The Information Collection Protocol for Interviewing Families

The Family Functioning Assessment begins the process of direct involvement with the family. The conditions that prevail are often not conducive to effective information collection. Even though the Family Functioning Assessment is often adversarial, it does not have to be so. This does not mean that the activity is easy, or that workers will not encounter hostility, resistance or anger. However, you must be able to create an atmosphere in which family members can talk. This atmosphere should be neither interrogational nor punitive. “The Information Collection Protocol for Interviewing Families” will assist you in creating that atmosphere.

The protocol will provide a uniform, systematic, and structured approach to all family situations where a child may not be safe. Applying this information collection protocol creates a situation in which you are in control of the process which allows you to gather sufficient information to make decisions, determine with a higher degree of accuracy what is occurring, and insure that all family members are seen and involved.

General Issues

1. **To effectively proceed through the information collecting/interviewing portion of Family Functioning Assessment, you must consider a number of crucial issues.**

A. Elevating the parent(s).

   (1) The most successful interviews will likely be associated with parent(s)' sense of self-respect which has occurred during the process.

   (2) Who is the client in CPS? This is a question that may seem far too obvious, but it needs consideration. We accept that the child and the family are the client. However, the primary point of communication, involvement, and decision making is the parent(s)’. This does not reduce your concern for the child or the family in the sense of intervention, but it directs you to attending to the parent(s) through recognizing how key they are to change.

   (3) Elevating the parent can be enhanced through a number of actions:

      (a) You should identify with their feelings and the situation from their point of view. What do things mean to them?

      (b) Give parents information. To do so empowers them.

      (c) Use an approach that reduces your power and authority.

      (d) Seek assistance from the parent(s) in completing the Family Functioning Assessment.

B. Self-Control

   (1) This relates to two areas of self-control: controlling your emotions (intimidated? over-identifying? insensitive?) and controlling your focus or concentration.
(2) As a CPS caseworker, you likely are inundated with work demands and heavy case activity. When you are with a particular client, the pressure you are under must not show. You must control yourself to the extent that you avoid other work concerns and give the parent and children your entire attention.

(3) How effective are you at focusing yourself, your attention, your concentration and your observations? Skill in focusing demands that you are able to "spotlight" on the parent/child/situation in penetrating ways while you appear relaxed, calm and genuine. You must be able to focus yourself as you spontaneously and flexibly respond to the parent/child situation in appropriate and purposeful ways.

(4) Controlling yourself includes self-awareness and management of your values and intentions.

(5) You must remain open as you proceed to understand the situation. You must be relaxed; unoffended; not defending yourself, your agency, or your purpose for being in the home.

(6) Self-control should also be thought of as including depersonalizing verbal assault.

(7) It may be difficult to balance being sensitive/gentle with being firm, but it is critical that you remain resolute about the importance of what you are doing and the need to have the client involved.

(8) Controlling yourself demands that you recognize clients in positive, open terms. Avoid stereotypes!

(9) How you present yourself to the client/child/family is a part of controlling yourself. This refers to the "state of being" which you represent.

(10) Among the most personal areas that we have to control is the feeling of not being liked or appreciated which often occurs during the Family Functioning Assessment.

C. As you proceed with the Family Functioning Assessment interview(s), you are working with a particular agenda:

(1) Inform the parent(s) of the concern being expressed about their family. "Did you know that others were concerned about how your family is doing?"

(2) Identify the parent(s)’ concerns about their reality and situation and about CPS intervention. "What is life like for you and how do you feel about all of this?"

(3) Identify challenges, difficulties, limitations and/or strengths which explain family situation.

(4) Evaluate allegations set forth in the intake.

(5) Identify/understand state of danger to children.
D. There are hurdles that you will have to be prepared for to assure effectiveness during the Family Functioning Assessment information collection.

(1) How you introduce the referral.

(2) How you justify yourself.

(3) How you manage parent anger over the report or CPS interference.

(4) How you will interview all necessary persons.

(5) How you will manage and balance information needs against relating to parents/children.

(6) How you will manage time:

(a) number of interviews;

(b) extensive information gathering;

(c) your organizational skills;

(d) your technical facility in content and skill; and

(e) balancing time demands against client focus.

E. Planning prior to contacting the family.

(1) You should begin by thoroughly reviewing the information which has been gathered at intake. You should pay special attention to information which was unknown at intake but which may influence the threats to child safety.

