELECTIVE POSITIONS |
| 12TH | 13TH | MERIT |
| 14TH | 15тн | FINANCIAL CAPABILITY OF TAX BASE |

NO STATE OR PRIVATE POSITIONS WERE FOUND TO BE COMMENSURATE WITH THAT OF THE SHERIFF. THE CLOSEST WE WERE ABLE TO COME UP WITH WERE THOSE OF THE:

- 1) ADMINISTRATOR, LAW ENFORCEMENT DIVISION,
 DEPARTMENT OF JUSTICE; SALARY RANGE
 \$21,925.00 \$28,811.00
- 2) ADMINISTRATOR BRANDS ENFORCEMENT DIVISION,

 DEPARTMENT OF LIVESTOCK; SALARY RANGE
 \$23,964.00 \$30,841.00
- 3) ADMINISTRATOR, LAW ENFORCEMENT DIVISION,
 DEPARTMENT OF FISH, WILDLIFE AND PARKS;
 SALARY RANGE \$21,925.00 \$28,311.00
- 4) THIRD LEVEL MANAGERS AT MOUNTAIN BELL
 INCLUDING VARIOUS SPECIALIST CLASSIFICATIONS;
 SALARY RANGE \$28,800.00 \$40,000.00
- 5) CONSTRUCTION SUPERVISORS; SALARY RANGE \$24,000.00 \$36,000.00
- 6) CONSTRUCTION FOREMAN; SALARY RANGE \$25,488.00

7) JOURNEYMEN ELECTRICIANS; SALARY RANGE \$26,964.00

CLASS SPECIFICATION SHEETS ARE ATTACHED FOR THESE POSITIONS. NONE OF THESE POSITIONS, HOWEVER, HAVE THE NUMEROUS AND DIVERSIFIED DUTIES AS DOES THE SHERIFF'S POSITION. NOR DO THEY CARRY THE AMOUNTS OF LIABILITY FOR THEIR ACTIONS THAT THE SHERIFFS CARRY. ALL OF THE FUNCTIONS I HAVE DESCRIBED WE ARE CIVILLY AND SOMETIMES CRIMINALLY LIABLE FOR. THE NEXT SPEAKER, SHERIFF DICK SHAFFER FROM YELLOWSTONE COUNTY, WILL ADDRESS THAT ISSUE.



BOARD OF CRIME CONTROL
303 NORTH ROBERTS
SCOTT HART BHILDING
HELENA, MONTANA 59601

TELEPHONE No. 449-3604

February 11, 1980

IN REPLY REFER TO

MEMORANDUM

TO:

Chuck O'Reilly, Sheriff

Lewis & Clark County

FROM:

Larry Petersen, Chief

Research & Planning Bureau

Board of Crime Control

SUBJECT:

NUMBER OF SHERIFF'S OFFICERS ASSAULTED DURING

CALENDAR YEAR 1979

Data are supplied only for those Montana Sheriff's agencies that reported assaults as occuring during January through December of 1979 under the UCR program:

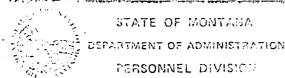
> Officers Killed -- Felonious Assault Accident or Negligence

ASSAULT DATA

TYPE OF WEAPON

| TYPE OF ACTIVITY | TOTAL | FIREARM | KNIFE | OTHER WEAPON | HANDS, FISTS, FEET | |
|-------------------------------------|-------|---------|-------|-----------------|-----------------------|--|
| 1. Disturbance Calls | 14 | 8 | | 2 | 4 | |
| 2. Burglaries In Progress | | | | | | |
| 3. Robberies in Progress | | | | | | |
| 4. Attempts | 4 | 1 | | | 3 | |
| 5. Civil Disorder | 5 | | | | 5 | |
| 6. Handling Prisoners | 3 | | 1 | | 2 | |
| 7. Suspicious Persons | | | | | | |
| 8. Ambush | 1 | | | 1 | | |
| Mentally Deranged | | | | | | |
| 10.Traffic | 2 | 1 | | • | 1 | |
| 11.Other | 1 | | | | 1 | |
| 12. TOTAL | 30 | 10 | 1 | <u> </u> | 16 | |
| 13.With Personal Injury | 10 | 1 | | 3 | 6 | |
| 14.Without Personal | | | | | | |
| Injury | 20 | 9 | 1 | | 10 | |

I hope this information will be of value. Should you need more assistance, please feel free to contact me.



CLASS SPECIFICATIONS

GRADE 7 18

JAMOLTARUCCO RUGRO

Protective Services

(\$Z1,925 - \$28,811)

LAST USDAY

MONTANA CLASSIFICATION TITLE

Administrator, Law Envorcement Division (Fish, woldhik. Parks

DESCRIPTION OF WORK

GENERAL DUTIES: Performs complex administrative and supervisory duties in planning, coordinating and directing the activities of the Law Enforcement Division of the Department of Fish and Game.

SUPERVISION RECEIVED: Works under broad policy guidance and direction of the Depart-

ment Director.

SUPERVISION EXERCISED: Exercises supervision over many professional, technical and clerical personnel.

EXAMPLE OF DUTIES

Plans comprehensive programs; initiates state-wide programs of special investiontion; directs and evaluates law enforcement programs; hires, assigns and evaluates duties of all personnel; directs the formulation and interpretation of division policy; reviews all regulations and other details for seasons and limits, and prepares recommended regulations for the commission; publicizes regulations through news media; prepares and administers budgets for division; keeps records and prepares various reports; coordinates issuing of equipment and supplies to field personnel; oversees department radio system; performs related duties as required.

MINIMUM QUALIFICATIONS

KNOWLEDGES: Extensive knowledge of department organization; policies and operations; thorough knowledge of Fish and Game Laws, both state and federal; game laws, principals and practices; personnel management and standard administrative practices and procedures.

SKILLS: None

ABILITIES: Ability to establish and maintain effective working relationships with employees, other agencies and the public; to direct and coordinate the achievities of a large staff; to speak and write effectively.

EDUCATION: Graduation from a college or university with a Bachelor's degree in

Wildlife Management or related field.

EXPERIENCE: Six years of progressively responsible experience as a warden and warden supervisor,

OR.