(2) It is important to consider any previous knowledge about the family that may be available from files, records, and staff.

(3) You should anticipate whether information suggests that you may need to conduct one or more interviews. Additionally, thought should be given to where interviews should be conducted and when. Having sufficient time to complete all the protocol interviews or as many as possible or necessary should be considered prior to beginning the initial contacts.

(4) Examine the need for consultation in assisting in developing the Family Functioning Assessment intervention plan.

(5) You begin the “focus” on the family and your purposes as you form your plan.

2. Family members should be seen in a specific order to provide a method of gaining the broadest understanding of the family's situation. The order is dependent upon where the identified child is located at the time the Family Functioning Assessment begins. When the child is in the home, the order is as follows:
A. Introduction with parents.

B. Interview with identified child.

C. Interview with siblings.

D. Interview with non-alleged maltreating parent.

E. Interview with alleged maltreating parent.

F. Closure with parents/family.

In situations where the child is not at home at the beginning of the Family Functioning Assessment, the order begins with the identified child, wherever that child is, then proceeds as above without introduction with parents. When a child has been placed by law enforcement, see the child first before meeting with the parents.

3. If the protocol cannot be followed, it is essential that valid documentation occur as to the reasons why the protocol cannot be carried out.

4. Effective application of the protocol will include:

   A. Privacy should be provided to all family members.

   B. You should be prepared to spend a sufficient amount of time with the family members so that the individuals do not believe they are of little or no importance to the worker.

   C. You should prepare for the interviews in such a manner as to be able to discuss relevant issues while controlling emotional responses.

5. One of the major benefits of the protocol is that it enables you to use information from one interview to assist in the next interview.

6. While the protocol suggested here relates to the initial contact, it must be remembered that the entire Family Functioning Assessment process relates to all interviews, not only the initial contact.

   **Introduction with the Parents**

1. You must notify parents of their rights at the commencement of the Family Functioning Assessment. At the beginning of the Family Functioning Assessment and at your introduction when questions of rights and participation arise, you can provide the parent with the following information concerning his/her basic rights:

   a. Parents have a right to know what the content of the CPS report entails but not the identity of the reporter.

   b. Prior to the commencement of any legal proceeding, the parents’ interaction is voluntary.
c. The parent cannot be compelled to appear at any conferences, produce documents, visit any place, or otherwise reveal any information.

d. If the Department initiates a legal proceeding, the parent has a right to an attorney, to a hearing, and to present witnesses for his/her case.

e. If the parent cannot afford an attorney, a court appointed attorney will be provided.

f. Parents have all their civil rights as guaranteed under the US Constitution.

When discussing rights, it is useful to use regular language rather than legal terms. The important issue as related to implementing this protocol is that you demonstrate full respect for the parent’s dignity and rights.

2. You must complete introductions which include who you are, what your agency is about, your purposes, and the essence of the report. You emphasize your intent to help and understand.

3. It is critical that, during the introduction, you present yourself in a calm, flexible, and spontaneous manner. Your first priority is to accommodate and address the parent(s)' responses.

a. Remain "where the parent is" in terms of concerns, emotions and reactions.

b. Stay in the "here and now" with the parent(s)—(how they are feeling, reacting, thinking).

c. Identify with the parent(s)' feelings and concerns. Accept emotion. Let them ventilate.

d. Observe and register parent(s)' responses:
   
   (1) emotional responses and reactions;

   (2) attempts to defend themselves;

   (3) denial and disclosure;

   (4) expressed explanations, rationale and justification;

   (5) reality perception;

   (6) reasoning; and

   (7) communication clarity and cohesiveness.

4. When covering the report, probe into the parent(s)' perception about the reason for the report.

a. "Why do you suppose someone reported your family? How do you feel about it?"

b. While avoiding reporter identity, do not avoid discussing the fact and reality that the family
5. During the introduction, allow the parent(s) to talk about the maltreatment issue, but also plan to come back to it later.

a. To the extent that you are nondirective about the maltreatment or allegations during the introduction, you are more likely to avoid parent(s) building defenses and arguments immediately which will have to be overcome to proceed.

b. In order to remain in the "here and now," it will be important to allow the parent(s) to talk out their feelings and concerns about the allegations and to give their explanations. However, at a reasonable time, you should be prepared to move the interaction to broader concerns. Take the initiative away from them at the appropriate time.