Any equivalent combination of education and experience.

| ; , , | A'' | * A.s Noted Below | All Except Those Note: Below |
|-------------|------|-------------------|------------------------------|
| 4 121 | E201 | | |
| USER | 5201 | | |



STATE OF MONTANA DEPARTMENT OF ADMINISTRATION

PERSONNEL DIVISION

CLASS SPECIFICATIONS

| LASS CODE | 413019 | | | |
|------------|---------|--|--|--|
| GRADE | 19 | | | |
| ST UPDATED | >7-1-74 | | | |

OCCUPATIONAL GROUP

Livestock Farming Occupations

MONTANA CLASSIFICATION TITLE

Salary 23,964 - \$ 30,841

Administrator Brands Enforcement Division

DESCRIPTION OF WORK

GENERAL DUTIES: Perform administrative and supervisory work in enforcing and administering laws, regulations and policies affecting the Brands Enforcement Division of the Department of Livestock,

SUPERVISION RECEIVED: Works under broad policy guidance and direction of an administrative superior.

SUPERVISION EXERCISED: Exercises supervision over division personnel directly or through subordinate supervisors.

EXAMPLE OF DUTIES

Responsible for development, implementation, interpretation, evaluation and administering laws, regulations and programs affecting the division for the department; develops, plans and implements procedures and training programs; carries out departmental policies and goals; supervises and evaluates personnel; assists in preparation of legislation affecting the division; analyzes budget expenditures and needs; coordinates the division's function with other agencies and private groups; establishes functional priorities and goals; may serve on committees or boards; performs related work as required.

MINIMUM QUALIFICATIONS

KNOWLEDGES: Thorough knowledge of the laws and regulation affecting the Brands Enforcement Division, livestock raising and sale; brands. Considerable knowledge of practice and procedures of management; departmental functions. SKILLS: None.

ABILITIES: Ability to communicate effectively verbally and in writing; supervise effectively; establish and maintain effective working relationships with employees, other agencies and the public.

EDUCATION: Graduation from a college or university with a Bachelor's degree in Animal Sciences, Business Administration, Law Enforcement or related field. EXPERIENCE: Four years of progressively responsible supervisory and administrative experience in the livestock industry,

OR

any equivalent combination of education and experience.

| S | | All | * | As Noted Below | All | Except | Those | Noted | Below |
|---------------|------|-----|---|----------------|-----|--------|-------------|-------|-------|
| | 5603 | | | | | | | | |
| USER SENCI | | | | | | | | | |
| A A | | | | | | | | | |
| | | | | | | | | | |

NOTE: Duties described above are not necessarily all inclusive for this class.



STATE OF MONTANA DEPARTMENT OF ADMINISTRATION PERSONNEL DIVISION

CLASS SPECIFICATIONS

| CLASS CODE | 379013 | | |
|-------------|--------------------|--|--|
| GRADE | 18 | | |
| AST UPDATED | > 7-1-74 | | |

OCCUPATION/ GROUP

Protective Services

Salay 21,925 - \$28,811

MONTANA CLASSIFICATION TITLE

Administrator, Law Enforcement Division

DESCRIPTION OF WORK

GENERAL DUTIES: Performs complex administrative and supervisory duties in planning, coordinating and directing the activities of the Law Enforcement Division of the Department of Fish and Game.

SUPERVISION RECEIVED: Works under broad policy guidance and direction of the Department Director.

SUPERVISION EXERCISED: Exercises supervision over many professional, technical and clerical personnel.

EXAMPLE OF DUTIES

Plans comprehensive programs; initiates state-wide programs of special investigation; directs and evaluates law enforcement programs; hires, assigns and evaluates duties of all personnel; directs the formulation and interpretation of division policy; reviews all regulations and other details for seasons and limits, and prepares recommended regulations for the commission; publicizes regulations through news media; prepares and administers budgets for division; keeps records and prepares various reports; coordinates issuing of equipment and supplies to field personnel; oversees department radio system; performs related duties as required.

MINIMUM QUALIFICATIONS

KNOWLEDGES: Extensive knowledge of department organization; policies and operations; thorough knowledge of Fish and Game Laws, both state and federal; game laws, principals and practices; personnel management and standard administrative practices and procedures.

SKILLS: None

ABILITIES: Ability to establish and maintain effective working relationships with employees, other agencies and the public; to direct and coordinate the activities of a large staff; to speak and write effectively.

EDUCATION: Graduation from a college or university with a Bachelor's degree in

Wildlife Management or related field.

EXPERIENCE: Six years of progressively responsible experience as a warden and warden supervisor.

0R

Any equivalent combination of education and experience.

NOTE: Duties described above are not necessarily all inclusive for this class.

Title: State Traffic Supervisor

Level/Band: 3A or 3B

Department: Traffic or Customer Services or Network

Overview:

Provides staff assistance, coordination, administration and field support in various areas of Traffic operations on a statewide basis.

Supervision:

Normally reports to a fourth level supervisor. Supporting staff ranges from 5 to 15 first and second level employees plus clerical people.

Specific Responsibilities & Activities:

Some representative samples of the types of work and associated responsibilities are:

Provides assistance to district managers throughout the state in policy administration, problem solving, implementation of new programs, budget administration, etc.

Provides any required interdistrict and interdepartmental coordination on implementing new procedures, large conversion projects, long range planning, etc.

Provides interface with Corporate Headquarters on traffic methods, procedures, training or Company policy. Responsible for the development or adaptation of state methods and procedures.

Directs functions statewide such as: operating budgets, forecasting of load and force requirements, service observing activity, training, etc.

Analyzes operating results to identify areas that are below departmental standards and assists district managers in improving results.

Diversity:

May be responsible for several areas or specialize in a particular area such as: Operator Services, Network Administration, Business Services Functions, etc.

Hours/Environment:

Works normal business hours. Overtime as required. Subject to travel throughout the state.

Useful Backgrounds:

Line and lower level staff experience in one or more of the areas of specialization or in related traffic operations. Title: State Plant Supervisor

Level/Band: 3A or 3B

Department: Plant or Customer Services

Overview:

Provides staff assistance, coordination, administration and field support in various areas of Plant operations on a state-wide basis.

Specific Responsibilities & Activities:

Some representative samples of the types of work and associated responsibilities are:

Provides assistance to district managers throughout the state in policy administration, problem solving, implementation of new programs, budget administration, etc.

Provides any required interdistrict and interdepartmental coordination on implementing new procedures, large conversion projects, long range planning, etc.; or on day-to-day operations.

Directs any statewide work operations such as: purchase of motor vehicles, supplies distribution, ordering of cable, SSMB operation (special services maintenance bureau), etc.

Collects and analyzes operating results in service, quality, productivity and cost efficiency to identify any areas that are below departmental standards and assist district managers in improving results.

Provides technical expertise and assistance on special problems, new types of equipment or test gear, new operating procedures, inter-district problems, etc.

Provides administrative staff assistance to the department head in such areas as budget administration, personnel matters, interdepartmental coordination, etc.