Example:

"I know you are very concerned about what has been reported about you, and we need to talk about it in more detail so you can share with me what you want. But for now, let's move on into helping me understand and get to know your family...."

6. During the introduction, you should begin assessing the situation for an immediate danger which could suggest a timely response by you to protect yourself, seek help, and/or protect a child.

a. Immediate danger indicates the need to take immediate action (e.g., bizarre behavior, weapons, threatening individuals in the home, etc.). When these highly charged circumstances exist which threaten your welfare, the child's safety, or prevent you from proceeding under reasonable circumstances, exit immediately and take action to manage the situation (e.g., seek support and assistance). Remember, when a child is in immediate danger a protection plan must be established the same day.

b. Some family situations or parent behavior may not lead you to take any immediate action (parent intoxicated, family isolated, etc.). In such instances, you may suspect that immediate danger may exist, seek to understand its operation better during the course of the interviews, and make another judgment before completion of the interviews about the need to take some protective action.

c. At any time you determine that a child is in immediate danger you must begin the process of creating a protection plan. If possible, this should involve parents in considering what options are available (which do not rely on them personally). It may be necessary (and in some instances likely will be) to suspend the interviewing protocol process and begin taking action to establish a means for controlling the immediate danger.

7. The introduction is concluded by soliciting assistance from the parent in understanding the family.

a. Ask the parent to assist you in completing the interviews. Parent(s) can arrange for interviews with the family members and can select a private place for the interviews.
b. Tell parent(s) that you expect them to take the responsibility to participate by increasing your understanding.

c. Seek the parent(s)’ perception about all matters. Consider and acknowledge their cognitive reasoning and feeling responses which influence your understanding.

8. Your work is a professional endeavor based on professional methods and practices. *Share with them that you routinely precede toward understanding what is occurring through the application of a particular approach. Explain how you wish to proceed. Ask them to assist you by arranging for a private place to conduct interviews. Reassure them about your openness and your intent to review the situation at the conclusion of the interviews.*

**Interview with the Identified Child**

1. Your initial introduction to the child should be clear. Tell the child who you are and what you are doing here. How you speak with the child will vary depending upon how the agency became aware of this child. It is critical that you do not frighten the child. Additionally, you must not avoid the reason for your being involved with the family.

2. Once the introductions have been completed, time should be spent in getting to know the child and giving him a chance to know you. This should be purposeful. When relaxing a child, do not speak to him about unimportant matters. Such a misuse may limit time as well as create anxiety for the child. Initial questions can focus on the family.

3. All interactions with the child, as well as questioning, should be followed up with comments, thoughts, and other questions which are indicated by the child’s response. It is also critical to ask questions appropriate to the child’s age, developmental ability, and comfort level.

4. Here are some **sample** questions which can be used to initiate the interview (only use these as a resource):

   **Family**

   a. Who is in your family?

   b. Who lives at home with you?

   c. What kinds of things does your family do together?

   d. How do you get along with your brothers/sisters? What kinds of things do you do with them?

   e. Tell me about your grandparents, aunts, uncles, etc.

   **Child**

   a. What kinds of things do you do in school? Any areas where you have problems? Are there times when things are easy?
b. Who do you hang out with at school?

c. Who are your friends?

d. Do you belong to any clubs, or participate in any organized activities?

Parent

a. How do you get along with your mom/dad?

b. What happens when things aren't going well? How do your parents react? What kind of things do they do?

c. What about your brothers/sisters, how do they deal with them?

d. Do your parents belong to any organizations, have any friends etc.?

5. By approaching the child initially without focusing on the possible maltreatment, you create an environment in which the child may feel freer in talking with you about difficult subjects. At the same time, you gather information which will help you access and analyze the current situation and make decisions. The above identified questions can be asked during the initial contact with the identified child. Remember, depending upon how things occur, if you have not gathered that type of information early, remember to seek it as the interview continues.

6. At a point in time when the context suggests, you want to seek information about the possible maltreatment. When seeking information about the nature of the maltreatment and the actual maltreatment, you must pay attention to anxiety and other emotions, and respond accordingly.