Acts as the interface between corporate staff and state staff operations in the areas of policy administration, problem solving, budget administration, etc.

Supervision:

Normally supervises a supporting staff of 5 to 15 first and second level management employees plus technical and clerical non-management people. Normally reports to a department head.

Diversity:

Normally specializes in a group of related areas such as: central office and toll operations; buildings, supplies and motor vehicles; installation and maintenance operating results; etc.

Hours/Environment:

Works normal business hours. Subject to travel throughout the state.

Useful Backgrounds:

Experience in one or more of the areas of specialization or in related plant operations.

Title: State Marketing Supervisor

Level/Band: 3A or 3B

Department: Marketing or Customer Services

Overview:

Responsible for the administration and direction of all staff functions for a state organization.

Supervision:

Normally reports to a fifth level supervisor. Subordinate organization ranges from 5 to 25 first and second level employees.

Specific Responsibilities & Activities:

Performs and/or directs staff activities in support of sales and servicing line organizations. Work involves most of the following:

- Provide staff support, technical assistance and expertise to line organizations.
- Provide interface between state operations and Corporate Headquarters.
- Conduct "Operations Reviews" to determine strengths and weaknesses in organizations.
 Develops programs to improve weak areas.
- Results analysis and the formulation and implementation of appropriate action to correct problem areas.

Evaluates changes in the market place and adjust efforts and programs to effectively meet competition, provide a high quality of communication services to business customers, and increase business revenues.

Implementation of methods, procedures, and policy on all matters pertaining to the Marketing job.

Budget preparation and administration statewide.

Diversity:

Normally functions as a liaison and coordinator on all departmental matters. Work involves the ability to carry out problem solving and projects to a successful conclusion concerning all areas of the Marketing job.

Hours/Environment:

Regular business hours, Monday through Friday. Overtime as required. May require occasional travel throughout the state.

Useful Backgrounds:

Line and staff experience in sales and servicing functions. Sales Manager, Marketing Service Manager, District Manager.

Title: Rate and Tariff Supervisor

Level/Band: 3A or 3B

Department: Finance or Financial Planning

Overview:

Directs the planning and development of rates and rate structures for pricing our services commensurate with costs, market considerations, present and future product line, legal and regulatory considerations. Directs the writing of associated tariffs and the filing of those tariffs with state regulatory agencies for the purpose of implementing or changing rates.

Specific Responsibilties & Activities:

Directs the planning and associated study efforts for developing pricing concepts, objectives, structures and rate levels for new products and services as well as re-pricing all of our existing services. Provides the required interdepartmental, interstate and intercompany coordination and higher management contact.

Directs the writing and filing of associated tariffs and provides the required contact with state regulatory agencies which may include planning and coordinating quite comprehensive rate case applications and associated testimony for public hearings or providing day-to-day contact with commissions for the administration and maintenance of all existing tariffs. May include testifying at public hearings.

Provides all associated services such as rate development for special assemblies for "one of a kind" application, negotiating construction agreements on speculative land developments, special studies on specific proposals or local problems, providing tariff interpretations and clarifications to customer contact people, etc.

Supervision:

Normally supervises 2 to 6 management employees and supporting non-management people. In Corporate headquarters, this position would report to a fourth level manager who has similar company-wide responsibilities of a larger and broader scope. Reports to a department head in State offices.

Diversity:

In Corporate headquarters this position would specialize in such areas as competitive terminal equipment, exchange service, private line services, rate case coordination, etc. There is normally one position in each State that would be responsible for all functions.

Hours/Environment:

Works normal business hours.

Useful Backgrounds:

Experience in lower level positions in rate & tariff or related fields in Commercial or Marketing. Formal training in economics, mathematics or other related areas would be helpful.

Title: Commercial Operations Supervisor

Level/Band: 3A or 3B

Department: Commercial Operations (Corporate Headquarters)

Overview:

Provides staff direction, coordination, administration and field support in various areas of operations on a company-wide basis.

Supervision:

Subordinate organization ranges from 5 to 50 employees consisting of first and second level supervisors and non-management employees.

Specific Responsibilities & Activities:

Some representative samples of the type of work and associated responsibilities are:

Provides guidance and assistance to field managers throughout the company in policy administration, problem solving, implementation of new programs, mechanization efforts, budget administration, etc.

Analyzes operating results in quality, productivity and cost efficiency to identify weak spots and develops improvement programs for recommending to higher management and field managers.

Acts as interface between field operations and higher management, other corporate departments, AT&T, other companies, etc.

Develops new or revised operating methods and procedures for introduction to field operations or adopts new AT&T methods to Mountain Bell operations prior to implementation through our field managers.

Conducts operations reviews in specific areas to ensure that departmental policies and procedures are being properly administered, and that service and efficiency standards are being met. Assists local managers to improve their operation.

Diversity:

Normally specializes in a particular area such as: methods & procedures, training, results, or forecasting. Commercial methods involve a variety of functions such as: business office operations, public offices, cashier/teller functions and order centers.

Hours/Environment:

Works normal business hours.

Useful Backgrounds:

Line and lower level staff experience in Commercial operations.

Title: Commercial Supervisor

Level/Band: 3A or 3B

Department: Commercial or Customer Services

Overview:

Provides staff direction, coordination, administration and field support in various areas of operations on a state-wide basis.

Specific Responsibilities & Activities:

Provides assistance to district managers throughout the state in policy administration, problem solving, implementation of new programs, budget administration, etc.

Analyzes results in quality, productivity, etc., to identify any areas that are below departmental standards and assists district managers in improving results.

Directs functions statewide such as: expense and force budgets, training of management and non-management personnel, adaptation and implementation of methods, training practices, etc.

Provides any required interdistrict and interdepartmental coordination on implementing new procedures, large conversion projects, long range planning, etc.

Provides technical expertise and assistance on special problems, new operating procedures interdistrict, interdepartmental problems, etc.

Provides administrative staff assistance to the department head in such areas as budget administration, personnel matters, interdepartmental coordination, etc.

Supervision:

Normally reports to a fourth or fifth level supervisor. Subordinate organization ranges from 10 to 50 employees consisting of first and second level supervisors and non-management personnel.

Diversity:

May involve staff support for a variety of functions such as: Business Offices, Order Centers, Public Offices, Teller/Cashier functions and Training operations.

Hours/Environment:

Regular business hours, Monday through Friday. Overtime not unusual. Subject to travel throughout the state.

Useful Backgrounds:

Commercial Service Manager, District Manager, lower level staff experience.

Title: Public Relations Manager

Level/Band: 3A or 3B

Department: Public Relations or External Affairs (State)

Overview:

Responsible for all Public Relations functions for a state or segment of a larger state.