7. Here are some sample questions which can be used to explore the alleged maltreatment:

Maltreatment

a. As I mentioned to you earlier, I talk to lots of kids and families when someone has a worry or concern about them. Do you know why someone might be worried or concerned about you or your family? (You will need to decide the need to be more specific which may be influenced by the age of the child.) Can you tell me about what happened at your home last weekend?

b. What else happened? (As a rule you will often ask this type of question to fully explore with the child the extent of the maltreatment.)

c. Has anything like this happened to your other brothers/sisters?

d. What did your other parent (if there is a non-alleged maltreating parent) say, do, etc.?

e. When this occurred, how did it happen? What was happening around the home (situation) when this occurred? What else was occurring?
8. As you proceed toward the end of this interview, you should consider how the child is feeling any fear he/she is experiencing determine where he/she is going after the interview, assess his level of vulnerability, and inform them of your next steps and when/how you will get back to him.

9. The information here reflects only general guidance. It should be recognized that sufficient information collecting will require that you probe much deeper and inquire about subject matter more broadly. Your understanding of child functioning, the maltreatment, and parent functioning increases as you dig deeper with the child. Normally speaking, you might expect to interview a child up to a half hour depending on his responsiveness and verbal accessibility. More than half an hour is likely too taxing for most children. Younger children may be even less tolerant.

Interviws with Siblings

1. Following the information gathering during the interview with the identified child, you interview that child's siblings. The purposes of these interviews are:

   a. To determine what has been happening with those children. Information from the identified child will help you decide about the likelihood of those children having experienced some maltreatment.

   b. To gather further information about the family's functioning.

   c. To gather further information about the parents' actions, behaviors, and emotions.

   d. To gather information about the siblings, their behaviors, feelings, and emotions.

   e. To assess the siblings' level of vulnerability.

   f. To seek information which you were unable to gather from the identified child.

2. The process of interviewing siblings is similar to that of the identified child. It should be emphasized that the basis for these interviews is established by the results of the interview with the identified child.

3. Your approach should focus on providing a comfortable atmosphere for the child and paying attention to the feelings and emotions of the child.

4. Although individual situations will determine the timing of when to interview siblings, as a rule you should conduct these interviews at this point. Possible reasons for not conducting these interviews at this time may be based upon the need for emergency action (regarding the identified child), the accessibility of the siblings, and the need to become involved with the parent(s). Any determination not to interview the siblings should be documented.

5. The sample questions provided to you for interviewing the identified child can be used during sibling interviews.
Interview with Non-alleged Maltreating Parent

[Note: This protocol is designed for a two parent/caregiver family; admittedly many if not most cases involve single parent households or families that include adults whose role in the family is not well defined in relation to the children. When employing this protocol, it becomes necessary for the CPS worker to make adjustments to how guidance applies to a particular case. That includes how to proceed in interviewing, inquiries, skills, and use of self.]

1. The interview with the non-alleged maltreating parent is critical for a variety of reasons:
   a. It is this parent who may be required to provide protection for the child(ren).
   b. The non-alleged maltreating parent will often be the first parent who is informed of what intervention may mean to the family.
   c. An assessment of this parent's behavior/feelings must be made to determine the safety of the child(ren).
   d. Your interaction with the non-alleged maltreating parent will often determine your approach to the alleged maltreating parent.

2. Interviewing skills and techniques with the non-alleged maltreating parent will focus on extensive use of feeling and support techniques. Additionally, your comfort in using reality-orienting techniques is essential.

3. The key to the interview with the non-alleged maltreating parent is to involve this person in a joint effort with you. Often, mistakes are made by asking the non-alleged maltreating parent to make a choice between the child and the alleged maltreating parent. This approach will not work because it requires a person in crisis to decide something which he/she cannot or will not. The preferred approach is to ask that parent to join with you in making the environment safe for the child, as well as the alleged maltreating parent.

4. The circumstances of the interview with the non-alleged maltreating parent will determine the process of the interview and the order of questions/responses. It is usual to talk to the parent about the reason you are involved. You must be prepared to deal with hostility, anger, and varying levels of denial. This should not be assumed to indicate by itself that the parent cannot assist the child.

5. It should be noted that in situations of neglect of children, the distinction between a non-alleged maltreating parent and an alleged maltreating parent is not as clear as it is with physical abuse, sexual abuse, and emotional maltreatment. You need to explore the family functioning with each parent and ensure the issues related to protection are examined.