Supervision:

Normally supervises a supporting staff of 3 to 12 management and non-management people. Normally

reports to a department head.

Specific Responsibilities & Activities:

Directs the following Public Relations functions:

Writing, editing, publishing, and distributing employee information publication, brochures and bulletins.

Researching, writing, editing and updating telephone recorder messages.

Responding to news media requests for information about Telephone Company operations or local situations and service conditions.

Disseminating news releases initiated by the Company about new service offerings, plans for new buildings & facilities, earnings results, rate case activity, etc.

Providing community relations services to schools, service organizations, churches, civic groups, etc. including coordinating Company conditions to charitable organizations.

Writing speeches and presentations for state officers, executives, Exchange Managers and other public contact people.

Coordinating advertising programs.

Diversity:

In larger states, the responsibilities of this position may be split along geographic lines and/or functional responsibilities.

Hours/Environment:

Works normal business hours.

Useful Backgrounds:

Experience as a Public Relations Supervisor or in any other Public Relations job in the Telephone Company or outside industry. Formal training in journalism, Public Relation; or professional writing.

Title: Public Relations Manager

Level/Band: 3A or 3B

Department: Public Relations (Corporate Headquarters)

Overview:

Provides assistance, guidance and coordination to State PR organizations. Directs the development and administration of various programs, information media, news releases, etc. in various Public Relations fields (employee information, CCTV, news media contact, advertising, community relations) for company-wide dissemination.

Specific Responsibilities & Activities:

Some representative samples of the responsibilities are:

Directs the planning, development and company-wide implementation of various programs designed to improve understanding of corporate goals and objectives by employees, customers, and shareowners. Insures that all media is consistent with corporate and departmental policies.

Directs the preparation of various media (press releases, employee publications, CCTV programs, financial reports, etc.) that are of a company-wide nature. Provides guidance and assistance to State PR Managers and their staffs on preparing similar media that is locally oriented (rate case applications, new service offerings, etc.)

Directs the development and administration of advertising programs. Acts as interface with advertising agencies, AT&T, the media, other departments, etc. for the day-to-day administration of advertising programs.

Directs the planning, development and implementation of community relations programs throughout the company in such areas as consumer, environmental and urban affairs.

Provides administrative staff assistance to higher management in such areas as long range planning, interdepartmental coordination, personnel matters, research, etc.

Supervision:

Normally supervises a supporting organization of 2 to 6 first and second level management employees plus clerical non-management people. Reports to a corporate AVP.

Diversity:

Normally specializes in one area such as advertising, employee information, news media contact, CCTV, community relations, etc.

Hours/Environment:

Works normal business hours.

Useful Backgrounds:

Experience as a Public Relations Supervisor or in any other Public Relations job in the Telephone Company or outside industry. Formal training in journalism, Public Relations or professional writing.

itle: Plant Operations Supervisor

Leve!/Band: 3A or 3B

Department: Plant Operations (Corporate Headquarters)

Overview:

Provides staff direction, coordination, administration and field support in various areas of operations on a company-wide basis.

Specific Responsibilities & Activities:

Some representative samples of the type of work and associated responsibilities are:

Provides guidance and assistance to field managers throughout the Company in policy administration, problem solving, implementation of new programs, mechanization efforts, budget administration, etc.

Analyzes operating results in service, quality, productivity and cost efficiency to identify weak spots and develops improvement programs for recommending to higher management and field managers.

Acts as interface between field operations and higher management, other corporate departments, AT&T, other companies, etc.

Develops new or revised operating methods and procedures for introduction to field operations or adopts new AT&T methods to Mountain Bell operations prior to implementation through our field managers.

Conducts operations reviews in specific areas to insure that departmental policies and procedures are being properly administered, and that service and efficiency standards are being met. Assists local managers to improve their operation.

Supervision:

May direct a supporting staff of 2 to 10 management employees plus technical and clerical non-management people. Reports to a fourth level manager who has similar responsibilities of a larger and broader scope.

Diversity:

Normally specializes in a particular area such as: installation results, maintenance results, central office switching, toll operations, station equipment, test centers, B.S.&M.V. (Buildings, Supplies & Motor Vehicles), interdepartmental safety programs, outside plant facilities, etc.

Hours/Environment:

Work normal business hours. Subject to travel throughout the company.

Useful Backgrounds:

Experience in the particular area of specialization or a closely related field of Plant operations.

Level/Band: 3A or 3B

Department: Personnel or Human Resources

Overview:

Responsible for the provision and administration of various personnel services for a state organization or for providing various staff direction and coordination in a particular personnel field on a company-wide basis from the corporate headquarters.

Supervision:

Normally directs a staff of 5 to 15 first and second level management people plus supporting and clerical non-management people.

Specific Responsibilities & Activities:

Areas of involvement may include one or more of the following functions: wage and salary administration, employment, transfer coordination, employee plans and benefits administration, human resources development, EEO and AAP coordination, industrial relations (union negotiations), employee activities (. ioneers, employee awards, cultural and social activities), personnel review center, management job evaluation, manpower utilization, etc.

Diversity:

In smaller states this position would be responsible for all personnel matters. In larger states and in corporate headquarters, the position would specialize in a narrower area of involvement.

Hours/Environment:

Works normal business hours.

Useful Backgrounds:

rese'\gaud: Department:

Network or Traffic or Customer Services (Corporate)

Overview:

Provides staff direction, coordination, administration and field support in various areas of operations on a company-wide basis.

Specific Responsibilities & Activities:

Some representative samples of the type of work and associated responsibilities are:

Provides guidance and assistance to field managers throughout the company in policy administration, problem solving, implementation of new programs, mechanization efforts, budget administration, etc.

Analyzes operating results in quality, productivity and cost efficiency to identify weak spots and develops improvement programs for recommending to higher management and field managers.

Acts as interface between field operations and higher management, other corporate departments, AT&T, other companies, etc.

Develops new or revised operating methods and procedures for introduction to field operations or adopts new AT&T methods to Mountain Bell operations prior to implementation through our field managers.

Conducts operations reviews in specific areas to ensure that departmental policies and procedures are being properly administered, and that service and efficiency standards are being met. Assists local managers to improve their operation.

Supervision:

Reports to a fourth or fifth level manager. May direct a supporting staff of 2 to 29 management employees plus clerical people.

Diversity:

Normally specializes in a particular area such as: operator services, network administration, business services functions or mechanization projects.

Hours/Environment:

Regular business hours Overtime as required. Subject to travel throughout the company.

Useful Backgrounds:

Line and staff experience in the particular area of specialization.

Title: Data Systems Supervisor

Level/Band: 3A or 3B

Department: Data Systems

Overview:

Directs the development and maintenance of data systems and associated computer programs for use by Accounting in various electronic data processing and record keeping applications or by Data Systems which performs various data processing operations for all other departments.

Specific Responsibilities & Activities:

Supervises Analysts and Programmers responsible for the definition, design and maintenance of data processing systems and associated programs normally oriented toward one particular facet of our business such as: service order processing, billing of customer accounts, processing toll billing, maintaining inventory & cost records, maintaining directory compilation & delivery data, etc.

The systems normally entail 100 + computer programs, and may involve the development and implementation of an all new mechanization program, major additions to existing systems and/or day-to-day maintenance and updating of current programs to coincide with new rate structures, new departmental operating procedures, changes in associated systems, etc.

Responsibilities of this position would include forecasting and allocation of resources and manpower, establishing schedules and priorities and ensuring that they are met, approval of all projects undertaken by the group, and approval of product output.

Supervision:

Normally supervises 7 to 12 second level supervisors directly and 10 to 20 lower level management and non-management people through subordinate supervisors. Reports to a Division Manager.

Diversity:

Title would also apply to positions who provide various supporting and staff services such as planning, developing, and purchasing of software or hardware systems.

Hours/Environment:

Works normal business hours.

Useful Backgrounds:

Training or experience in analysis, programming or computer technology.

EXH. EIT C

DUTIES AND RESPONSIBILITIES OF THE COUNTY SUPERINTENDENT OF SCHOOLS

PART I

STATUTORY DUTIES

A. ADMINISTRATIVE:

As the county government official and school officer of the county, conduct general supervision of public schools in the county: 20-1-101 (6); 20-3-205 (1-23).

Carry out duties as prescribed by legislature, board of education, and state superintendent of public instruction: 20-3-205 (23).

Assist trustees with school supervision and evaluation. Visit, advise, consult with teachers: 20-3-207 (-4).

Hold meetings with trustees for the good of the districts: 20-3-205 (27).

Administer oath of office to trustees: 20-3-205 (2); 20-3-205 (24); 20-3-307.

Determine trustee nominating districts: 20-3-205 (1); 20-3-352; 20-3-353: 20-3-354.

Make appointments to fill additional trustee positions or vacancies in trustee positions in second and third class districts if not filled within 60 days: 20-3-309; 20-3-205 (3); 20-3-353. 20-3-354.

Conduct controversy appeals and hearings: 20-3-210; 20-4-204 (3); 20-4-207 (2); 80-5-304 (2); 20-5-311 (4).

Recommend library and textbooks to districts having no administrator: 20-3-205 (20); 20-7-204: 20-7-602.

Comply with textbook dealer provisions: 20-3-205 (21); 20-7-605.

Serve as clerk of joint board of trustees: 20-3-206 (4); 20-3-361.

Chairman of county transportation committee: 20-3-206 (1); 20-10-131.

Member of high school boundary commission of the county: 20-3-206 (2); 20-6-304.

Attendance officer: 20-3-206 (3): 20-5-104.

County superintendent of joint district: 20-3-206 (4); 20-9-202 (1); 20-4-202; 20-9-151.

B. RECORD KEEPING:

Keep record of official acts; preserve reports, documents, books, instructional equipment or supplies: 20-3-205 (25).

Register teaching certificates: 20-3-205 (4): 20-4-202.

Process bus driver eertification, transportation contracts and claims for reimbursement: 20-3-205 (19); 20-10-103 (7); 20-10-143 (3); 20-10-145 (2).

Classify school districts: 20-3-205 (7); 20-3-201 (3-4); 20-3-301.

Keep transcript of district boundaries: 20-3-205 (8); 20-6-103.

Fulfill responsibilities for organization, alteration, or abandonment of ι districts: 20-3-205 (9).

Act on any unification proposition: 20-3-205 (10); 20-6-312 (3-5); 20-6-313 (1).

Process school isolation applications: 20-3-205 (12): 20-9-302.

C. FISCAL:

Complete the budgets, compute budgeted revenues and tax levies, give notice of budget meetings, file final and emergency budgets and fulfill responsibilities regulating school budget systems: 20-3-205 (13).

Submit annual financial report to state superintendent of public instruction: 20-3-205 (14): 20-9-211.

Submit annual report to state superintendent of public instruction on final budgets, finances, pupil information for each district, and any other information requested by that office: 20-3-209; 20-4-402 (7); 20-9-134; 20-9-213 (5-6).

Order treasurer to apportion state and county school monies: 20-3-205 (15): 20-9-212 (1-2); 20-9-334; 20-9-347 (2); 20-10-145 (2); 20-10-146.

Calculate estimated budgeted general fund sources of revenue: 20-3-205 (17): 20-9-348 (2).

Compute revenues, and district and county levy requirements for each fund in each district's final budget, and report such computations to county commissioners: 20-3-205 (18).

Publish annual report in county newspaper, stating for each district

- a. total cash balance at beginning of year
- b. total realized in each fund
- c. total expenditures in each fund
- d. total cash balance at end of year: 20-3-205 (26).

File audit reports of districts: 20-3-205 (6): 20-9-203 (2).

Estimate ANB, and act on requests to transfer ANB: 20-3-205 (11 & 16); 20-6-502 (2,3,4); 20-6-503 (3); 20-6-504 (4); 20-6-506 (1).

Act on tuition applications: 20-3-205 (5); 20-5-301; 20-5-302; 20-5-304; 20-5-311: 20-5-312.

Act at district request to allocate federal monies for indigent children for school food services: 20-3-205 (22): 20-10-205.

Establish fund to request, accept, and disburse monies such as special ed co-ops, or any federal funds, with advice and consent of appropriate schoolboards: 20-3-208.

PART II

OTHER DUTIES

(Not Specifically Required by Law)

A. TEACHER SERVICES

Compile directory and handbook for teachers.

Prepare school bulletin--ideas and helps (monthly or periodically).

Distribute available free materials.

Sponsor county and multi-county inservice workshops.

Sponsor workshops during the year.

Coordinate evaluation of textbooks and develop and recommend curriculum.

Display textbooks.

Assist or provide teacher centers.

Recommend teacher applicants for recertification.

Inform teachers as to new laws.

Keep school inventories current.

Maintain audio-visual and professional library.

Certify record of years of teaching for retirement.

Provide and maintain Cumulative Record System.

Provide testing materials, report cards, duplicated teaching materials for teacher use.

B. SCHOOL BOARD SERVICES

Compile a directory and an annual report on county schools.

Assist in hiring teachers and substitutes.