6. Here are some sample questions which you may use in this interview:

   **Child**

   a. Tell me about your child. How do you feel about your child? What do you think about your child? His capacity? His actions/behaviors?
b. How does your child behave/act?

c. Does your child have friends?

d. Can you think of ways in which you can keep the child and the alleged maltreating parent from being alone with each other?

e. Does the child have any current or past health related problems that affects him today?

Parent

a. Tell me about yourself—about your feelings, and about what is happening. How do you think things have been between you and your spouse (partner)? Explore with the non-alleged maltreating parent the feelings that the worker believes are being exhibited and follow up on those.

b. What is the most special thing about parenting your child? The most difficult thing?

c. Explore with non-alleged maltreating parent how he/she believes his/her child is doing, what he/she is experiencing. Examine issues relating to bonding, attachment, concern, empathy, worry, anxiety, etc.

d. Tell me about the family that you grew up in. What types of things did you do? What are some of your fond memories? Your sad or hurtful memories?

e. What do you do with your friends? Who are your friends? What do you share with your friends?

f. Do you belong to any groups, organizations, religious affiliations, etc.?

Family

a. What types of things are you responsible for in the home, and with the family—chores, routine, structure, meals, etc.?

b. How do the family members show they care about each other? What affection is demonstrated?

c. Who gives orders in the home? Who is in charge?

d. What happens when the orders given are not followed?

e. Talk about the marriage. What are the things that make it good? Things you wish you could change? Communication difficulties? Sexual relationship?

f. Tell me about your folks. What about extended family members? What about neighbors, are they helpful to you and you to them?

gh. Influences regarding the demographics, extended family, and family functioning are gathered through a variety of observations during the initial interview and subsequent
Maltreatment

a. What are the parent's thoughts, feelings, attitudes, and beliefs about the maltreatment?

b. Do you have any information which suggests the non-alleged maltreating parent has been involved in maltreatment? If yes, explore this with the parent in a direct, yet non-adversarial manner.

c. Explore with the non-alleged maltreating parent the alternatives to provide protection to the family. Can this person, with your assistance, do such?

Reaction to Intervention

a. You should assess the non-alleged maltreating parent's reaction to intervention at the end of the initial interview, as well as during subsequent interviews. The focus here is on the level of openness this parent has to the agency being involved with the family.

b. Explore with the parent the meaning of intervention. Have they had assistance before? What was the reaction and response to that assistance?

c. You should explore your own strengths and limitations in working with the family, including the agency's capacity to respond, and the availability and accessibility of community resources.

Interview with the Alleged Maltreating Parent

[Note: If the alleged maltreating person is not the child's biological parent, it is important at the beginning of the interview to establish the person's relationship in the family and with the child in particular. If the person does include caregiving as a responsibility, it is important to determine the nature, expectations, and limits of that involvement.]

1. The interview with the alleged maltreating parent may cause you a variety of concerns, such as:

   a. What will the person's reaction be?

   b. Will the level of anger, hostility, or denial make it impossible to interview the parent?

   c. What should the alleged maltreating parent be told?

   d. How should I interact with the parent?

2. These concerns may be influenced by assumptions about the person based upon the report, or what you have learned through previous interviews. You must avoid interviewing the alleged maltreating parent in an aggressive manner. This usually results in an adversarial relationship which is not necessary. Do not focus on getting the alleged maltreating parent to admit what he/she has done.

3. The purposes of this interview are to:
a. Explore with the parent the family situation from a perspective of what is happening in the family which may be threatening to the child’s safety.

b. Assess the parent's ability to become involved with the agency, focusing on controlling for the child's safety.

c. Identify family conditions which may require further study (such as substance use, domestic violence, emotional disturbance).

d. Share with the parent what has occurred related to the other interviews.

4. In order to effectively intervene with the alleged maltreating parent, you must be aware of, and in control of, your feelings. Critical to this interaction is seeking information from the parent rather than "proving" guilt. To the extent that you can exercise a nonjudgmental attitude, the results from the initial interview and subsequent interviews with the alleged maltreating parent will provide essential information in order to make necessary decisions at Family Functioning Assessment. You should seek information from all aspects of the family. It is critical to use observational skills as well as verbal skills and techniques to properly assess all aspects of the parent's functioning, especially his behavior and feelings.