Advise on annexation and reorganization.

Provide information on allocation and assist in planning for use of Federal Funds such as applying for PL 874 monies at direction of individual districts.

Assist in preparation of district budgets.

Represent rural schools on Special Ed Co-op Advisory Boards.

Arrange individual board and county-wide informational meetings for school boards.

Inform boards as to new laws.

Cooperate with State School Boards Association.

Attend school board meetings.

Advise on adoption and revision of school board policy.

Supervise school trustee, special levy, bond, site, consolidation and annexation elections, provide (with clerk and recorder) materials and assistance.

Coordinate county-wide special ed services.

Assist district clerks in performing duties.

Represent Third Class Districts' legislative concerns.

Coordinate First Aid Classes for Bus Driver Certification.

C. STUDENT ACTIVITIES

Administer testing program, state and local, involving standardized achievement and mental ability tests, readiness tests.

Work with parents of retarded and handicapped children and the community to. establish and assist in promoting special education program.

Supervise and sponsor: play days, physical fitness day, track meets, elementary basketball tournaments; spelling contests—-County and Treasure State Spelling Bee; poster contests.

Judge--essays, speech and drama meets, other contests and community events.

Provide or assist with outdoor education or conservation programs.

Furnish school transcripts.

Serve on scholarship committees.

Provide rural graduation exercises.

Assist and promote any other student-centered activities.

D. SERVICE ACTIVITIES

County School Administrators.

Bookmobile Committee.

Public and County Library Board.

Civic and Charitable Organizations.

Parent-Teacher Association.

County School Civil Defense.

Project Head Start.

Local and State Educational Boards.

County Curriculum Committee.

Testing and screening programs by community groups--Amblyopia, health clinics, etc.

Community education programs.

Health education programs.

E. GENERAL

Mimeograph for community organizations (for a fee) and for other county offices.

Supply certified copies of census records for delayed birth certificates and social security.

Attend state school board, school administrator meetings, state curriculum meetings.

Help provide musical programs for rural schools.

Promote and arrange school exhibits at county and state fairs.

Provide statistical information for various agencies.

Monitor tests for other agencies.

Update school district maps.

Cooperate with all community agencies or organizations to improve educational opportunities.

Provide service and information as education information officer of county.

Refer to other agencies if necessary.

Speak to various groups.

Assist with Fire District elections.

Provide County library exchange.

Assist in coordinating services between high schools and feeder elementary schools.

Montana Association

of

County Clerks & Recorders

THE HONORABLE MEMBERS OF THE 47TH LEGISLATURE, SENATE COMMITTEE TO: ON SENATE BILL NO. 50.

THE MONTANA ASSOCIATION OF COUNTY CLERK AND RECORDERS, LORRAINE P. FROM: MOLITOR. PRESIDENT

14004 0

NA ASSOCIATION

CLERK & REC

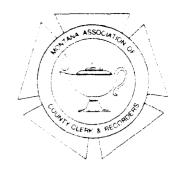
RT: ESTABLISHING SALARIES FOR ELECTED COUNTY OFFICIALS

Realizing the need for a just and equitable method of setting salaries of elected county officials, the 46th Legislature appointed a Salary Commission to conduct a study of the situation and to present to the 47th LEGISLATURE a bill that would allow justifiable increases in the salaries of elected county officials. This study has been made. The method of setting salaries in other states has been researched, many meetings and hearings have been conducted. A bill is now in the hands of the honorable legislators. The Montana Association of County Clerk and Recorders supports this bill with one amendment. Following are the reasons:

- 1. An increase in salaries of elected officials is justifiable. Salaries of county officials are not in line with those of other Montanas in similar positions. For instance school teachers and librarians in our public schools are making more money in less than 10 months than elected officials are making in 12. Plus they have a retirement system that is far superior to ours. City officials are receiving higher wages in the larger counties. County road crews are being paid more than county officials. All of these salaries are being paid by the taxpayers. Unskilled laborers in almost any line of work are making several times the earnings of county officials. This situation will certainly result in a deterioration in the calibre of people who seek county office and in the services they provide. This bill is a solution to this problem.
- 2. At their 21st annual convention held in August of 1980, the M.A.C.R. membership unanimously approved a 30% factor. This would give counties the authority to set salaries as warranted in their particular county. Each county is an entity unique unto itself.
- 3. Auditors from the seven counties having auditorswere contacted by our representative on the Compensation Board since they do not have an association. They support the concept of the introduced bill with the 30% factor.
- 4. The fallacy has long existed that the offices of all county officials were merely managerial and that officials were not required to actually be on duty. This is certainly not the case with clerks and recorders. The influx of documents due to increased activity in subdividing, mining, oil and gas leasing, the responsibility of handling all elections, the re-recording of water rights and just the complexity of modern government has brought about a situation whereby officials do not get as much time off as their smolovees. Our jobs are not only full time - it is overtime, with many evenings, weekends and holidays being spent on duty. We are 24 hour-a-day, 365 day-a-year officials and we believe that we are entitled to a decent. livable wage.

SYACR PACR

Montana Association of County Clerks & Recorders



PAGE 2

5. The concept of the bill submitted by the Compensation Board and introduced by the Honorable George McCallum is good. We believe that full consideration should be given the 30% factor to be administered on the county level. It is hoped that you will find this proposal worthy of your support and will recomment passage to the other members of the 47th legislature. If this bill becomes law, the legislators will not be faced with a salary bill at each successive session of the legislature.

Thank you for your time and your consideration.

LORDAINE P. MOLÍTOR, PRESIDENT

-HONTANA ASSOCIATION OF CLERK AND RECORDERS

Exhibit 5

Muster charman and manher of the Committee, dans Sarah Thomas, Carl Mustuot wast of Tandera County, in Contact Land Land Past President and present mumber of the Executive Frank Jamahr Thomas as a Clister of Court, Jamahr Thomas as a Clister of Court, Jamahr

A speak in factor of SB-EC.
This salary bill we of the atmost importance.
It all elected County officials in the state

I co- President of Montana Elected, Official

Wex occation.

There is great steers on Lacal Someonment and helping our people invaluation in Someonment. Countries are stocal Someonment, There were a Concerted affact over the United States to a about affact of ficeals and supplies with appropriated Country of ficealer, the is one of the first steps toward summoning our Someonment from the many on the street and days in ingliment of the springles of choosing he at his office holder as a sure of the springles of the series of the street and days in appear holder.

Avarkland in all office has increased, possible

I apeak now of the Clicke of Section Court.
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Dili and the Unlocatable bit mount and hopets and hopets owner Bill will be very immended with with a affect and will add to the Clerke warkland, the affect space sugard and our responsibility.