5. The order of the interviewing process will be determined by the actual situation. However, you can expect the parent will want to know the reason for your presence. While you should let the parent know in general the reason for your presence, it is not recommended that all the information concerning the maltreatment and other reported concerns be presented initially. To do so would cause the interaction to slide into a series of accusations and denials. Focusing on feelings, and joining the client's resistance regarding his parenting is a more useful and effective approach with the alleged maltreating parent.

6. Here are some sample questions which may be used during this interview:

**Child**

a. Tell me about your child. How does your child respond to you? Is he/she easy-going? Difficult?

b. What type of things do you expect your child to do around the house, with siblings, for you?

c. What type of behaviors and emotions does your child show?

d. Does your child have friends?

e. Does your child have any health-related problems that affect him today?

**Parent**

a. Tell me about yourself, about your feelings, and about what is happening. How do you think things have been between you and your spouse (partner)? Explore with the alleged maltreating parent the feelings that the worker believes are being exhibited and follow up on those.
b. What is the most special thing about parenting your child(ren)? The most difficult thing?

c. Explore with the alleged maltreating parent how he/she believes his/her child is doing, what he/she is experiencing. Examine issues related to bonding, attachment, concern, empathy, worry, anxiety, etc.

d. Tell me about your family that you grew up in. What types of things did you do? What are some memories you have when growing up?

e. What do you do with your friends? Who are your friends?

f. Do you belong to any groups, organizations, religious affiliations, etc.?

Family

a. How do the family members show they care about each other? What affection is demonstrated?

b. Who gives orders in the home? Who is in charge?

c. What happens when the orders given are not followed?

d. Talk about the marriage. What are the things that make it good? Things you wish you could change? Communication difficulties? Sexual relationship?

e. Tell me about your folks. What about extended family members? What about neighbors, are they helpful to you and you to them?

f. Describe how roles are developed, assumed, and carried out in the home. Who does what? How is it decided who will do what in the home?

g. Influences regarding demographics, extended family, and family functioning are gathered through a variety of observations during the initial interview and subsequent interviews.

Maltreatment

a. When you begin to talk to the parent about the maltreatment, minimal information should be given. It is critical that you not engage in a battle of wills; refocus the parent to his/her own feelings.

b. What do you want to do about this? How can we make sure nothing like this happens again?

c. Tell me what has been going on with you. Have you been under stress? What from? Drinking? Marital problems? Job-related problems?

d. At an appropriate time, you should always share your belief about the maltreatment with the alleged maltreating parent. There is no need to "beat" this to death. This represents your belief based on what you know to the point of interviewing the alleged
maltreater. It is your conclusion based on other interviews and other sources of information.

**Reaction to Intervention**

a. You should assess the alleged maltreating parent's reaction to intervention at the end of the initial interview, as well as during subsequent interviews. The focus here is the level of openness this parent has to the agency being involved with the family. You should not expect the parent to embrace the agency in making this assessment.

b. Explore the issue of what intervention means to the parent. Have they had assistance before? What was the reaction and response to that assistance?

c. Explore your strengths and limitations in working with the family, including the agency's capacity to respond, and the availability and accessibility of community resources.

**Closure with Parents/Family**

1. Following the completion of the interviews, you should reconvene the parents or family as appropriate. Share with them a summary of your findings and impressions. The closure may occur after the initial contact, but that is unlikely. So, here, closure refers to the time when all interviews are done with the family. You might think of this as the last contact you have with the family prior to completing and documenting the Family Functioning Assessment.

2. Seek individual responses concerning perceptions and feelings. Take care not to reopen the whole process.

3. As a result of the information collecting that has occurred during all the interviews and at the point of closing, it is critical that you have a full understanding of any maltreatment and the circumstances surrounding the maltreatment.

   a. Depending on your understanding of the family's response to the allegation, you may choose to summarize your findings which you are considering in respect to the information alleged at intake.

   b. You must be certain that your understanding of the maltreatment gained from your interviews includes: sufficient information, precise explanations, parent(s)' rationale, parent(s)' emotional response concerned with the discussion on maltreatment, and the quality of the parent(s)' response.

   c. At closure, avoid providing the parent(s) your conclusions or your beliefs about the allegations. Reassure them that you have been seeking to understand the family which will require time to think about the information.