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The Clerke of Nestrict Court hope to queret some help with the additional budget heavenent of this salary bell.

The are introducing S. B-121. Which with increase our office filing feed.

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State duance and constitute to touch it partials from the Austrie? Court I and which was

At the present time there is only a small ling designated for the butters Court Fund.

I have worked up as hand-out sheet for your to wideration. The first Column shows the Carrent Deser salary for each County, the neft Column gives a 1% increase on the Carrent Dass salary and the balance shows the salares, based on the 1985 population that SB-50 would general Winter Charman, mind leave there with your to minittee.

I hope I have been able to show we have important Sp-50 we to all deserty affective to all deserty affective to allowing me this time to address now

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| CLASS | | +7% | فتعربها الشاه سلامانيا | top lation | 4500/22,500 22,500 | | 77,500 1047 | 15640 |
| Beaverhead 4 | 13205 | 14129 | Beaverhead | 8200 | aa500 | 20640 | 16/70 | 10220 |
| Big Horn 3 | 153.13 | 14385 | Big Horn | 7000 | 22500 | 20400 | 15900 | 15400 |
| Blaine | 13234 | 14160 | Broadwater | 3300 | 88500 | 19660 | الماح لاست ا | 14660 |
| Broadwater 6 Carbon 3 | 1/589 | 12400 | Carbon | 8100 | 45000 | 20620 | 16/20 | 15620 |
| Carter 6 | 13339 | 14373 | Carter | 1800 | 22500 | 19360 | 14060 | 14360 |
| Cascade 1 | 19440 | 12237 | Cascade } | 80600 | 45000 | 32520 | 28090 | 22590 |
| Chouteau 3 | 13103 | 14020 | Chouteau | 6100 | 22500 | 20220 | 15720 | 15220 |
| Custer 4 | 13728 | 14689 | Custer | 13/00 | 22500 | 2/600 | 17120 | 16620 |
| Daniels 6 | 11696 | 13515 | Daniels | 2800 | 20500 | 19560 | 15060 | 14560 |
| Dawson 3 | 13713 | 14673 | Dawson | 11900 | <i>aa5</i> 00 | 21380 | 16880 | 16780 |
| Deer Lodge 1 | 13728 | 14689 | Deer Lodge | 12500 | 45000 | 21500 | 17000 | 16500 |
| Fallon 2 | 13563 | 14512 | Fallon | 3800 | 22500 | 19760 | 15260 | 14760 |
| Fergus 3 | 13982 | 14941 | Fergus | 13100 | a2500 | 2/620 | 17/20 | 16620 |
| Flathead 1 | 16809 | 17986 | Flathead 🐇 | 5/500 | 45000 | 28225 | 23725 | 23225 |
| Gallatin 1 | 16091 | 17217 | Gallatin x | 42800 | 45000 | 26920 | 22420 | 21920 |
| Garfield 6 | 1/32/1 | 13113 | Garfield | 1600 | 22500_ | 19320 | 14820 | 14320 |
| · · · · · · · · · · · · · · · · · · · | 14297 | 15298 | Glacier | 9700 | aa500 | 20940 | 16440 | 15940 |
| Golden Valley 7 Granite 6 | 10678 | 11425 | Golden Valley | /000 | 22500 | 19209 | 14700 | 14200 |
| | 10948 | 17714 | Granite | 2700 | 22500 | 19540 | 15040 | 14540 |
| Hill 6 Jefferson 5 | 1 | 157/2 | Hill | 17900 | 22500 | 22580 | 18080 | 17500 |
| Judith Basin 6 | 11575 | 13 489 | Jefferson Judith Basin | 17000 | 20500 | 20400 | 15900 | 1320 |
| Lake 3 | 14236 | 12365 | Lake | 2600 | aa500 | 19520 | 15000 | 19350 |
| Lewis and Clark 1 | 16090 | 15233 | Lewis and Clark v | 19100 | 22500 | 22820 | 18 320 | 21965 |
| Liberty 5 | 11680 | 12498 | Liberty | 43100 23 00 | 45000 22500 | 19460 | 14960 | 14460 |
| Lincoln 3 | 13982 | 14961 | Lincoln | 17700 | 32500 | 225260 | 18040 | 10540 |
| Madison 4 | 12456 | 13 328 | Madison | 2700 | 22500 | 19540 | 15040 | 14540 |
| McCone 5 | 1/16/80 | 12498 | McCone | 5400 | 22500 | 20080 | 15580 | 15080 |
| Meagher 6 | 10948 | 11714 | Meagher | 2/00 | 22500 | 19420 | 14920 | 14420 |
| Mineral 6 | 11067 | 11842 | Mineral | 3700 | 22500 | 19740 | 15240 | 14740 |
| Missoula 1 | 18692 | 20000 | Missoula 4 | 75400 | 45000 | 3/8/0 | 27310 | 26810 |
| Musselshell 5 | 12456 | 13378 | Musselshell | 4400 | aa500 | 19880 | 15380 | 14880 |
| Park 5 | /3457 | 14399 | Park | 13000 | 45000 | 2/600 | 17100 | 16600 |
| Petroleum 7 Phillips 4 | ∦ -,\†; <u>†</u> - | | Petroleum | 700 | 22500 | 19140 | 14640 | 14140 |
| Pondera 4 | /3333 | 13 186 | Phillips | 5400 | 32500 | 20080 | 15580 | 15080 |
| Powder River 1 | 15269 | 14/69 | Pondera | 6700 | 29500 | 20340 | 13840 | 13340 |
| Powell 5 | 12711 | 13601 | Powder River Powell | 8500 | 22500 | 19300 | 15000 | 14500 |
| Prairie 6 | 10948 | 0 (1 7 1.4 | Prairie | 6900 | 22500 | 20380 | 15880 | 15380 |
| Ravalli 3 | 14/03 | 15090 | Ravalli | 7800 22400 | 22500 | 19360 | 18980 | 19480 |
| Richland 2 | | 15297 | Richland | | 45000 | 23480 | 1 | |
| Roosevelt 3 | 13847 | 14 816 | Roosevelt | 18800 | 22500 22500 | 21440 | 16580 | 16440 |
| Rosebud 1 | /7093 /32 0 5 /27/2 /6269 | 18239 | Rosebud | 10000 | aa500 | 21000 | 16500 | 16000 |
| Sanders 4 | 13205 | 14/29 | Sanders | 8600 | 45000 | 20720 | 16220 | 15720 |
| Sheridan 3 | 127/2 | 13602 | Sheridan | 5400 | 20000 2000 | 20000 | 15 580 | 15080 |
| Silver Bow 1 | 16269 | 13602 | Silver Bow | 5400 37900 | 45000 | 26/85 | 15580 | 21185 |
| Stillwater 5 | 12323 | 13/84 | Stillwater | 5600 | a2500 | 20120 | 15620 | 15/20 |
| Sweet Grass 6 | 12323 17589 12774 | 12400 | Sweet Grass | 3600 3200 6500 | 42500 22500 | 19640 | 15140 | 14640 |
| Teton 4 Toole 3 | 12714 | 13604 | Teton | 6500 | 22500 | 20300 | 15800 | 15300 |
| the same and the s | 12965 | 13 873 | Toole | 5600 | 22500 22500 | 20120 | 15 620 | 15/20 |
| Valley 4 | 10681 | 11429 | Treasure | 1000 | 1 2000 L | 19200 | 14700 | 14200 |
| Wheatland 6 | 13848 | 14817 | Valley | 10200 | 22500 | 2/0//0 | 14980 | /And to |
| Wibaux 6 | 10448 | 1774 | Wheatland Wibaux | 2400 | 22500 | 19480 | 14980 | 14489 |
| Yellowstone 1 | 21681 | 23/94 | V.11 | 1500 | 22500 45000 | 19300 | 14 600 | 14300 |
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Cascade County

State of Montana

TELEPHONE: (406) 761-6700



Great Falls, Montana 59401 JANUARY 14, 1981

THE ELECTED OFFICIALS OF CASCADE COUNTY MET ON JANUARY 14, 1981, AND VOTED TO SUPPORT SENATE BILL 50. Mane Stelm DIANE ERICKSON GREEN, AUDITOR J. FRED BOURDEAU, ATTORNEY JUSTICE OF THE PEACE B. PAUL, JUSTICE OF THE PEACE

HELEN LONEY, SUPT, OF SCHOOL

RICHARD GASVODA, COMMISSIONE

FRANKLIN STEYAERT, COMM.

JACK WHITAKER, COMMISSIONER

CHARLES NEBEL, ASSESSOR



SHERIFF

GLENN OSBORNE.

1980-81 Taxable Valuation

| 1700-01 laxable va | | 0100 |
|---------------------|-----------------|-------|
| County | Value | Class |
| Anaconda-Deer Lodge | \$ 17,138,445 | 4 |
| Beaverhead | 17,947,567 | 4 |
| Big Horn | 109,381,054 | 1 |
| Blaine | 35,765,867 | 2 |
| Broadwater | 7,488,789 | 6 |
| Butte-Silver Bow | 54,502,048 | 1 |
| Carbon | 23,617,810 | 3 |
| Carter | 8,711,581 | 6 |
| Cascade | 92,928,873 | 1 |
| Chouteau | 29,524,401 | 3 |
| Custer | 21,064,007 | 3 |
| Daniels | 8,777,469 | 6 |
| Dawson | 24,233,218 | 3 |
| Fallon | 46,398,634 | 2 |
| Fergus | 25,004,305 | 3 |
| Flathead | 80,271,331 | i |
| Gallatin | 59,346,367 | î |
| Garfield | 7,599,651 | 6 |
| Glacier | 41,904,427 | 2 |
| Golden Valley | 4,645,185 | 7 |
| Granite | 6,138,332 | 6 |
| Hill | 43,078,558 | 2 |
| Jefferson | 10,225,526 | 5 |
| Judith Basin | 10,702,641 | 5 |
| Lake | 28,281,506 | 3 |
| Lewis and Clark | 58,963,631 | ĭ |
| Liberty | 16,049,950 | 4 |
| Lincoln | 29,393,095 | 3 |
| Madison | 18,029,016 | 4 |
| McCone | 11,668,243 | 5 |
| Meagher | 6,281,965 | 6 |
| Mineral | 4,886,599 | 7 |
| Missoula | 129,649,592 | ĺ |
| Musselshell | 19,876,085 | 4 |
| Park | 19,126,913 | 4 |
| Petroleum | 3,867,680 | 7 |
| Phillips | 25,135,209 | 3 |
| Pondera | 21,852,693 | 3 |
| Powder River | 50,773,128 | 1 |
| Powell | 12,685,489 | 5 |
| Prairie | 5,104,020 | 6 |
| Ravalli | 25,249,251 | 3 |
| Richland | 74,550,076 | 1 |
| Roosevelt | 26,107,173 | 3 |
| Rosebud | 103,277,612 | 1 |
| Sanders | 19,488,467 | 4 |
| Sheridan | 37,206,728 | 2 |
| Stillwater | 14,158,199 | 5 |
| Sweet Grass | 6,709,294 | 6 |
| Teton | 18,561,030 | . 4 |
| Toole | 34,611,417 | 2 |
| Treasure | 4,158,498 | 7 |
| Valley | 22,018,771 | 3 |
| Wheatland | 5,736,105 | 6 |
| Wibaux | 10,805,240 | 5 |
| Yellowstone | 191,762,175 | 1 |
| | \$1,842,420,936 | |
| | | |

Mola County BCC- FY81 Sala, \$18,699 63 Buly Explosed Love higher Subject - All appointed Populat Hends who wak -G- BCC one higher - Of 130 63-30 one in Summin orke al 26 of Rese are on The real 1981 - Misel Conty Problet 19.2-millie dollar 450 + Conty employees Liability of

STATEMENT OF ACCORD FIRST AND SECOND CLASS COUNTIES January 16, 1981

Bill presently states Sheriffs would receive \$5,000 more than other elected officials.

Sheriffs would receive not to exceed \$2,000 more than other Position: elected officials.

Bill presently states that in counties over 30,000 population the Coroner is full time.

Position: County Commissioners would determine amount of time Coroner works and determine salary accordingly.

Bill presently states the base salary for elected officials would \$14,000.

Base salaries for first and second class counties would be \$14,000. Position: Third and fourth would be \$12,000. Fifth through seventh wouldbe \$10,000. All increments would be added to that. all other cois make their own heis

Bill presently states a cost of living increase would be equal to the Consumer Price Index.

Cost of living increase would be paid by the County Commissioners Position: to all elected officials in an amount not to exceed the Consumer Price Index as determined by the federal government.

Bill presently states County Attorneys would receive \$45,000 in full-time positions.

County Attorneys would be excluded from this bill and covered Position: elsewhere since they are half state and half county.

Bill presently states Superintendents and Surveyors would receive \$500 extra.

Superintendents and Surveyors would receive the same base as the County Commissioners with no extra.

7. Bill presently states the County Commissioners can give themselves and to ∆ 30% raise.

Position: Strike above

apply to all elected officers